

Date: February 6, 2024

To: Integrated Project Team

From: Trevor Gerard, Senior Project Manager

Subject: Project Concerns

Team,

We are in the middle of constructing the Arctic Rescue Coaster at SeaWorld San Diego. We have some serious concerns about the unresolved items on the Issue Resolution Log.

Ownership is requesting that all items on the IR Log are resolved in time for our Friday Owner meeting. Please do your best to have everything resolved.

Thank you for your continuing cooperation and collaboration in this extremely challenging endeavor.

Sincerely,

Trevor Gerard | Senior Project Manager SeaWorld San Diego trevor.gerard@clarkconstruction.com