



ASSOCIATED SCHOOLS OF CONSTRUCTION

ROCKY MOUNTAIN REGION
REGION VI

AK, AZ, CO, ID, MT, NV, NM, UT, WY

FAR WEST REGION
REGION VII

CA, HI, OR, WA

National Preconstruction Problem
February 12-14, 2009

SOLUTION SET

Phase II: Request for Proposals

New Office Building Project
Los Angeles, CA

Problem Sponsor:



PCL Construction Services, Inc.
700 N. Central Avenue, Suite 700
Glendale, CA 91203

INTENTIONAL BLANK PAGE

CONTRACT COMPARISON MATRIX - TYPES TO CONSIDER FOR RECOMMENDATION

IV.a.i - Each of these contract forms offer advantages and/or disadvantages to your contemplated relationship with the Owner. Which do you recommend and why?

Contract Type	Description	Pros	Cons
A101™–2007 (formerly A101™–1997)	Standard Form of Agreement Between Owner and Contractor where the Basis of Payment is a Stipulated Sum	Gives Owner fixed price certainty from the beginning.	When Contractor comes in early in design, there are many unknowns which require significant contingencies in order to guarantee price, keeping budget up. As these issues are resolved, Owner does not benefit from resolution, so is not incentivized to participate. Since a productive preconstruction effort is anticipated, this document does not create the right framework to fully benefit the project.
A101™ CMA–1992	Standard Form of Agreement Between Owner and Contractor where the basis of payment is a Stipulated Sum, Construction Manager-Adviser Edition	Unsophisticated (or understaffed) Owner gets a CM to advise and manage GC, and to act as its representative throughout construction.	Adds an interface between Owner and Contractor, usually adversarial, as CM must question/beat up on Contractor to “earn” its fee. If Owner is reasonably savvy, and has trust & confidence in Contractor, an unnecessary and unproductive additional layer. This Owner is sophisticated enough to not require this service, and should develop a direct construction relationship with its Contractor.

CONTRACT COMPARISON MATRIX - TYPES TO CONSIDER FOR RECOMMENDATION

Contract Type	Description	Pros	Cons
A102™–2007 (formerly A111™–1997)	Standard Form of Agreement Between Owner and Contractor Where the Basis of Payment is the Cost of the Work Plus a Fee with a Guaranteed Maximum Price (GMP)	Gives Owner early guaranteed price for development/financing decisions. Allows contingent solutions to be explored and resolved, and allows Owner & Contractor shared savings benefit from these solutions. Owner will only pay actual Cost of Work plus overhead & fees, up to the GMP. The best choice for this project's challenges.	Requires more budget tracking, both in precon and during construction, as actual costs are reported in detail. More complex administration.
A105™–2007 (formerly A105™–1993 and A205™–1993)	Standard Form of Agreement Between Owner and Contractor for a Residential or Small Commercial Project	A simplified form which integrates general conditions, suitable for small projects with stipulated sum (fixed price) and relatively short duration.	Not appropriate for larger, more complex projects, or those of longer duration. Not inherently integrated with the other AIA documents which would be appropriate for this project.
A141™–2004 (replaces A191™–1996)	Agreement Between Owner and Design-Builder	Intended as an integrated document when Owner has selected Design-Build as a delivery method, does not link w/A201 General Conditions.	Although Design-Build is often an attractive solution, this Owner has elected to directly engage the design team; this is the wrong document for the selected delivery method.

SOLUTION

3a.) Budget-Preconstruction and Construction Services Agreement

Should your firm be selected, you will be expected to execute the attached Preconstruction and Construction Services Agreement. It will serve as an interim agreement to authorize the start of preconstruction services and memorialize agreed business deal points (commercial terms) until superseded by an executed contract.

Use the services contemplated in this Preconstruction and Construction Services Agreement as your guide in preparing your preconstruction budget in exercise 3c.

After you have completed all the budget exercises in section 3, complete the Preconstruction and Construction Services Agreement provided herein, with your proposed business terms.

Check the submitted Preconstruction and Construction Services Agreement for the following items.

- Page 1, did the Team insert the name of the Contractor?
- Item B.1, did the Team insert the AIA _____ Form of Agreement?
- Item B.4, did the Team insert the proposed Contractor Fee?
- Item B.4, did the Team insert the shared of savings split?
- Item B.11, did the Team insert the name of the Contractor's representative?
- Page 3, did the Team sign the document and insert By, Name & Title information?
- Is Exhibit A, Itemized Preconstruction Budget Attached?
- Is Exhibit B, General Conditions Expense Attached?

INTENTIONAL BLANK PAGE

Preconstruction & Construction Services Agreement

This Preconstruction and Construction Services Agreement (Agreement) is made and entered into this 14th day of February, 2009, between *PRIHD Development Partnership* (Owner) and _____ (Contractor), with reference to the following facts:

- I. Owner is defined herein as *PRIHD Development Partnership* but will include any successors or assigns of *PRIHD Development Partnership* including any LLC or other entity to whom the property or the project is transferred.
- II. Owner owns a parcel of real property in California (Property)
- III. Owner contemplates developing *The Fox Office Building Project* on the Property (Project) and desires to employ Contractor to provide preconstruction and construction services.

Now therefore in consideration of the mutual covenants and agreements set forth herein and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Owner and Contractor agree as follows:

A. Preconstruction Services: Preconstruction services to be provided by Contractor include, but are not limited to, cost estimating, value engineering, scheduling, construction phasing, constructibility review, weekly design review meetings with the Owner, input from key subcontractors as to building systems, and means & methods of construction. Preconstruction is expected to last six months. More specifically, Contractor will:

1. Provide scheduling and estimating services:
 - a. Building on budget submitted with the RFP, update conceptual estimate from preliminary plans based on historical costs adjusted to location and time as a control budget. This control budget will be reviewed by the project team, modified as required, and developed into a mutually agreeable budget itemized into cost systems for each component.
 - b. Prepare preliminary estimates for each phase of the work as information becomes available (once at completion of DDs, once at 50% CDs). The control budget will be revised and updated accordingly.
 - c. Provide value engineering input by reviewing conceptual and working drawings during their preparation focusing on construction methods and details. Cost analyses of design options will be carried out and recommendations made for alternatives to be included in the bid packages.
 - d. Evaluate market conditions and schedule bid calls to obtain the most competitive prices commensurate with overall project scheduling.
 - e. Prepare cash flow projections and update regularly.
 - f. Prepare a preliminary schedule following initial review of the project. This schedule will contain activities integrating the whole team to include

entitlements, permits, approvals, design development, bid packages and construction. Schedule will be provided for Owner's approval in conjunction with the preliminary drawings and conceptual estimate.

- g. Update and revise the approved master schedule as necessary to coordinate the ongoing activities of all members of the project team, with major updates/increase in detail in conjunction with the DD and 50%CD budget updates.
 - h. Monitor progress on both design and other preconstruction activities with regular reports indicating the responsibility for any corrective action.
 - i. Provide input as required to Owner's entitlement process which is anticipated to conclude in July 2009.
- 2. Provide constructibility review of the bid documents. This review will verify and help identify any problems in the following areas:
 - a. Reasonableness of work sequence, interface relationships, and periods of performance.
 - b. Adequacy of lead times for material and equipment procurement.
 - c. Accuracy of job-site description and depiction of conditions.
 - d. Degree of site restrictions and adequacy of access, work areas and disposal sites.
 - e. Availability of utility connections for construction.
 - f. Consideration of the impact of adverse weather on the CPM schedule and milestone operations.
 - g. Impact upon and plans for pedestrian and vehicular traffic and ongoing operations.
- 3. Work with Owner to update the preliminary (RFP) Site Plan that will provide additional logistics guidelines and detail. The Site Plan will include:
 - a. Location of temporary buildings, lunchrooms, etc.
 - b. Location of temporary gas lines and power services.
 - c. Assist entitlement team in utility company negotiations with respect to permanent utility relocations.
 - d. Material storage areas.
 - e. Access roads and gates.
 - f. Temporary fencing and gates.
 - g. Location and boom radius of crane, personnel, personnel/material hoist, saws, concrete pumps, and all other construction equipment.
 - h. Delivery and unloading areas (concrete, precast, rebar, structural steel, etc.) including traffic flow.

- i. Prefab and precasting areas (if required).
- j. Subcontractors' offices and storage areas.
- k. Consultant's office, testing labs, etc.
- l. Footprint of the building, existing street, overhead lines, fire hydrant, vaults, traffic signals, bus stops, other buildings, utilities (e.g. gas, water, sewer) and items to be protected (e.g. trees).
- m. Worker access gates.
- n. Worker parking during construction.
- o. Safety/first aid locations including emergency meeting place and safety bulletin board.
- p. Hazardous Storage i.e. gasoline, oxygen, acetylene, PCB's, paint, etc.
- q. Outline of excavation/shoring.
- r. Property lines.
- s. Special Conditions (phased areas, prohibited areas, environmental issues, dewatering, etc).
- t. Emergency shutoffs.
- u. Public protection, safety, and, if impacted, flow (pedestrian/vehicle) around project.

4. Compensation: Owner shall pay Contractor for Preconstruction Services as follows:

Preconstruction budget is as itemized in Exhibit A.

Is Exhibit A attached?

B. Construction Services: The parties to this agreement will enter into a Contract for Construction Services which will incorporate and supercede this Agreement. This Contract will be based on the following terms:

- | | |
|---|---|
| 1. Form of Contract: | AIA A102-2007 Standard Form of Agreement Between Owner and Contractor, modified as mutually agreed. |
| 2. Documents used to establish final price: | Building Department submittal. |
| 3. General Conditions Expense: | As itemized in project budget Exhibits B, and as further mutually agreed; included in GMP. |
| 4. Contractor Fee | 3.3 %, included in GMP. |
| 5. Project Contingency - Share of | Split 75% / 25% Owner-Contractor |

Range:
3% to 5%

Are Exhibits B attached?

Range 25/75 to 75/25

Savings:

6. Payment & Performance Bond: Excluded, but can be furnished.
7. Preconstruction Services: As detailed in paragraph 4 above.
8. Payment: Progress billings submitted by the 25th of the month will be paid by the 20th following.
9. Retention: Ten percent (10%), with early release for mutually agreed sub-trades.
10. Owner's representative: Jeff Miller
11. Contractor's representative: _____

- C. Construction Management Services: Prior to Owner's issuance of a Notice to Proceed with Construction, it may elect to engage Contractor to provide Construction Management Services for hazardous material mitigation & removal, building demolition, and site clearing. Costs for these services are not included in the scope of this Preconstruction & Construction Services Agreement.
- D. No Partnership: This Agreement shall not be construed as creating a partnership or joint venture between Owner and Contractor, or between them and any third party, nor cause either of them to be responsible in any manner for the other's or any third party's debts or obligations.
- E. Assignment: Neither this Agreement nor any interest herein may be assigned by either party without the prior written consent of the other. Should Property be sold, this Agreement shall survive and be assigned to buyer as a condition of the sale.

IN WITNESS WHEREOF, the parties have executed this Preconstruction Services Agreement to be effective as of the Day and year first above written.

Owner

PRIHD Development Partnership

By: _____

Name: _____

Title: _____

Contractor

By: _____

Name: _____

Title: _____

3b.) Budget-Conceptual Estimate Summary

The Owner has requested a budget submittal as part of your proposal. A budget summary worksheet is attached, with several missing line items. Work from subsequent section of section 3 budget exercises will need to be completed and the information transferred to this Conceptual Estimate Summary. You will also need information from your proposed construction schedule in section 4 to complete many of these exercises.

- Complete exercise 3c, to determine the input value for the Preconstruction Services line item in the Conceptual Estimate Summary (CES).
- Complete exercise 3d, to determine the input values for the Construction General Expense (both staff and Overhead/Equipment) line items in the Conceptual Estimate Summary (CES).
- Complete exercise 3e, to determine the input value for the Concrete Slab on Metal Deck line item in the Conceptual Estimate Summary (CES).
- Complete exercise 3f, to determine the input value for the Structural Steel line item in the Conceptual Estimate Summary (CES).
- Complete exercise 3g, to determine the input value for the Bldg Electrical line item in the Conceptual Estimate Summary (CES).
- Calculate the Total Cost line item with the above inputs.
- Insert your Firm's proposed Fee % and amount.
- Calculate the Total Bid.

INTENTIONAL BLANK PAGE

YOUR FIRM:S NAME
LOCATION

CONCEPTUAL ESTIMATE SUMMARY

Owner: PRIHD

Project: FOX OFFICE BUILDING

Location: Los Angeles, CA

Designer: Langdon Wilson

Area: 523,244 SF

Description	Quantity	UoM	Unit Price	Cost	Remarks
DIRECT COSTS					
PRECONSTRUCTION SERVICES	1.0	LS		230,302	Answer may vary depending on staff
SITework	1.0	LS		5,998,256	
SHOTCRETE WALLS	1.0	LS		666,541	
CONCRETE	1.0	LS		7,899,237	
CONCRETE SLAB ON METAL DECK	1.0	LS		926,595	
CONCRETE REINFORCING	1.0	LS		2,861,568	
MASONRY	1.0	LS		280,356	
STRUCTURAL STEEL	1.0	LS		3,221,357	
METAL DECK & MISC METALS	1.0	LS		1,778,223	
WOOD & PLASTIC	1.0	LS		104,462	
THERMAL/MOISTURE PROTECTION	1.0	LS		998,261	
DOORS & WINDOWS	1.0	LS		3,606,336	
FINISHES	1.0	LS		3,872,241	
SPECIALTIES	1.0	LS		206,182	
BUILDING EQUIPMENT	1.0	LS		110,837	
CONVEYING SYSTEMS	1.0	LS		1,504,314	
BLDG MECHANICAL	1.0	LS		4,839,189	
BLDG ELECTRICAL	1.0	LS		2,372,177	
SUBCONTRACTOR BONDS	1.0	LS		564,864	
STREET USE IMPACTS	1.0	LS		50,000	
DIRECT COSTS				42,091,298	
GENERAL EXPENSE COSTS					
PROJECT STAFF	1.0	LS		1,396,615	Answer may vary depending on staff
PROJECT OVERHEAD & EQUIP	1.0	LS		664,281	Answer may vary depending on durations
INSURANCE/BONDS/TAXES	1.0	LS		667,481	
GENERAL EXPENSE COSTS				2,728,377	
TOTAL COST				44,819,675	
Fee	3.30%	%		1,479,049	Answer may vary depending on fee %
CONTRACTOR'S CONTINGENCY	0.75%	%		336,148	Answer may vary depending above variance
TOTAL BID				46,634,872	Answer may vary depending on above variances

INTENTIONAL BLANK PAGE

3c.) Budget-Preconstruction Services

- Review the Preconstruction and Construction Services Agreement in section 3a and prepare an appropriate preconstruction staff budget for inclusion in the Conceptual Estimate Summary where noted.
- Use your preconstruction schedule to determine the timeframes and duration each proposed preconstruction team member will be needed during this phase of the project.
- Remember, preconstruction personnel generally work on multiple projects at one time and generally not charged full time against any given project. Not all personnel are needed for the full duration of the preconstruction schedule.
- Staff billing rates are provided below for your use.

Billing Rates	Per Hour
Preconstruction Manager	110.00
Construction Manager	110.00
Chief Estimator	110.00
Senior Estimator	80.00
Estimator	60.00
Project Superintendent	83.49
Assistant Superintendent	82.15
Project Manager	93.34
Project Engineer	58.91
Office Admin/Accountant	45.00
Safety Coordinator	50.00
QC Supervisor	55.00
Secretary	28.57
Scheduler	60.00

INTENTIONAL BLANK PAGE

FOX OFFICE BUILDING
Los Angeles, CA

EXHIBIT - A

PRECONSTRUCTION STAFF BUDGET

ITEM	QTY		RATE	MH	LABOR	UNIT	MATERIAL	UNIT	EQUIP/SUB	TOTAL
PRECONSTRUCTION STAFFING	7.00	MO								
PROJECT EXECUTIVE		MO	(Home Office Overhead)				0		0	0
PRECONSTRUCTION MANAGER	3.50	MO	110.00	607	66,733		0		0	66,733
CONSTRUCTION MANAGER	1.00	MO	110.00	173	19,067		0		0	19,067
CHIEF ESTIMATOR	1.00	MO	110.00	173	19,067		0		0	19,067
SR ESTIMATOR	1.00	MO	80.00	173	13,867		0		0	13,867
ESTIMATOR	2.00	MO	60.00	347	20,800		0		0	20,800
PROJ SUPERINTENDENT	2.00	MO	83.49	347	28,943		0		0	28,943
PROJECT MANAGER	3.50	MO	93.34	607	56,626		0		0	56,626
SCHEDULER	0.50	MO	60.00	87	5,200		0		0	5,200
(Add to and Expand this Spread Sheet as Necessary)										
TOTAL BUDGET - PRECONSTRUCTION				2,513	230,302		-		-	230,302

EXTENDED BY _____

CHECKED BY _____

INTENTIONAL BLANK PAGE

3d.) Budget-General Condition

- Prepare an appropriate construction general conditions budget for inclusion in the Conceptual Estimate Summary where noted.
- There are 2 parts for this exercise, part 1 is a budget for staff during the construction phase. Part 2 is a budget for overhead and equipment during the construction phase.
- Use your preliminary construction schedule to determine the timeframes and duration, each proposed construction staff team member and overhead/equipment items, will be needed during this phase of the project.
- Staff billing rates are provided below for your use.

Billing Rates	Per Hour
Preconstruction Manager	110.00
Construction Manager	110.00
Chief Estimator	110.00
Senior Estimator	80.00
Estimator	60.00
Project Superintendent	83.49
Assistant Superintendent	82.15
Project Manager	93.34
Project Engineer	58.91
Office Admin/Accountant	45.00
Safety Coordinator	50.00
QC Supervisor	55.00
Secretary	28.57
Scheduler	60.00

- Overhead and equipment rates are provided on the next page for your use.

ITEM		MATERIAL	SUBCONTRACT	REMARKS
GENERAL EXPENSE EQUIPMENT/OVERHEAD				
MAN/MATERIAL HOIST	MO		21,000.00	Includes install and dismantling costs
FINAL CLEANUP	SF		0.06	
FINAL CLEANUP -SITE	LS		7,500.00	
PICKUP	MO		750.00	Rental
PICKUP	MO	250.00		Fuel & maintenance
FORKLIFT - SMALL	MO		960.00	
MISC EQUIP RENTALS	MO		900.00	
TEMP BLDGS	MO		1,350.00	
TOOL CRIBS	MO		200.00	
TEMP TOILETS/WASH STATIONS	MO		135.00	Assume one per ten workers per month
MOVE IN & OUT	LS	500.00	11,000.00	Includes contractor's labor force
TEMP CONSTRUCTION WATER	MO	450.00		
TEMP WATER - DRINKING	MO	50.00		
PARKING - PCL STAFF (\$8/DAY/PERSON)	MO	168.00		Assume each jobsite staff for their duration
PROJECT SIGNS	EA	1,300.00	1,300.00	Includes contractor's labor force
COURIER/EXPRESS SERVICE	MO	500.00		
TELEPHONE INSTALL	LS	2,000.00		
TELEPHONE USAGE	MO	600.00		
COMPUTER LINE CHARGES	MO	150.00		
SITE RADIOS	MO	350.00		
CELL PHONES	MO	150.00		
FAX MACHINE	MO	65.00		
COMPUTER STATIONS	MO	130.00		
OFFICE SUPPLIES	MO	800.00		
OFFICE FURN/EQUIP	LS	7,500.00		
COPIER	MO	650.00		
PHOTOS	MO	125.00		
SAFETY MEETINGS	MO	250.00		
MEDICAL EQUIP/SUPPLIES	LS	125.00		
SAFETY/WEATHER WEAR	LS	2,500.00		
TEMP FIRE PROTECTION	MO	150.00		
WARNING/SAFETY SIGNS	LS	2,000.00		
LOSSES - UNINSURED	LS	5,000.00		
SECURITY - ALARM SYSTEM	MO	95.00		
STAIRS & LADDERS	VLF	20.00	15.00	Includes contractor's labor force
TEMP FENCES	LF		4.19	
HOUSEKEEPING	WK		600.00	Includes contractor's labor force
TRASH REMOVAL	WK	400.00		
OPERATING MANUALS	LS	2,500.00		
AS-BUILT DRAWINGS	LS	2,500.00		
DRAWING REPRODUCTION	LS	10,000.00		
CONSTRUCTION DRAWINGS	EA	350.00		
CASUAL MEALS	MO	400.00		
TO/FROM EXPENSE	MI	0.48		Business mileage expense reimbursement

INTENTIONAL BLANK PAGE

FOX OFFICE BUILDING
Los Angeles, CA

EXHIBIT - B

EQUIPMENT & OVERHEAD BUDGET

X	ITEM	QTY	RATE	MH	LABOR	UNIT	MATERIAL	UNIT	EQUIP/SUB	TOTAL
	GENERAL EXPENSE EQUIPMENT/OVERHEAD									
	MAN/MATERIAL HOIST	9 MO			0		0	21000	189,000	189,000
	FINAL CLEANUP	534,000 SF			0		0	0.06	32,040	32,040
	FINAL CLEANUP -SITE	1 LS			0		0	7500.00	7,500	7,500
	PICKUP	22 MO			0	250	5,500	750.00	16,500	22,000
	FORKLIFT - SMALL	21 MO			0		0	960.00	20,160	20,160
	MISC EQUIP RENTALS	21 MO			0		0	900.00	18,900	18,900
	TEMP BLDGS	21 MO			0		0	1350.00	28,350	28,350
	TOOL CRIBS	21 MO			0		0	200.00	4,200	4,200
10	TEMP TOILETS/WASH STATIONS	21 MO			0		0	135.00	28,350	28,350
	MOVE IN & OUT	1 LS	55.36	200	11,072	500	500		-	11,572
	TEMP CONSTRUCTION WATER	21 MO			0	450	9,450		-	9,450
	TEMP WATER - DRINKING	21 MO			0	50	1,050		-	1,050
5	PARKING - PCL STAFF (\$8/DAY)	21 MO			0	168	17,640		-	17,640
	PROJECT SIGNS	1 EA	55.36	24	1,329	1,300	1,300		-	2,629
	COURIER/EXPRESS SERVICE	21 MO			0	500	10,500		-	10,500
	TEMP POWER INSTALL	W/ELECTRICAL SUB			0		0		-	0
	TEMP POWER CONSUMPTION	BY OWNER			0		0		-	0
	TELEPHONE INSTALL	1 LS			0	2,000	2,000		-	2,000
	TELEPHONE USAGE	21 MO			0	600	12,600		-	12,600
	COMPUTER LINE CHARGES	21 MO			0	150	3,150		-	3,150
	SITE RADIOS	21 MO			0	350	7,350		-	7,350
2	CELL PHONES	21 MO			0	150	6,300		-	6,300
	FAX MACHINE	21 MO			0	65	1,365		-	1,365
	COMPUTER STATIONS	124 MO			0	130	16,120		-	16,120
	OFFICE SUPPLIES	21 MO			0	800	16,800		-	16,800
	OFFICE FURN/EQUIP	1 LS			0	7,500	7,500		-	7,500
	COPIER	21 MO			0	650	13,650		-	13,650
	PHOTOS	21 MO			0	125	2,625		-	2,625
	SAFETY MEETINGS	21 MO			0	250	5,250		-	5,250
	MEDICAL EQUIP/SUPPLIES	21 LS			0	125	2,625		-	2,625
	SAFETY/WEATHER WEAR	1 LS			0	2,500	2,500		-	2,500
	TEMP FIRE PROTECTION	21 MO			0	150	3,150		-	3,150
	WARNING/SAFETY SIGNS	1 LS			0	2,000	2,000		-	2,000
	LOSSES - UNINSURED	1 LS			0	5,000	5,000		-	5,000
	SECURITY - ALARM SYSTEM	21 MO			0	95	1,995		-	1,995
	STAIRS & LADDERS	196 VLF	59.23	49	2,902	20	3,920		-	6,822

X	ITEM	QTY	RATE	MH	LABOR	UNIT	MATERIAL	UNIT	EQUIP/SU	TOTAL
	TEMP FENCES	1,840	LF		0		0	4.19	7,710	7,710
	HOUSEKEEPING	90	WK	50.73	1,080	54,788	0		-	54,788
	TRASH REMOVAL	90	WK		0	400	36,000		-	36,000
	OPERATING MANUALS	1	LS		0	2,500	2,500		-	2,500
	AS-BUILT DRAWINGS	1	LS		0	2,500	2,500		-	2,500
	DRAWING REPRODUCTION	1	LS		0	10,000	10,000		-	10,000
	CONSTRUCTION DRAWINGS	40	EA		0	350	14,000		-	14,000
	CASUAL MEALS	21	MO		0	400	8,400		-	8,400
	TO/FROM EXPENSE	13,000	MI		0	0.48	6,240		-	6,240
	(Add to and Expand this Spread Sheet as Necessary)									
	TOTAL BUDGET - EQUIPMENT/OVERHEAD				70,091		241,480		352,710	664,281

EXTENDED BY

CHECKED BY

3e.) Budget-Concrete Slab on Metal Deck

- In this exercise your Team will complete the Concrete Slab on Metal Deck estimate for inclusion in the Conceptual Estimate Summary where noted.
- Some information in the Concrete SOMD worksheet has been provided and you may assume this information is correct.
- Using the drawings and other supplemental information provided, obtain quantities for the various line items of work in the SOMD worksheet.
- Apply the appropriate unit rates for labor, material and equipment/subcontract to complete the estimate for this phase of work.
- Drawing References
 - o S1.21-TYPICAL STEEL METAL DECK DETAILS
 - o S2.06-2ND LEVEL FRAMING PLAN
 - o S2.07-3RD LEVEL FRAMING PLAN
 - o S2.08-4TH LEVEL FRAMING PLAN
 - o S2.09-5TH LEVEL FRAMING PLAN
 - o S2.10-ROOF PENTHOUSE FRAMING PLAN
 - o S2.11-MECHANICAL PENTHOUSE ROOF FRAMING PLAN
- Other Information
 - o Use D-1 steel decking mark everywhere deck is required on typical floors
 - o Use D-1 and/or D-4 steel decking mark on the roof as indicated on the drawings
 - o Effective SOMD place/finish ranges from 10,000sf to 16,000sf per day.
 - o Budget 3000 psi hardrock concrete delivered at \$90/cy
 - o Budget 3000 psi lightweight concrete delivered at \$110/cy
 - o Concrete pump is \$220/hr + \$3.00/cy + \$100/day move in/out
 - o Assume concrete pump averages 50cy/hr production
 - o Based upon your pour cycle, figure the average cost/cy for pumping and use this average rate in the SOMD worksheet for concrete pumping
 - o Concrete placing labor crew rate is \$52.00/mh, fully burdened
 - o Assume a Laborer places 1.67cy of concrete per hour
 - o Cement finishing labor crew rate is \$55.78/mh, fully burdened
 - o Assume a Finisher trowel finishes 1000 sf of slab per day
 - o Assume a Finisher broom finishes 1333 sf of slab per day

INTENTIONAL BLANK PAGE

FOX OFFICE BUILDING
Los Angeles, CA

CONCRETE SOMD PRICING

[illegible]

CONCRETE

EXTENDED BY
CHECKED BY

INTENTIONAL BLANK PAGE

3f.) Budget-Structural Steel

- In this exercise your Team will complete the Structural Steel estimate for inclusion in the Conceptual Estimate Summary where noted.
- Some information in the Structural Steel worksheet has been provided and you may assume this information is correct.
- Using the drawings and other supplemental information provided, obtain quantities for the various line items of work in the Structural Steel worksheet.
- Apply the appropriate unit rates to complete the estimate for this phase of work.
- Drawing References
 - o S2.05B-GROUND LEVEL SLAB DEPRESSION PLAN
 - o S2.06-2ND LEVEL FRAMING PLAN
 - o S2.07-3RD LEVEL FRAMING PLAN
 - o S2.08-4TH LEVEL FRAMING PLAN
 - o S2.09-5TH LEVEL FRAMING PLAN
 - o S2.10-ROOF PENTHOUSE FRAMING PLAN
 - o S2.11-MECHANICAL PENTHOUSE ROOF FRAMING PLAN
- Other Information
 - o The Structural Engineer has not completed the steel design and has indicated an allowance to be utilized in the development of the budget estimate which is based upon the building area.
 - o The unit price market for a structural steel frame of this design is \$2,800 per ton.

INTENTIONAL BLANK PAGE

Fox Office Building 103
Los Angeles, CA

STRUCTURAL STEEL ESTIMATE

ITEM		QTY	CREW RATE	PROD RATE	LABOR MH COST		MATERIAL UNIT COST		EQUIP/SUBCONTRACT UNIT COST		TOTAL COST
STRUCTURAL STEEL											
Total Building Area =		209,179	sf								
Engr's Steel Allowance =		11	#/sf								
Estimated Pounds of Steel =		2,300,969	#								
Estimated Tonnes of Steel =		1,150	TN								
Unit Price per Ton =		2,800	\$/TN								
Structural Steel		1,150	TN	-	-	0	-	0	2,800	3,221,357	3,221,357
SUBTOTAL DIRECT COSTS - SOMD						0		0		3,221,357	3,221,357
EQUIP & OVERHEAD (SOMD)			%			0	0%	0	--		0
TOTAL COSTS - SOMD											3,221,357
FEE (on Self Performed Work)			%			0	0%	-	0		0
TOTAL BID - STRUCTURAL STEEL											3,221,357

STRUCTURAL STEEL ESTIMATE

EXTENDED BY _____
CHECKED BY _____

INTENTIONAL BLANK PAGE

3g.) Budget-Electrical Recap

- In this exercise your Team will review 3 actual Electrical bids and complete the Electrical Recap Worksheet.
- Determine the lowest responsive bidder and include Electrical budget total from the recap worksheet in the Conceptual Estimate Summary where noted.
- Some information in the Electrical Recap worksheet has been provided and you may assume this information is correct
- Information in one or more of the electrical bids maybe incomplete, your team may make reasonable assumptions that are based upon a fictitious telephone call to the respective electrical bidder, to determine incomplete information. Note any assumptions on the bottom of the electrical recap card.

INTENTIONAL BLANK PAGE

	Description		PCL Budget	Dynaletric	Morrow-Meadows	Rosendin		
	Electrical							
	Base Bid		2,287,800	2,345,600	2,392,200	2,160,000		
	Design Fee	By Owner		excl	excl	excl		
	Fire Alarm System	Owner's S		incl	incl	incl		
	Temp Power			incl	incl	incl		
	Utility Company Charges	By Owner		excl	excl	excl		
	Electrical Permit			incl	incl	incl		
	Warranty Costs			incl	incl	incl		
	Parking- Offsite + Shuttle			incl	incl	156,000		
	Bid RFI Deducts/adds				(24,500)	18,200		
	Site Lighting Allowance		80,500	incl		incl		
	Lobby Lighting Allowance		25,000	incl	incl	incl		
	Temp Power Install		92,000	incl	incl	incl		
	Temp Power Maintain		26,894	incl	incl	incl		
	M/E Coordinator 1/2 Time		37,977	37,977	37,977	37,977		
	Sales Tax	\$\$ Include		Y	Y	Y		
	BONDABLE	\$\$ Not Inc		Y	Y	Y		
	PER PLANS AND SPECS			Y	Y	Y		
	ADDENDUM 1 & 2			Y	Y	Y		
	UNION /NON UNION			Union	Union	Union		
	ELECTRICAL		2,550,171	2,383,577	2,405,677	2,372,177		

USE

INTENTIONAL BLANK PAGE

TAB 4

INTENTIONAL BLANK PAGE

4. Schedule

As part of your review with management, you will be required to present a complete, workable Critical Path Schedule (CPM) to plan the work within the guidelines prescribed below. As this is a preconstruction services problem, upper management is equally interested in the activities and your thought processes in the preconstruction phase as in the construction phase. The schedule is to convey your teams plan to fully execute the project from cradle to grave.

The following criteria explain the background information and requirements of the CPM schedule you team will present.

1. General Schedule Criteria:
 - a. Presentation Criteria:
 - i. Format:
 1. At minimum, show Activity ID, Activity Description, Original Duration (OD), Early Start (ES), Early Finish (EF), and Total Float (TF), per activity (see Figure “A” below)
 2. Organize and sort Preconstruction activities grouped together with construction activities following.

Figure A: Schedule Activity Example

Activity ID	Activity Description	Orig Dur	Early Start	Early Finish	Total Float	FEB	
						18	25
2008 ASC Student Competition							
Design							
01010	Contractor Selection/Notice to	1	14FEB08	14FEB08	0	✓	Contra
Permitting and Entitlements							
01020	MUP Submittal	1	14FEB08	14FEB08	0	✓	MUP S

- ii. Activity Count: 150- 200 activities
 - iii. Provide a sufficient amount of preconstruction and construction activities. Include design, permitting and entitlements, easement negotiations, long lead and construction activities
 - iv. Show the logic between activities
 - v. Clearly show the critical path of the schedule
 - vi. Organize activities so they are easy to read, activities are grouped intuitively and the schedule flows well.
- b. Contractual Criteria
 1. Project Start Date for Preconstruction (Notice to Proceed): February 14, 2009
 2. Preconstruction Period: 7 Months
 3. Project Duration: 19 Months

4. Minimum Milestones to be presented on CPM Schedule:

Contract Award	Permit Submittal (S)
Design Complete	GMP Estimate
Begin Demolition	Parking Structure Complete
Completion of Shoring and Excavation	Structural Steel & Mtl Decks Complete
C of O Inspections	Substantial Completion
Building Enclosure Milestone	Final Completion

5. Assume the following calendar holidays: May 26, 2009, July 04, 2009, September 01, 2009, November 26- 27, 2009, December 25, 2009, January 21, 2010, *June 01, 2010, July 05, 2010*, September 01, 2010, November 25-26, 2010, December 25, 2010, January 01, 2011.

2. Preconstruction Phase Criteria:

- a) The Architect and consultants will be 75% complete with the Construction Document phase on February 14, 2009.
- b) The permitting agency will allow phased permitting for shoring and excavation, foundation only, and remaining structure.
- c) Estimates will be required at the completion of each design phase

3. All other work criteria:

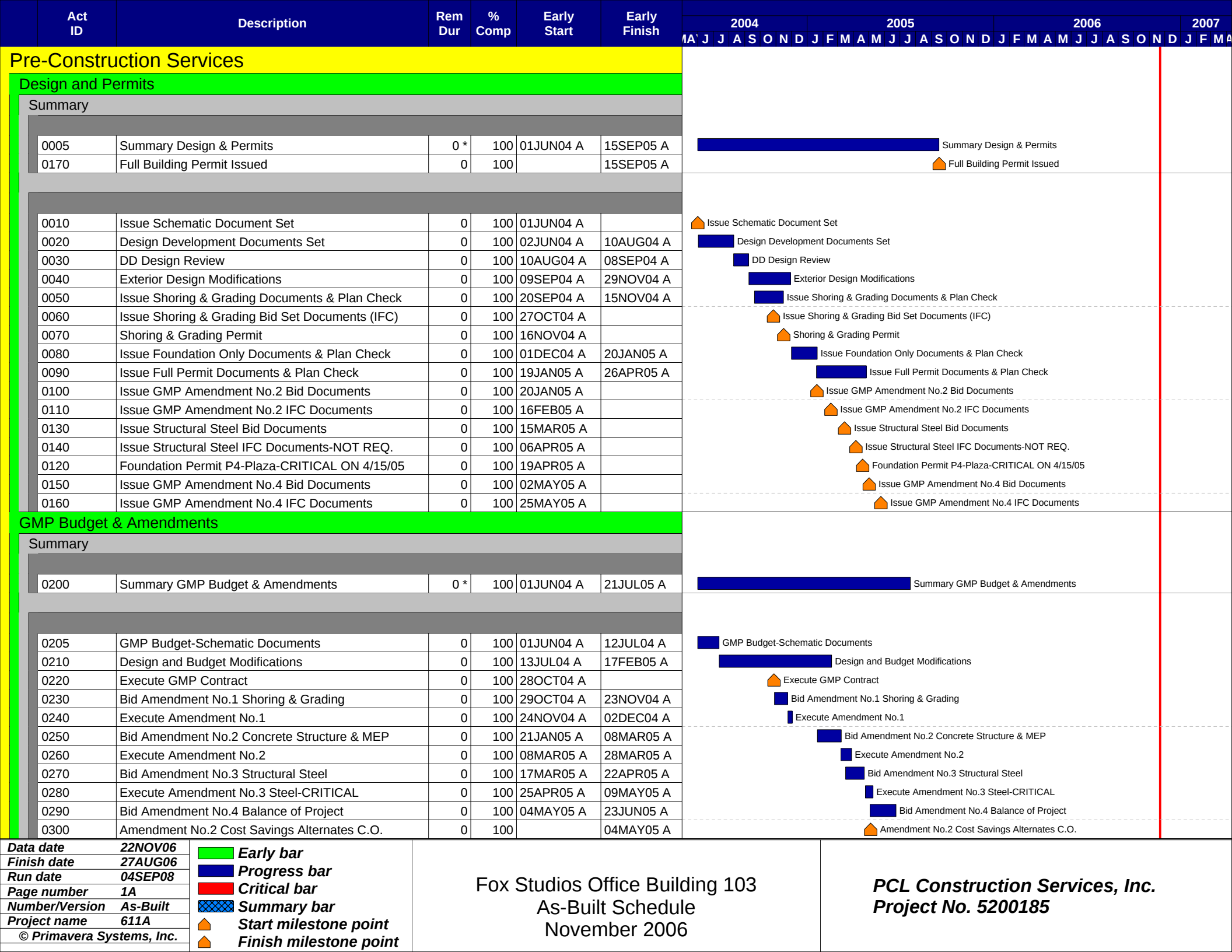
- a) Original durations for the demolition, excavation, shoring, concrete structure, steel and etc. shall be derived on a (rough) quantitative basis per the "Typical Construction Activity" worksheet and explanation included in the scheduling section of the Supplemental Information. Use the worksheets to calculate durations based upon (rough) quantities that you survey, then divide by a productivity rates that you derive. You may use RS Means or other productivity data resources to help if needed.
- b) Scheduling of all work should support the assumption made by the Site Logistics Plans drafted in Section 5 below
- c) Review the plans thoroughly. Ensure that your schedule encompasses as much of the work possible in the limited number of activities you are required to provide.
- d) Your team may begin construction anytime, provided you have your first permit in hand. You may lag activities as you see fit and are reasonable logic assumptions.
- e) The last activity in your schedule should be Final Completion.

General comments:

1. Do not resource load or cost load your schedule
2. Preconstruction may overlap construction.
3. When it comes to scheduling, there are not right or wrong answers. Ensure that your team can substantiate and explain all of the assumptions and decisions made in the process of developing your schedule.

Deliverable:

1. *Preconstruction Schedule*



Data date	22NOV06	 Early bar  Progress bar  Critical bar  Summary bar  Start milestone point  Finish milestone point	Fox Studios Office Building 103 As-Built Schedule November 2006	<i>PCL Construction Services, Inc.</i> <i>Project No. 5200185</i>
Finish date	27AUG06			
Run date	04SEP08			
Page number	2A			
Number/Version	As-Built			
Project name	611A			
© Primavera Systems, Inc.				

Data date	22NOV06		Early bar	Fox Studios Office Building 103 As-Built Schedule November 2006	<i>PCL Construction Services, Inc.</i> <i>Project No. 5200185</i>
Finish date	27AUG06		Progress bar		
Run date	04SEP08		Critical bar		
Page number	3A		Summary bar		
Number/Version	As-Built		Start milestone point		
Project name	611A		Finish milestone point		
© Primavera Systems, Inc.					

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007								
							MA	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J
	1048	Weather Day: 01/14/06 (Sat-Not Accessed)	0	100	14JAN06 A	14JAN06 A	Weather Day: 01/14/06 (Sat-Not Accessed)																				
	1047	Red Light Full Day: 01/16/06 (#6)	0	100	16JAN06 A	16JAN06 A	Red Light Full Day: 01/16/06 (#6)																				
	1099	Weather Day Allowance Exceeded by 19 days	0	100		16JAN06 A	Weather Day Allowance Exceeded by 19 days																				
	1067	Weather Day: 02/28/06 (#39)	0	100	28FEB06 A	28FEB06 A	Weather Day: 02/28/06 (#39)																				
	1068	Weather Day: 03/03/06 (#40)	0	100	03MAR06 A	03MAR06 A	Weather Day: 03/03/06 (#40)																				
	1057	Red Light Full Day:1/17,2/08,3/01,3/07/06 (#7)	0	100	07MAR06 A	07MAR06 A	Red Light Full Day:1/17,2/08,3/01,3/07/06 (#7)																				
	1069	Weather Day: 03/28/06 (#41)	0	100	28MAR06 A	28MAR06 A	Weather Day: 03/28/06 (#41)																				
	1070	Weather Day: 04/03/06 (#41.5)	0	100	03APR06 A	03APR06 A	Weather Day: 04/03/06 (#41.5)																				
	1071	Weather Day: 04/04/06 (#42.5)	0	100	04APR06 A	04APR06 A	Weather Day: 04/04/06 (#42.5)																				
	1074	Weather Day: 04/05/06 (#43.5)	0	100	05APR06 A	05APR06 A	Weather Day: 04/05/06 (#43.5)																				
	1073	Red Light Full Day:4/13/06 (#8)	0	100	13APR06 A	13APR06 A	Red Light Full Day:4/13/06 (#8)																				
	1072	Weather Day: 04/11/06, 4/18/06 (#44 & 45)	0	100	18APR06 A	18APR06 A	Weather Day: 04/11/06, 4/18/06 (#44 & 45)																				
	1075	Weather Day: 05/22/06 (#46)	0	100	22MAY06 A	22MAY06 A	Weather Day: 05/22/06 (#46)																				
	Site Mobilization																										
	1105	Notice To Proceed	0	100	03DEC04 A		Notice To Proceed																				
	1100	Summary-Site Mobilization	0	100	03DEC04 A	23DEC04 A	Summary-Site Mobilization																				
	1110	Tree Clearing	0	100	06DEC04 A	09DEC04 A	Tree Clearing																				
	1115	Construction Fence & Gates	0	100	08DEC04 A	15DEC04 A	Construction Fence & Gates																				
	1120	Site Demolition	0	100	10DEC04 A	17DEC04 A	Site Demolition																				
	1130	Office Trailers	0	100	10DEC04 A	23DEC04 A	Office Trailers																				
	1140	SWPPP Set-Up	0	100	16DEC04 A	21DEC04 A	SWPPP Set-Up																				
Excavation & Shoring																											
Summary																											
General Items																											
	1200	Summary-Shoring & Excavation	0 *	100	15DEC04 A	19APR05 A	Summary-Shoring & Excavation																				
Site Work: Excav, Shor, Util, Grading																											
	1205	Deliver Soldier Beams & Fab Beam Pockets	0	100	15DEC04 A	23DEC04 A	Deliver Soldier Beams & Fab Beam Pockets																				
	1210	Mass Excavation (Lifts 1/2)	0	100	21DEC04 A	16FEB05 A	Mass Excavation (Lifts 1/2)																				
	1215	Drill, Set & Pour Soldier Beams	0	100	22DEC04 A	07FEB05 A	Drill, Set & Pour Soldier Beams																				
	1220	Install Safety Barrier @ Excavation Limits	0	100	20JAN05 A	09FEB05 A	Install Safety Barrier @ Excavation Limits																				
	1225	Lagging (Lifts 1/2)	0	100	24JAN05 A	17FEB05 A	Lagging (Lifts 1/2)																				
	1230	Install & Test Tie-Backs (Row A)	0	100	31JAN05 A	03MAR05 A	Install & Test Tie-Backs (Row A)																				
	1240	Mass Excavation (Lifts 3/4)	0	100	17FEB05 A	15MAR05 A	Mass Excavation (Lifts 3/4)																				
	1235	Lagging (Lifts 3/4)	0	100	28FEB05 A	17MAR05 A	Lagging (Lifts 3/4)																				
	1245	Install & Test Tie-Backs (Row B)	0	100	02MAR05 A	30MAR05 A	Install & Test Tie-Backs (Row B)																				
	1250	Mass Excavation (Lifts 5/6)	0	100	15MAR05 A	01APR05 A	Mass Excavation (Lifts 5/6)																				
	1255	Lagging (Lifts 5/6)	0	100	17MAR05 A	02APR05 A	Lagging (Lifts 5/6)																				
	1265	Lagging (Lifts 7)	0	100	01APR05 A	08APR05 A	Lagging (Lifts 7)																				
Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006												PCL Construction Services, Inc. Project No. 5200185											
Finish date		27AUG06																									
Run date		04SEP08																									
Page number		4A																									
Number/Version		As-Built																									
Project name		611A																									
© Primavera Systems, Inc.																											

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004					2005					2006					2007								
							M	A	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
	P4-1323	P4: Backfill Ramp & Sheer Walls	0	100	02JUN05 A	07JUN05 A																								
	P4-1340	P4: Backfill CMU Retaining Walls	0	100	03JUN05 A	09JUN05 A																								
	P4-1333	P4: Milestone Walls & Columns Complete	0	100		09JUN05 A																								
	P4 SOG #1																													
	P4-1350	P4, SOG 1: ED Pipe & Methane Sub Vent Pipe	0	100	31MAY05 A	03JUN05 A																								
	P4-1355	P4, SOG 1: UG Elec Conduit	0	100	03JUN05 A	03JUN05 A																								
	P4-1385	P4. SOG 1: Fine Grade	0	100	06JUN05 A	07JUN05 A																								
	P4-1365	P4, SOG 1: Methane Membrane	0	100	08JUN05 A	10JUN05 A																								
	P4-1375	P4, SOG 1: F/R/P Slab on Grade	0	100	13JUN05 A	17JUN05 A																								
	P4 SOG #2																													
	P4-1351	P4, SOG 2: ED Pipe & Methane Sub Vent Pipe	0	100	03JUN05 A	07JUN05 A																								
	P4-1357	P4, SOG 2: UG Elec Conduit	0	100	07JUN05 A	07JUN05 A																								
	P4-1387	P4, SOG 2: Fine Grade	0	100	08JUN05 A	10JUN05 A																								
	P4-1367	P4, SOG 2: Methane Membrane	0	100	13JUN05 A	15JUN05 A																								
	P4-1376	P4, SOG 2: F/R/P Slab on Grade	0	100	16JUN05 A	20JUN05 A																								
	P4 SOG #3																													
	P4-1352	P4, SOG 3: ED Pipe & Methane Sub Vent Pipe	0	100	07JUN05 A	13JUN05 A																								
	P4-1398	P4, SOG 3: Fine Grade	0	100	13JUN05 A	15JUN05 A																								
	P4-1383	P4: IMPACT-Methane Sump Changes	0	100	13JUN05 A	28JUN05 A																								
	P4-1358	P4, SOG 3: UG Elec Conduit	0	100	14JUN05 A	14JUN05 A																								
	P4-1368	P4, SOG 3: Methane Membrane	0	100	16JUN05 A	20JUN05 A																								
	P4-1377	P4, SOG 3: F/R/P Slab on Grade	0	100	17JUN05 A	21JUN05 A																								
	P4-1397	P4; SOG 3: IMPACT Install Methane Sump Pit	0	100	22JUN05 A	28JUN05 A																								
	P4-1407	P4; SOG 3: IMPACT Methane Membrane @ Meth	0	100	29JUN05 A	29JUN05 A																								
	P4-1417	P4; SOG 3: IMPACT Backfill Methane Sump	0	100	29JUN05 A	29JUN05 A																								
	P4-1427	P4; SOG 3: IMPACT Fine Grade @ Methane Sump	0	100	29JUN05 A	29JUN05 A																								
	P4-1437	P4; SOG 3: IMPACT Horiz Methane @ Methane	0	100	29JUN05 A	29JUN05 A																								
	P4-1457	P4; SOG 3: IMPACT Plan Check Approval & Inspecti	0	100	29JUN05 A	29JUN05 A																								
	P4-1447	P4; SOG 3: IMPACT FRP SOG 3 @ Methane Sump	0	100	30JUN05 A	01JUL05 A																								
	P4 Ramp/SOG #4																													
	P4-1353	P4, Ramp SOG 4: ED Pipe & Methane Sub Vent Pipe	0	100	14JUN05 A	16JUN05 A																								
	P4-1359	P4, Ramp SOG 4: UG Elec Conduit	0	100	16JUN05 A	16JUN05 A																								
	P4-1379	P4, Ramp SOG 4: Fine Grade	0	100	17JUN05 A	20JUN05 A																								
	P4-1369	P4, Ramp SOG 4: Methane Membrane	0	100	20JUN05 A	23JUN05 A																								
	P4-1378	P4, Ramp SOG 4: F/R/P Slab on Grade	0	100	22JUN05 A	27JUN05 A																								
	P4-1388	P4: Milestone SOG Complete	0	100		01JUL05 A																								
	Parking Level 3																													
	General Items																													
	P3-1400	P3: Summary -Structure	0 *	100	27APR05 A	02AUG05 A																								
	P3-1440	P3: Pour Delay Strips	0	100	06SEP05 A	09SEP05 A																								
	Parking Foundation Walls B/3																													

Data date	22NOV06	Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point
Finish date	27AUG06	
Run date	04SEP08	
Page number	6A	
Number/Version	As-Built	
Project name	611A	
© Primavera Systems, Inc.		

Fox Studios Office Building 103

As-Built Schedule

November 2006

PCL Construction Services, Inc.

Project No. 5200185

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004					2005					2006					2007																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
	PX2-1305	P3, B-3: Rock Pockets	0	100	09APR05 A	12APR05 A																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											

<table><tr><td>Data date</td><td>22NOV06</td></tr><tr><td>Finish date</td><td>27AUG06</td></tr><tr><td>Run date</td><td>04SEP08</td></tr><tr><td>Page number</td><td>9A</td></tr><tr><td>Number/Version</td><td>As-Built</td></tr><tr><td>Project name</td><td>611A</td></tr><tr><td colspan="2">© Primavera Systems, Inc.</td></tr></table>	Data date	22NOV06	Finish date	27AUG06	Run date	04SEP08	Page number	9A	Number/Version	As-Built	Project name	611A	© Primavera Systems, Inc.		<table><tr><td> </td><td>Early bar</td></tr><tr><td> </td><td>Progress bar</td></tr><tr><td> </td><td>Critical bar</td></tr><tr><td> </td><td>Summary bar</td></tr><tr><td> </td><td>Start milestone point</td></tr><tr><td> </td><td>Finish milestone point</td></tr></table>		Early bar		Progress bar		Critical bar		Summary bar		Start milestone point		Finish milestone point	Fox Studios Office Building 103 As-Built Schedule November 2006	PCL Construction Services, Inc. Project No. 5200185
Data date	22NOV06																												
Finish date	27AUG06																												
Run date	04SEP08																												
Page number	9A																												
Number/Version	As-Built																												
Project name	611A																												
© Primavera Systems, Inc.																													
	Early bar																												
	Progress bar																												
	Critical bar																												
	Summary bar																												
	Start milestone point																												
	Finish milestone point																												

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007							
							A	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
	P2-1420	P2, Pour 4: Install Rebar/PT	0	100	22JUL05 A	26JUL05 A													P2, Pour 4: Install Rebar/PT							
	P2-1430	P2, Pour 4: Place/Finish Slab & Beams	0	100	27JUL05 A	27JUL05 A													P2, Pour 4: Place/Finish Slab & Beams							
	P2-1440	P2, Pour 4: Early Strip	0	100	28JUL05 A	29JUL05 A													P2, Pour 4: Early Strip							
	P2-1450	P2, Pour 4: Concrete Cure	0	100	28JUL05 A	30JUL05 A													P2, Pour 4: Concrete Cure							
	P2-1460	P2, Pour 4: Post Tension	0	100	29JUL05 A	29JUL05 A													P2, Pour 4: Post Tension							
	P2-1470	P2, Pour 4: Strip Slabs & Beams Complete	0	100	01AUG05 A	04AUG05 A													P2, Pour 4: Strip Slabs & Beams Complete							
	P2-1490	P2, Pour 4: R/F/P Columns	0	100	03AUG05 A	09AUG05 A													P2, Pour 4: R/F/P Columns							
	P2-1480	P2, Pour 4: Install Reshore	0	100	05AUG05 A	05AUG05 A													P2, Pour 4: Install Reshore							
	P2, Susp Deck Pour #5																									
	P2-1411	P2, Pour 5: Form Susp Slab & Beam	0	100	22JUL05 A	28JUL05 A													P2, Pour 5: Form Susp Slab & Beam							
	P2-1421	P2, Pour 5: Install Rebar/PT	0	100	29JUL05 A	03AUG05 A													P2, Pour 5: Install Rebar/PT							
	P2-1431	P2, Pour 5: Place/Finish Slab & Beams	0	100	04AUG05 A	04AUG05 A													P2, Pour 5: Place/Finish Slab & Beams							
	P2-1451	P2, Pour 5: Concrete Cure	0	100	05AUG05 A	07AUG05 A													P2, Pour 5: Concrete Cure							
	P2-1441	P2, Pour 5: Early Strip	0	100	05AUG05 A	08AUG05 A													P2, Pour 5: Early Strip							
	P2-1461	P2, Pour 5: Post Tension	0	100	06AUG05 A	06AUG05 A													P2, Pour 5: Post Tension							
	P2-1471	P2, Pour 5: Strip Slabs & Beams Complete	0	100	08AUG05 A	11AUG05 A													P2, Pour 5: Strip Slabs & Beams Complete							
	P2-1491	P2, Pour 5: R/F/P Columns	0	100	10AUG05 A	16AUG05 A													P2, Pour 5: R/F/P Columns							
	P2-1481	P2, Pour 5: Install Reshore	0	100	12AUG05 A	12AUG05 A													P2, Pour 5: Install Reshore							
	P2, Susp Deck Pour #6																									
	P2-1412	P2, Pour 6: Form Susp Slab & Beam	0	100	29JUL05 A	05AUG05 A													P2, Pour 6: Form Susp Slab & Beam							
	P2-1422	P2, Pour 6: Install Rebar/PT	0	100	04AUG05 A	09AUG05 A													P2, Pour 6: Install Rebar/PT							
	P2-1432	P2, Pour 6: Place/Finish Slab & Beams	0	100	10AUG05 A	10AUG05 A													P2, Pour 6: Place/Finish Slab & Beams							
	P2-1442	P2, Pour 6: Early Strip	0	100	11AUG05 A	12AUG05 A													P2, Pour 6: Early Strip							
	P2-1452	P2, Pour 6: Concrete Cure	0	100	11AUG05 A	13AUG05 A													P2, Pour 6: Concrete Cure							
	P2-1462	P2, Pour 6: Post Tension	0	100	12AUG05 A	15AUG05 A													P2, Pour 6: Post Tension							
	P2-1472	P2, Pour 6: Strip Slabs & Beams Complete	0	100	15AUG05 A	18AUG05 A													P2, Pour 6: Strip Slabs & Beams Complete							
	P2-1492	P2, Pour 6: R/F/P Columns	0	100	17AUG05 A	25AUG05 A													P2, Pour 6: R/F/P Columns							
	P2-1482	P2, Pour 6: Install Reshore	0	100	19AUG05 A	19AUG05 A													P2, Pour 6: Install Reshore							
	P2, Susp Deck Pour #7																									
	P2-1413	P2, Pour 7: Form Susp Slab & Beam	0	100	08AUG05 A	11AUG05 A													P2, Pour 7: Form Susp Slab & Beam							
	P2-1423	P2, Pour 7: Install Rebar/PT	0	100	11AUG05 A	16AUG05 A													P2, Pour 7: Install Rebar/PT							
	P2-1433	P2, Pour 7: Place/Finish Slab & Beams	0	100	17AUG05 A	17AUG05 A													P2, Pour 7: Place/Finish Slab & Beams							
	P2-1443	P2, Pour 7: Early Strip	0	100	18AUG05 A	19AUG05 A													P2, Pour 7: Early Strip							
	P2-1453	P2, Pour 7: Concrete Cure	0	100	18AUG05 A	20AUG05 A													P2, Pour 7: Concrete Cure							
	P2-1463	P2, Pour 7: Post Tension	0	100	20AUG05 A	20AUG05 A													P2, Pour 7: Post Tension							
	P2-1473	P2, Pour 7: Strip Slabs & Beams Complete	0	100	22AUG05 A	25AUG05 A													P2, Pour 7: Strip Slabs & Beams Complete							
	P2-1493	P2, Pour 7: R/F/P Columns	0	100	24AUG05 A	31AUG05 A													P2, Pour 7: R/F/P Columns							
	P2-1483	P2, Pour 7: Install Reshore	0	100	26AUG05 A	26AUG05 A													P2, Pour 7: Install Reshore							
	P2, Susp Deck Pour #8																									
	P2-1414	P2, Pour 8: Form Susp Slab & Beam	0	100	12AUG05 A	18AUG05 A													P2, Pour 8: Form Susp Slab & Beam							
	P2-1424	P2, Pour 8: Install Rebar/PT	0	100	19AUG05 A	23AUG05 A													P2, Pour 8: Install Rebar/PT							
	P2-1434	P2, Pour 8: Place/Finish Slab & Beams	0	100	24AUG05 A	24AUG05 A													P2, Pour 8: Place/Finish Slab & Beams							
	Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006										PCL Construction Services, Inc. Project No. 5200185											
	Finish date		27AUG06																							
Run date		04SEP08																								
Page number		10A																								
Number/Version		As-Built																								
Project name		611A																								
© Primavera Systems, Inc.																										
		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point																								

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007										
							A	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
	P1, Susp Deck Pour #12																												
	P1-1412	P1, Pour 12: Form Susp Slab & Beam	0	100	06SEP05	A	13SEP05	A																P1, Pour 12: Form Susp Slab & Beam					
	P1-1422	P1, Pour 12: Install Rebar/PT	0	100	13SEP05	A	16SEP05	A																P1, Pour 12: Install Rebar/PT					
	P1-1432	P1, Pour 12: Place/Finish Slab & Beams	0	100	19SEP05	A	19SEP05	A																P1, Pour 12: Place/Finish Slab & Beams					
	P1-1442	P1, Pour 12: Early Strip	0	100	20SEP05	A	21SEP05	A																P1, Pour 12: Early Strip					
	P1-1452	P1, Pour 12: Concrete Cure	0	100	20SEP05	A	21SEP05	A																P1, Pour 12: Concrete Cure					
	P1-1492	P1, Pour 12: R/F/P Columns	0	100	20SEP05	A	27SEP05	A																P1, Pour 12: R/F/P Columns					
	P1-1462	P1, Pour 12: Post Tension	0	100	21SEP05	A	21SEP05	A																P1, Pour 12: Post Tension					
	P1-1472	P1, Pour 12: Strip Slabs & Beams Complete	0	100	22SEP05	A	27SEP05	A																P1, Pour 12: Strip Slabs & Beams Complete					
	P1-1482	P1, Pour 12: Install Reshore	0	100	28SEP05	A	28SEP05	A																P1, Pour 12: Install Reshore					
	P1, Susp Deck Pour #13																												
	P1-1413	P1, Pour 13: Form Susp Slab & Beam	0	100	13SEP05	A	21SEP05	A																P1, Pour 13: Form Susp Slab & Beam					
	P1-1423	P1, Pour 13: Install Rebar/PT	0	100	19SEP05	A	23SEP05	A																P1, Pour 13: Install Rebar/PT					
	P1-1433	P1, Pour 13A: Place/Finish Slab & Beams	0	100	23SEP05	A	23SEP05	A																P1, Pour 13A: Place/Finish Slab & Beams					
	P1-1433B	P1, Pour 13B: Place/Finish Slab & Beams	0	100	24SEP05	A	24SEP05	A																P1, Pour 13B: Place/Finish Slab & Beams					
	P1-1453	P1, Pour 13: Concrete Cure	0	100	24SEP05	A	26SEP05	A																P1, Pour 13: Concrete Cure					
	P1-1443	P1, Pour 13: Early Strip	0	100	26SEP05	A	27SEP05	A																P1, Pour 13: Early Strip					
	P1-1463	P1, Pour 13: Post Tension	0	100	27SEP05	A	27SEP05	A																P1, Pour 13: Post Tension					
	P1-1473	P1, Pour 13: Strip Slabs & Beams Complete	0	100	27SEP05	A	30SEP05	A																P1, Pour 13: Strip Slabs & Beams Complete					
	P1-1493	P1, Pour 13: R/F/P Columns	0	100	28SEP05	A	03OCT05	A																P1, Pour 13: R/F/P Columns					
	P1-1483	P1, Pour 13: Install Reshore	0	100	03OCT05	A	03OCT05	A																P1, Pour 13: Install Reshore					
	P1, Lvl 1 Susp Deck Pour #14																												
	P1-1414	P1, Pour 14: Form Susp Slab & Beam	0	100	21SEP05	A	27SEP05	A																P1, Pour 14: Form Susp Slab & Beam					
	P1-1424	P1, Pour 14: Install Rebar/PT	0	100	27SEP05	A	29SEP05	A																P1, Pour 14: Install Rebar/PT					
	P1-1434	P1, Pour 14: Place/Finish Slab & Beams	0	100	30SEP05	A	30SEP05	A																P1, Pour 14: Place/Finish Slab & Beams					
	P1-1454	P1, Pour 14: Concrete Cure	0	100	01OCT05	A	03OCT05	A																P1, Pour 14: Concrete Cure					
	P1-1444	P1, Pour 14: Early Strip	0	100	03OCT05	A	04OCT05	A																P1, Pour 14: Early Strip					
	P1-1464	P1, Pour 14: Post Tension	0	100	04OCT05	A	04OCT05	A																P1, Pour 14: Post Tension					
	P1-1474	P1, Pour 14: Strip Slabs & Beams Complete	0	100	04OCT05	A	07OCT05	A																P1, Pour 14: Strip Slabs & Beams Complete					
	P1-1484	P1, Pour 14: Install Reshore	0	100	10OCT05	A	10OCT05	A																P1, Pour 14: Install Reshore					
	P1-1494	P1, Pour 14: R/F/P Columns	0	100	10OCT05	A	14OCT05	A																P1, Pour 14: R/F/P Columns					
	P1, Susp Deck Pour #15																												
	P1-1415	P1, Pour 15: Form Susp Slab & Beam	0	100	28SEP05	A	30SEP05	A																P1, Pour 15: Form Susp Slab & Beam					
	P1-1425	P1, Pour 15: Install Rebar/PT	0	100	30SEP05	A	04OCT05	A																P1, Pour 15: Install Rebar/PT					
	P1-1435	P1, Pour 15: Place/Finish Slab & Beams	0	100	05OCT05	A	05OCT05	A																P1, Pour 15: Place/Finish Slab & Beams					
	P1-1445	P1, Pour 15: Early Strip	0	100	06OCT05	A	07OCT05	A																P1, Pour 15: Early Strip					
	P1-1455	P1, Pour 15: Concrete Cure	0	100	06OCT05	A	08OCT05	A																P1, Pour 15: Concrete Cure					
	P1-1465	P1, Pour 15: Post Tension	0	100	08OCT05	A	08OCT05	A																P1, Pour 15: Post Tension					
	P1-1475	P1, Pour 15: Strip Slabs & Beams Complete	0	100	10OCT05	A	13OCT05	A																P1, Pour 15: Strip Slabs & Beams Complete					
	P1-1505	P1: Milestone Decks Complete	0	100			10OCT05	A																🏠 P1: Milestone Decks Complete					
	P1-1485	P1, Pour 15: Install Reshore	0	100	14OCT05	A	14OCT05	A																P1, Pour 15: Install Reshore					
	P1-1495	P1, Pour 15: R/F/P Columns	0	100	28OCT05	A	10NOV05	A																P1, Pour 15: R/F/P Columns					
	Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006										PCL Construction Services, Inc. Project No. 5200185														
	Finish date		27AUG06																										
	Run date		04SEP08																										
Page number		12A																											
Number/Version		As-Built																											
Project name		611A																											
© Primavera Systems, Inc.																													

Data date22NOV06 Finish date27AUG06 Run date04SEP08 Page number14A Number/VersionAs-Built Project name611A © Primavera Systems, Inc.		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point	Fox Studios Office Building 103 As-Built Schedule November 2006	PCL Construction Services, Inc. Project No. 5200185
--	--	--	---	---

Data date	22NOV06	 Early bar  Progress bar  Critical bar  Summary bar  Start milestone point  Finish milestone point	Fox Studios Office Building 103 As-Built Schedule November 2006	<i>PCL Construction Services, Inc.</i> <i>Project No. 5200185</i>
Finish date	27AUG06			
Run date	04SEP08			
Page number	15A			
Number/Version	As-Built			
Project name	611A			
© Primavera Systems, Inc.				

[illegible]

[illegible]

[illegible]

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004												2005												2006												2007		
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A		
	Exterior Enclosure																																												
	EE6-4101	3.5/J-B: Ext Layout & Clip 2nd Flr	0	100	28FEB06 A	01MAR06 A	3.5/J-B: Ext Layout & Clip 2nd Flr																																						
	EE6-4655	3.5/J-C.7: Set-Up Scaffold	0	100	28FEB06 A	07MAR06 A	3.5/J-C.7: Set-Up Scaffold																																						
	EE6-4102	3.5/J-B: Ext Layout & Clip 3rd Flr	0	100	02MAR06 A	03MAR06 A	3.5/J-B: Ext Layout & Clip 3rd Flr																																						
	EE6-4103	3.5/J-B: Ext Layout & Clip 4th Flr	0	100	06MAR06 A	09MAR06 A	3.5/J-B: Ext Layout & Clip 4th Flr																																						
	EE6-4104	3.5/J-B: Ext Layout & Clip 5th Flr	0	100	10MAR06 A	15MAR06 A	3.5/J-B: Ext Layout & Clip 5th Flr																																						
	EE6-4105	3.5/J-B: Ext Layout & Clip Roof	0	100	21MAR06 A	22MAR06 A	3.5/J-B: Ext Layout & Clip Roof																																						
	EE6-4617	3.5/J-B: Sheet Metal Flashing	0	100	27MAR06 A	27MAR06 A	3.5/J-B: Sheet Metal Flashing																																						
	EE6-4615	3.5/J-C.7: Framing & Sheathing	0	100	27MAR06 A	12APR06 A	3.5/J-C.7: Framing & Sheathing																																						
	EE6-4616	3.5/J-B: Metal Lath & Trims	0	100	18APR06 A	05MAY06 A	3.5/J-B: Metal Lath & Trims																																						
	EE6-4635	3.5/J-B: Punched Windows/Storefront	0	100	04MAY06 A	10MAY06 A	3.5/J-B: Punched Windows/Storefront																																						
	EE6-4625	3.5/J-B: Plaster Scratch	0	100	16MAY06 A	19MAY06 A	3.5/J-B: Plaster Scratch																																						
	EE6-4626	3.5/J-B: Plaster Brown	0	100	19MAY06 A	24MAY06 A	3.5/J-B: Plaster Brown																																						
	EE6-4627	3.5/J-B: Plaster Finish	0	100	31MAY06 A	07JUN06 A	3.5/J-B: Plaster Finish																																						
	EE6-4605	3.5/J-B: Milestone Dry-In	0	100	01JUN06 A		3.5/J-B: Milestone Dry-In																																						
	EE6-4665	3.5/J-B: Elastomeric Paint	0	100	15JUN06 A	19JUN06 A	3.5/J-B: Elastomeric Paint																																						
	EE6-4645	3.5/J-B: Remove Scaffold	0	100	20JUN06 A	23JUN06 A	3.5/J-B: Remove Scaffold																																						
	Exterior Facade 3.5/C-E (Manlift)																																												
	Exterior Enclosure																																												
	EE5-4515A	3.5/C-E: Framing & Sheathing	0	100	10JUL06 A	17JUL06 A	3.5/C-E: Framing & Sheathing																																						
	EE5-4517A	3.5/C-E: Sheet Metal Flashings	0	100	14JUL06 A	14JUL06 A	3.5/C-E: Sheet Metal Flashings																																						
	EE5-4516A	3.5/C-E: Metal Lath & Trims	0	100	17JUL06 A	18JUL06 A	3.5/C-E: Metal Lath & Trims																																						
	EE5-4525A	3.5/C-E: Plaster Scratch	0	100	21JUL06 A	24JUL06 A	3.5/C-E: Plaster Scratch																																						
	EEF-4526A	3.5/C-E: Plaster Brown	0	100	26JUL06 A	27JUL06 A	3.5/C-E: Plaster Brown																																						
	EE5-4505A	3.5/C-E: Milestone Dry-In	0	100	28JUL06 A		3.5/C-E: Milestone Dry-In																																						
	EE5-4527A	3.5/C-E: Plaster Finish	0	100	03AUG06 A	05AUG06 A	3.5/C-E: Plaster Finish																																						
	EE5-4565A	3.5/C-E: Elastomeric Paint	0	100	09AUG06 A	11AUG06 A	3.5/C-E: Elastomeric Paint																																						
	EE5-4545A	3.5/C-E: Remove Scaffold	0	100	11AUG06 A	14AUG06 A	3.5/C-E: Remove Scaffold																																						
	EE4-4535A	3.5/C-E: Punched Windows/Storefront	0	100	16AUG06 A	18AUG06 A	3.5/C-E: Punched Windows/Storefront																																						
	Roof & Penthouses																																												
	General Items																																												
	R-5605	Summary-PH Core & Shell Rough-Ins/Int Fin	0 *	100	07MAR06 A	04AUG06 A	Summary-PH Core & Shell Rough-Ins/Int Fin																																						
	Exterior Enclosure																																												
	R-5620V	Roof/PH-Set ELEV Equipment	0	100	01MAR06 A	01MAR06 A	Roof/PH-Set ELEV Equipment																																						
	R-5610	Roof/PH-Equipment Pads	0	100	07MAR06 A	07MAR06 A	Roof/PH-Equipment Pads																																						
	EER-4610	Roof: Cure Concrete	0	100	13MAR06 A	13APR06 A	Roof: Cure Concrete																																						
	R-5620E	Roof/PH-Set Elec Equipment	0	100	15MAR06 A	21MAR06 A	Roof/PH-Set Elec Equipment																																						
	R-5620M	Roof/PH-Set Mech Equipment	0	100	15MAR06 A	21MAR06 A	Roof/PH-Set Mech Equipment																																						
EER-4106	Ext Layout & Clip Penthouses	0	100	20MAR06 A	21MAR06 A	Ext Layout & Clip Penthouses																																							
EER-4615	Penthouses: Framing & Sheathing	0	100	21MAR06 A	11APR06 A	Penthouses: Framing & Sheathing																																							
EER-4621	Roof: Sheet Metal Flashings	0	100	27MAR06 A	12APR06 A	Roof: Sheet Metal Flashings																																							
Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006										PCL Construction Services, Inc. Project No. 5200185																															
Finish date		27AUG06																																											
Run date		04SEP08																																											
Page number		19A																																											
Number/Version		As-Built																																											
Project name		611A																																											
© Primavera Systems, Inc.																																													

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007												
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A
	EER-4636	Penthouses: Sheet Metal Flashings	0	100	07APR06 A	13APR06 A	Penthouses: Sheet Metal Flashings																								
	EER-4605	Milestone Dry-In	0	100	10APR06 A		Milestone Dry-In																								
	R-5625E	Roof/PH- Elec- Inst / Conn Elec/Mech Equip	0	100	12APR06 A	15JUN06 A	Roof/PH- Elec- Inst / Conn Elec/Mech Equip																								
	R-5625P	Roof/PH: Plmb- Inst / Conn Elec/Mech Equip	0	100	12APR06 A	15JUN06 A	Roof/PH: Plmb- Inst / Conn Elec/Mech Equip																								
	R-5625M	Roof/PH- Mech- Inst / Conn Elec/Mech Equip	0	100	12APR06 A	04AUG06 A	Roof/PH- Mech- Inst / Conn Elec/Mech Equip																								
	EER-4600	Elastomeric Roofing System	0	100	24APR06 A	15MAY06 A	Elastomeric Roofing System																								
	EER-4616	Penthouses: Metal Lath & Trims	0	100	16MAY06 A	20MAY06 A	Penthouses: Metal Lath & Trims																								
	EER-4625	Penthouses: Plaster Scratch	0	100	26MAY06 A	30MAY06 A	Penthouses: Plaster Scratch																								
	EER-4626	Penthouses: Plaster Brown	0	100	30MAY06 A	02JUN06 A	Penthouses: Plaster Brown																								
	EER-4627	Penthouses: Plaster Finish	0	100	19JUN06 A	21JUN06 A	Penthouses: Plaster Finish																								
	EER-4655	Penthouses: Elastomeric Paint	0	100	29JUN06 A	06JUL06 A	Penthouses: Elastomeric Paint																								
	EER-4620	Roof Parapet Cap	0	100	03JUL06 A	14JUL06 A	Roof Parapet Cap																								
	EER-4640	Complete Elastomeric Roof System @ Manlift	0	100	17JUL06 A	21JUL06 A	Complete Elastomeric Roof System @ Manlift																								
	EER-4630	Roof Clean-Up & Walkway Protection	0	100	21AUG06 A	01SEP06 A	Roof Clean-Up & Walkway Protection																								
	Parking Finishes																														
	Summary																														
	General Items																														
	PSS-2005	Summary Parking Structure MEP		0 *	100	05DEC05 A	28MAR06 A	Summary Parking Structure MEP																							
PSS-2000	Summary Parking Structure Finishes		0 *	100	16JAN06 A	07SEP06 A	Summary Parking Structure Finishes																								
PSS-2010	Remove Shoring For Manlift		0	100	05JUL06 A	11JUL06 A	Remove Shoring For Manlift																								
Parking Level 4																															
PL4-2135	P4: Complete Concrete Patch/Finish		0	100	14OCT05 A	28OCT05 A	P4: Complete Concrete Patch/Finish																								
PL4-2130	P4: Install & Grout Bollards		0	100	21OCT05 A	21NOV05 A	P4: Install & Grout Bollards																								
PL4-2145	P4: CMU Shaft Walls		0	100	26OCT05 A	08NOV05 A	P4: CMU Shaft Walls																								
PL4-2115	P4: Elect Systems, Fixtures & Trim		0	100	05DEC05 A	22DEC05 A	P4: Elect Systems, Fixtures & Trim																								
PL4-2120	P4: Exhaust System		0	100	05DEC05 A	22DEC05 A	P4: Exhaust System																								
PL4-2160	P4: Fire Sprinkler System		0	100	05DEC05 A	22DEC05 A	P4: Fire Sprinkler System																								
PL4-2110	P4: Storage Frame Walls		0	100	16JAN06 A	20JAN06 A	P4: Storage Frame Walls																								
PL4-2165	P4: Support Steel for Air Shafts		0	100	17FEB06 A	01MAR06 A	P4: Support Steel for Air Shafts																								
PL4-2111	P4: Storage Board Walls		0	100	22FEB06 A	09MAR06 A	P4: Storage Board Walls																								
PL4-2111T	P4: Storage Tape Walls		0	100	23MAY06 A	31MAY06 A	P4: Storage Tape Walls																								
PL4-2125	P4: Install Doors & Hardware		0	100	10JUL06 A	18JUL06 A	P4: Install Doors & Hardware																								
PL4-2140	P4: Paint Walls, Doors and Bollards (DELETED)		0	100	19JUL06 A	19JUL06 A	P4: Paint Walls, Doors and Bollards (DELETED)																								
PL4-2451	P4: Signage		0	100	25JUL06 A	10AUG06 A	P4: Signage																								
PL4-2150	P4: VCT & Rubber Base [DELETED]		0	100	31JUL06 A	31JUL06 A	P4: VCT & Rubber Base [DELETED]																								
PL4-2155	P4: Parking Striping		0	100	05SEP06 A	11SEP06 A	P4: Parking Striping																								
Parking Level 3																															
PL3-1490	P3: Detensions & Remove Tiebacks		0	100	28OCT05 A	03NOV05 A	P3: Detensions & Remove Tiebacks																								
Data date		22NOV06		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point		Fox Studios Office Building 103 As-Built Schedule November 2006													PCL Construction Services, Inc. Project No. 5200185												
Finish date		27AUG06																													
Run date		04SEP08																													
Page number		20A																													
Number/Version		As-Built																													
Project name		611A																													
© Primavera Systems, Inc.																															

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004					2005					2006					2007													
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A				
	PL3-2235	P3: Install & Grout Bollards	0	100	31OCT05 A	21NOV05 A													P3: Install & Grout Bollards																
	PL3-2135	P3: Complete Concrete Patch/Finish	0	100	31OCT05 A	22NOV05 A													P3: Complete Concrete Patch/Finish																
	PL3-2145	P3: CMU Shaft Walls	0	100	07NOV05 A	22NOV05 A													P3: CMU Shaft Walls																
	PL3-2215	P3: Elect Systems, Fixtures & Trim	0	100	22DEC05 A	13JAN06 A													P3: Elect Systems, Fixtures & Trim																
	PL3-2220	P3: Exhaust System	0	100	23DEC05 A	10JAN06 A													P3: Exhaust System																
	PL3-1495	P3: Patch Tieback Blockouts	0	100	27DEC05 A	28DEC05 A													P3: Patch Tieback Blockouts																
	PL3-2216	P3: Fire Sprinkler System	0	100	25JAN06 A	17FEB06 A													P3: Fire Sprinkler System																
	PL3-2165	P3: Support Steel for Air Shafts	0	100	27FEB06 A	03MAR06 A													P3: Support Steel for Air Shafts																
	PL3-2230	P3: Install Doors & Hardware	0	100	12JUL06 A	19JUL06 A													P3: Install Doors & Hardware																
	PL3-2245	P3: Paint Walls, Doors and Bollards DELETED)	0	100	20JUL06 A	20JUL06 A													P3: Paint Walls, Doors and Bollards																
	PL3-2351	P3: Signage	0	100	26JUL06 A	11AUG06 A													P3: Signage																
	PL3-2250	P3: VCT & Rubber Base [DELETED]	0	100	03AUG06 A	03AUG06 A													P3: VCT & Rubber Base [DELETED]																
	PL3-2255	P3: Parking Striping	0	100	05SEP06 A	11SEP06 A													P3: Parking Striping																
	Parking Level 2																																		
		PL2-2330	P2: Install & Grout Bollards	0	100	10NOV05 A	07DEC05 A													P2: Install & Grout Bollards															
		PL2-1590	P2: Detensions & Remove Tiebacks	0	100	16NOV05 A	28NOV05 A													P2: Detensions & Remove Tiebacks															
		PL2-2145	P2: CMU Shaft Walls	0	100	23NOV05 A	06DEC05 A													P2: CMU Shaft Walls															
		PL2-2135	P2: Complete Concrete Patch/Finish	0	100	23NOV05 A	15DEC05 A													P2: Complete Concrete Patch/Finish															
		PL2-1595	P2: Patch Tieback Blockouts	0	100	28DEC05 A	29DEC05 A													P2: Patch Tieback Blockouts															
		PL2-2316	P2: Fire Sprinkler System	0	100	03JAN06 A	26JAN06 A													P2: Fire Sprinkler System															
		PL2-2315	P2: Elect Systems, Fixtures & Trim	0	100	09JAN06 A	27JAN06 A													P2: Elect Systems, Fixtures & Trim															
		PL2-2320	P2: Exhaust System	0	100	16JAN06 A	10FEB06 A													P2: Exhaust System															
		PL2-2165	P2: Support Steel for Air Shafts	0	100	22FEB06 A	13MAR06 A													P2: Support Steel for Air Shafts															
		AS-2515	Install Shaft Fans & Sound Traps	0	100	08MAR06 A	07APR06 A													Install Shaft Fans & Sound Traps															
		AS-2505	Catwalks/Grating/Ladders in Air Shafts	0	100	20MAR06 A	21APR06 A													Catwalks/Grating/Ladders in Air Shafts															
		PL2-2325	P2: Install Doors & Hardware	0	100	14JUL06 A	20JUL06 A													P2: Install Doors & Hardware															
		PL2-2335	P2: Paint Walls, Doors and Bollards (DELETED)	0	100	21JUL06 A	21JUL06 A													P2: Paint Walls, Doors and Bollards															
		PL2-2251	P2: Signage	0	100	26JUL06 A	15AUG06 A													P2: Signage															
		PL2-2340	P2: VCT & Rubber Base [DELETED]	0	100	04AUG06 A	04AUG06 A													P2: VCT & Rubber Base [DELETED]															
		PL2-2345	P2: Parking Striping	0	100	28AUG06 A	01SEP06 A													P2: Parking Striping															
	Parking Level 1																																		
		PL1-1695	P1: Demo Soldier Pile Below Grade	0	100	31OCT05 A	30NOV05 A													P1: Demo Soldier Pile Below Grade															
		PL1-2435	P1: Install & Grout Bollards	0	100	02DEC05 A	19DEC05 A													P1: Install & Grout Bollards															
		PL1-1685	P1: Detensions & Remove Tiebacks P1	0	100	06DEC05 A	15DEC05 A													P1: Detensions & Remove Tiebacks P1															
		PL1-2145	P1: CMU Shaft Walls	0	100	07DEC05 A	19DEC05 A													P1: CMU Shaft Walls															
		PL1-1690	P1: Patch Tieback Blockouts P1	0	100	28DEC05 A	29DEC05 A													P1: Patch Tieback Blockouts P1															
	PL1-2135	P1: Complete Concrete Patch/Finish	0	100	20JAN06 A	03FEB06 A													P1: Complete Concrete Patch/Finish																
	PL1-2420	P1: Elect Systems, Fixtures & Trim	0	100	30JAN06 A	22FEB06 A													P1: Elect Systems, Fixtures & Trim																
	PL1-2416	P1: Fire Sprinkler System	0	100	23FEB06 A	24MAR06 A													P1: Fire Sprinkler System																
Data date		22NOV06				Early bar		Fox Studios Office Building 103 As-Built Schedule November 2006																		PCL Construction Services, Inc. Project No. 5200185									
Finish date		27AUG06				Progress bar																													
Run date		04SEP08				Critical bar																													
Page number		21A				Summary bar																													
Number/Version		As-Built				Start milestone point																													
Project name		611A				Finish milestone point																													
© Primavera Systems, Inc.																																			

<table><tr><td>Data date</td><td>22NOV06</td></tr><tr><td>Finish date</td><td>27AUG06</td></tr><tr><td>Run date</td><td>04SEP08</td></tr><tr><td>Page number</td><td>22A</td></tr><tr><td>Number/Version</td><td>As-Built</td></tr><tr><td>Project name</td><td>611A</td></tr><tr><td colspan="2">© Primavera Systems, Inc.</td></tr></table>	Data date	22NOV06	Finish date	27AUG06	Run date	04SEP08	Page number	22A	Number/Version	As-Built	Project name	611A	© Primavera Systems, Inc.		<table><tr><td> </td><td>Early bar</td></tr><tr><td> </td><td>Progress bar</td></tr><tr><td> </td><td>Critical bar</td></tr><tr><td> </td><td>Summary bar</td></tr><tr><td> </td><td>Start milestone point</td></tr><tr><td> </td><td>Finish milestone point</td></tr></table>		Early bar		Progress bar		Critical bar		Summary bar		Start milestone point		Finish milestone point	Fox Studios Office Building 103 As-Built Schedule November 2006	PCL Construction Services, Inc. Project No. 5200185
Data date	22NOV06																												
Finish date	27AUG06																												
Run date	04SEP08																												
Page number	22A																												
Number/Version	As-Built																												
Project name	611A																												
© Primavera Systems, Inc.																													
	Early bar																												
	Progress bar																												
	Critical bar																												
	Summary bar																												
	Start milestone point																												
	Finish milestone point																												

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004												2005												2006												2007		
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A		
	OB1-5150	OB/Lvl 1: Int Layout, Clips/TT South	0	100	06JAN06 A	11JAN06 A	OB/Lvl 1: Int Layout, Clips/TT South																																						
	OB1-5109	OB/Lvl 1: Fireproofing South (B-E.5/3.5-12)	0	100	09JAN06 A	16JAN06 A	OB/Lvl 1: Fireproofing South (B-E.5/3.5-12)																																						
	OB1-5115F	OB/Lvl 1: Fire Sprinkler Piping South	0	100	30JAN06 A	10FEB06 A	OB/Lvl 1: Fire Sprinkler Piping South																																						
	OB1-5115M	OB/Lvl 1: Mech Rough-Ins South	0	100	30JAN06 A	10FEB06 A	OB/Lvl 1: Mech Rough-Ins South																																						
	OB1-5115E	OB/Lvl 1: Elec Rough-Ins South	0	100	30JAN06 A	17FEB06 A	OB/Lvl 1: Elec Rough-Ins South																																						
	OB1-5115P	OB/Lvl 1: Plmb Rough-Ins South	0	100	30JAN06 A	17FEB06 A	OB/Lvl 1: Plmb Rough-Ins South																																						
	OB1-5120	OB/Lvl 1: Interior Framing South	0	100	31JAN06 A	09FEB06 A	OB/Lvl 1: Interior Framing South																																						
	OB1-5155	OB/Lvl 1: TI Wall Changes	0	100	16FEB06 A	31MAR06 A	OB/Lvl 1: TI Wall Changes																																						
	OB1-5125	OB/Lvl 1: Drywall-1st Side South	0	100	03APR06 A	06APR06 A	OB/Lvl 1: Drywall-1st Side South																																						
	OB1-5175	OB/Lvl 1: Interior Wall Insulation South	0	100	05APR06 A	07APR06 A	OB/Lvl 1: Interior Wall Insulation South																																						
	OB1-5126	OB/Lvl 1: Drywall-2nd Side South	0	100	10APR06 A	17APR06 A	OB/Lvl 1: Drywall-2nd Side South																																						
	OB1-5136	OB/Lvl 1: Drywall Taping South	0	100	15MAY06 A	26MAY06 A	OB/Lvl 1: Drywall Taping South																																						
	Rough-In North																																												
	OB1-5110	OB/Lvl 1: Fireproofing North (E-J/3.5-6.9)	0	100	07FEB06 A	10FEB06 A	OB/Lvl 1: Fireproofing North (E-J/3.5-6.9)																																						
	OB1-5151	OB/Lvl 1: Int Layout, Clips/TT North	0	100	23FEB06 A	28FEB06 A	OB/Lvl 1: Int Layout, Clips/TT North																																						
	OB1-5116F	OB/Lvl 1: Fire Sprinkler Piping North	0	100	27FEB06 A	07MAR06 A	OB/Lvl 1: Fire Sprinkler Piping North																																						
	OB1-5121	OB/Lvl 1: Interior Framing North	0	100	06MAR06 A	21MAR06 A	OB/Lvl 1: Interior Framing North																																						
	OB1-5116E	OB/Lvl 1: Elec Rough-Ins North	0	100	07MAR06 A	29MAR06 A	OB/Lvl 1: Elec Rough-Ins North																																						
	OB1-5116P	OB/Lvl 1: Plmb Rough-Ins North	0	100	07MAR06 A	29MAR06 A	OB/Lvl 1: Plmb Rough-Ins North																																						
	OB1-5116M	OB/Lvl 1: Mech Rough-Ins North	0	100	10MAR06 A	24MAR06 A	OB/Lvl 1: Mech Rough-Ins North																																						
	OB1-5127	OB/Lvl 1: Drywall-1st Side North	0	100	17APR06 A	21APR06 A	OB/Lvl 1: Drywall-1st Side North																																						
	OB1-5176	OB/Lvl 1: Interior Wall Insulation North	0	100	20APR06 A	26APR06 A	OB/Lvl 1: Interior Wall Insulation North																																						
	OB1-5128	OB/Lvl 1: Drywall-2nd Side North	0	100	03MAY06 A	12MAY06 A	OB/Lvl 1: Drywall-2nd Side North																																						
	OB1-5137	OB/Lvl 1: Drywall Taping North	0	100	24MAY06 A	06JUN06 A	OB/Lvl 1: Drywall Taping North																																						
	Finishes South & North																																												
	OB1-5199	OB/Lvl 1: LOBBY CHANGES SCHEDULE IMPACT	0	100	01MAY06 A	25AUG06 A	OB/Lvl 1: LOBBY CHANGES SCHEDULE IMPACT																																						
	OB1-5185	OB/Lvl 1: Spandrel Insulation & FTF Fire Stop	0	100	22JUN06 A	28JUN06 A	OB/Lvl 1: Spandrel Insulation & FTF Fire Stop																																						
	OB1-5155P	OB/Lvl 1: Paint	0	100	26JUN06 A	11JUL06 A	OB/Lvl 1: Paint																																						
	OB1-5157F	OB/Lvl 1:Ceramic Tile North RR	0	100	26JUN06 A	19JUL06 A	OB/Lvl 1:Ceramic Tile North RR																																						
	OB1-5156F	OB/Lvl 1:Ceramic Tile South RR	0	100	05JUL06 A	21JUL06 A	OB/Lvl 1:Ceramic Tile South RR																																						
	OB1-5145	OB/Lvl 1: Install Doors / Hardware	0	100	17JUL06 A	02AUG06 A	OB/Lvl 1: Install Doors / Hardware																																						
	OB1-5150P	OB/Lvl 1: Plmb Trim / Devices	0	100	24JUL06 A	02AUG06 A	OB/Lvl 1: Plmb Trim / Devices																																						
	OB1-5140	OB/Lvl 1: Restrooms Vanities & FRP @ JClosets	0	100	26JUL06 A	15AUG06 A	OB/Lvl 1: Restrooms Vanities & FRP @ JClosets																																						
	OB1-5151F	OB/Lvl 1: Toilet Partitions & Accessories	0	100	28JUL06 A	08AUG06 A	OB/Lvl 1: Toilet Partitions & Accessories																																						
	OB1-5155F	OB/Lvl 1: VCT & Rubber Base	0	100	31JUL06 A	08AUG06 A	OB/Lvl 1: VCT & Rubber Base																																						
	OB1-2151	OB Lvl 1: Signage	0	100	31JUL06 A	16AUG06 A	OB Lvl 1: Signage																																						
	OB1-5150M	OB/Lvl 1: Mech Trim / Devices	0	100	09AUG06 A	15AUG06 A	OB/Lvl 1: Mech Trim / Devices																																						
	OB1-5150E	OB/Lvl 1: Elec Trim / Devices	0	100	09AUG06 A	17AUG06 A	OB/Lvl 1: Elec Trim / Devices																																						
	OB1-5135	OB/Lvl 1: Lobby Ceramic Tile	0	100	21AUG06 A	18SEP06 A	OB/Lvl 1: Lobby Ceramic Tile																																						
	OB1-5141F	OB/Lvl 1: Lobby Desk & Millwork	0	100	05SEP06 A	18SEP06 A	OB/Lvl 1: Lobby Desk & Millwork																																						
	2nd Floor																																												
	Data date		22NOV06		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point		Fox Studios Office Building 103 As-Built Schedule November 2006		PCL Construction Services, Inc. Project No. 5200185																																				
	Finish date		27AUG06																																										
	Run date		04SEP08																																										
	Page number		23A																																										
	Number/Version		As-Built																																										
	Project name		611A																																										
	© Primavera Systems, Inc.																																												

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004												2005												2006												2007													
							A	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A														
	General Items																																																							
	2-5205	Summary-Lvl 2 Core & Shell Rough-Ins/Int Fin		0 *	100	12JAN06 A	19JUL06 A	Summary-Lvl 2 Core & Shell Ro																																																
	OB2-5229	OB/Lvl 2: Early Start Tenant Improvements		0	100	26JUN06 A		OB/Lvl 2: Early Start Tenant Impr																																																
	OB2-5230	OB/Lvl 2: Late Start Tenant Improvements		0	100		26JUN06 A	OB/Lvl 2: Late Start Tenant Impr																																																
	Rough-In South																																																							
	OB2-5207	OB/Lvl 2: Int Layout, Clip/TT South		0	100	12JAN06 A	18JAN06 A	OB/Lvl 2: Int Layout, Clip/TT South																																																
	OB2-5209	OB/Lvl 2: Fireproofing South (B-E/3.5-12)		0	100	17JAN06 A	27JAN06 A	OB/Lvl 2: Fireproofing South (B-E/3.5-12)																																																
	OB2-5215F	OB/Lvl 2: Fire Sprinkler Piping South		0	100	10FEB06 A	20FEB06 A	OB/Lvl 2: Fire Sprinkler Piping South																																																
	OB2-5220	OB/Lvl 2: Interior Framing South		0	100	10FEB06 A	22FEB06 A	OB/Lvl 2: Interior Framing South																																																
	OB2-5215M	OB/Lvl 2: Mech Rough-Ins South		0	100	13FEB06 A	28FEB06 A	OB/Lvl 2: Mech Rough-Ins South																																																
	OB2-5215E	OB/Lvl 2: Elec Rough-Ins South		0	100	13FEB06 A	07MAR06 A	OB/Lvl 2: Elec Rough-Ins South																																																
	OB2-5215P	OB/Lvl 2: Plmb Rough-Ins South		0	100	13FEB06 A	07MAR06 A	OB/Lvl 2: Plmb Rough-Ins South																																																
	OB2-5225	OB/Lvl 2: Drywall 1st Side South		0	100	24APR06 A	26APR06 A	OB/Lvl 2: Drywall 1st Side South																																																
	OB2-5275	OB/Lvl 2: Interior Wall Insulation South		0	100	26APR06 A	27APR06 A	OB/Lvl 2: Interior Wall Insulation South																																																
	OB2-5226	OB/Lvl 2: Drywall 2nd Side South		0	100	27APR06 A	03MAY06 A	OB/Lvl 2: Drywall 2nd Side South																																																
	OB2-5231	OB/Lvl 2: Drywall Taping South		0	100	22MAY06 A	26MAY06 A	OB/Lvl 2: Drywall Taping South																																																
	Rough-In North																																																							
	OB2-5208	OB/Lvl 2: Int Layout, Clip/TT North		0	100	09FEB06 A	14FEB06 A	OB/Lvl 2: Int Layout, Clip/TT North																																																
	OB2-5210	OB/Lvl 2: Fireproofing North (E-J/3.5-6.9)		0	100	10FEB06 A	14FEB06 A	OB/Lvl 2: Fireproofing North (E-J/3.5-6.9)																																																
	OB2-5216F	OB/Lvl 2: Fire Sprinkler Piping North		0	100	06MAR06 A	17MAR06 A	OB/Lvl 2: Fire Sprinkler Piping North																																																
	OB2-5221	OB/Lvl 2: Interior Framing North		0	100	14MAR06 A	23MAR06 A	OB/Lvl 2: Interior Framing North																																																
	OB2-5216E	OB/Lvl 2: Elec Rough-Ins North		0	100	14MAR06 A	03APR06 A	OB/Lvl 2: Elec Rough-Ins North																																																
	OB2-5216P	OB/Lvl 2: Plmb Rough-Ins North		0	100	14MAR06 A	03APR06 A	OB/Lvl 2: Plmb Rough-Ins North																																																
	OB2-5216M	OB/Lvl 2: Mech Rough-Ins North		0	100	16MAR06 A	29MAR06 A	OB/Lvl 2: Mech Rough-Ins North																																																
	OB2-5227	OB/Lvl 2: Drywall 1st Side North		0	100	08MAY06 A	10MAY06 A	OB/Lvl 2: Drywall 1st Side North																																																
	OB2-5276	OB/Lvl 2: Interior Wall Insulation North		0	100	10MAY06 A	12MAY06 A	OB/Lvl 2: Interior Wall Insulation North																																																
	OB2-5228	OB/Lvl 2: Drywall 2nd Side North		0	100	11MAY06 A	16MAY06 A	OB/Lvl 2: Drywall 2nd Side North																																																
	OB2-5232	OB/Lvl 2: Drywall Taping North		0	100	31MAY06 A	06JUN06 A	OB/Lvl 2: Drywall Taping North																																																
	Finishes South & North																																																							
	OB2-5256F	OB/Lvl 2: Ceramic Tile South RR		0	100	01JUN06 A	14JUN06 A	OB/Lvl 2: Ceramic Tile South RR																																																
	OB2-5250P	OB/Lvl 2: Paint		0	100	07JUN06 A	20JUN06 A	OB/Lvl 2: Paint																																																
	OB2-5245E	OB/Lvl 2: Elec Trim / Devices		0	100	21JUN06 A	27JUN06 A	OB/Lvl 2: Elec Trim / Devices																																																
	OB2-5245M	OB/Lvl 2: Mech Trim / Devices		0	100	21JUN06 A	27JUN06 A	OB/Lvl 2: Mech Trim / Devices																																																
	OB2-5257F	OB/Lvl 2: Ceramic Tile North RR		0	100	21JUN06 A	12JUL06 A	OB/Lvl 2: Ceramic Tile North RR																																																
	OB2-5245P	OB/Lvl 2: Plmb Trim / Devices		0	100	28JUN06 A	19JUL06 A	OB/Lvl 2: Plmb Trim / Devices																																																
	OB2-5285	OB/Lvl 2: Spandrel Insulation & FTF Fire Stop		0	100	29JUN06 A	07JUL06 A	OB/Lvl 2: Spandrel Insulation & F																																																
	OB2-5240	OB/Lvl 2: Install Doors / Hardware		0	100	05JUL06 A	19JUL06 A	OB/Lvl 2: Install Doors / Hardwa																																																
	OB2-5251F	OB/Lvl 2: Toilet Partitions & Accessories		0	100	14JUL06 A	20JUL06 A	OB/Lvl 2: Toilet Partitions & Acc																																																
	OB2-5235	OB/Lvl 2: Restrooms Vanities & FRP @ JClosets		0	100	26JUL06 A	01AUG06 A	OB/Lvl 2: Restrooms Vanities.																																																
	OB2-2251	OB Lvl 2: Signage		0	100	31JUL06 A	16AUG06 A	OB Lvl 2: Signage																																																
OB2-5250F	OB/Lvl 2: VCT & Rubber Base		0	100	01AUG06 A	10AUG06 A	OB/Lvl 2: VCT & Rubber Bas																																																	
3rd Floor																																																								
Data date		22NOV06		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point		Fox Studios Office Building 103												As-Built Schedule												November 2006												PCL Construction Services, Inc.												Project No. 5200185		
Finish date		27AUG06																																																						
Run date		04SEP08																																																						
Page number		24A																																																						
Number/Version		As-Built																																																						
Project name		611A																																																						
© Primavera Systems, Inc.																																																								

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007																	
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A					
	General Items																																			
	OB3-5305	Summary-Lvl 3 Core & Shell Rough-Ins/Int Fin	0 *	100	20JAN06 A	19JUL06 A	Summary-Lvl 3 Core & Shell Ro																													
	OB3-5329	OB/Lvl 3: Early Start Tenant Improvements	0	100	10JUL06 A		OB/Lvl 3: Early Start Tenant Im																													
	OB3-5330	OB/Lvl 3: Late Start Tenant Improvements	0	100		10JUL06 A	OB/Lvl 3: Late Start Tenant Imp																													
	Rough-In South																																			
	OB3-5319	OB/Lvl 3: Int Layout, Clip/TT South	0	100	20JAN06 A	25JAN06 A	OB/Lvl 3: Int Layout, Clip/TT South																													
	OB3-5309	OB/Lvl 3: Fireproofing South (B-E/3.5-12)	0	100	26JAN06 A	30JAN06 A	OB/Lvl 3: Fireproofing South (B-E/3.5-12)																													
	OB3-5315F	OB/Lvl 3: Fire Sprinkler Piping South	0	100	20FEB06 A	24FEB06 A	OB/Lvl 3: Fire Sprinkler Piping South																													
	OB3-5320	OB/Lvl 3: Interior Framing South	0	100	24FEB06 A	06MAR06 A	OB/Lvl 3: Interior Framing South																													
	OB3-5315M	OB/Lvl 3: Mech Rough-Ins South	0	100	28FEB06 A	09MAR06 A	OB/Lvl 3: Mech Rough-Ins South																													
	OB3-5315E	OB/Lvl 3: Elec Rough-Ins South	0	100	28FEB06 A	21MAR06 A	OB/Lvl 3: Elec Rough-Ins South																													
	OB3-5315P	OB/Lvl 3: Plmb Rough-Ins South	0	100	28FEB06 A	21MAR06 A	OB/Lvl 3: Plmb Rough-Ins South																													
	OB3-5325	OB/Lvl 3: Drywall 1st Side South	0	100	27APR06 A	01MAY06 A	OB/Lvl 3: Drywall 1st Side South																													
	OB3-5375	OB/Lvl 3: Interior Wall Insulation South	0	100	01MAY06 A	02MAY06 A	OB/Lvl 3: Interior Wall Insulation South																													
	OB3-5326	OB/Lvl 3: Drywall 2nd Side South	0	100	02MAY06 A	05MAY06 A	OB/Lvl 3: Drywall 2nd Side South																													
	OB3-5327	OB/Lvl 3: Drywall Taping South	0	100	22MAY06 A	26MAY06 A	OB/Lvl 3: Drywall Taping South																													
	Rough-In North																																			
	OB3-5321	OB/Lvl 3: Int Layout, Clip/TT North	0	100	15FEB06 A	28FEB06 A	OB/Lvl 3: Int Layout, Clip/TT North																													
	OB3-5310	OB/Lvl 3: Fireproofing North (E-J/3.5-6.9)	0	100	20FEB06 A	23FEB06 A	OB/Lvl 3: Fireproofing North (E-J/3.5-6.9)																													
	OB3-5316F	OB/Lvl 3: Fire Sprinkler Piping North	0	100	15MAR06 A	24MAR06 A	OB/Lvl 3: Fire Sprinkler Piping North																													
	OB3-5316M	OB/Lvl 3: Mech Rough-Ins North	0	100	22MAR06 A	04APR06 A	OB/Lvl 3: Mech Rough-Ins North																													
	OB3-5316E	OB/Lvl 3: Elec Rough-Ins North	0	100	22MAR06 A	13APR06 A	OB/Lvl 3: Elec Rough-Ins North																													
	OB3-5316P	OB/Lvl 3: Plmb Rough-Ins North	0	100	22MAR06 A	13APR06 A	OB/Lvl 3: Plmb Rough-Ins North																													
	OB3-5322	OB/Lvl 3: Interior Framing North	0	100	24MAR06 A	31MAR06 A	OB/Lvl 3: Interior Framing North																													
	OB3-5328	OB/Lvl 3: Drywall 1st Side North	0	100	11MAY06 A	15MAY06 A	OB/Lvl 3: Drywall 1st Side North																													
	OB3-5376	OB/Lvl 3: Interior Wall Insulation North	0	100	15MAY06 A	17MAY06 A	OB/Lvl 3: Interior Wall Insulation North																													
	OB3-5332	OB/Lvl 3: Drywall 2nd Side North	0	100	18MAY06 A	24MAY06 A	OB/Lvl 3: Drywall 2nd Side North																													
	OB3-5333	OB/Lvl 3: Drywall Taping North	0	100	05JUN06 A	09JUN06 A	OB/Lvl 3: Drywall Taping North																													
	Finishes South & North																																			
	OB3-5356F	OB/Lvl 3: Ceramic Tile South RR	0	100	06JUN06 A	19JUN06 A	OB/Lvl 3: Ceramic Tile South RR																													
	OB3-5350P	OB/Lvl 3: Paint	0	100	14JUN06 A	27JUN06 A	OB/Lvl 3: Paint																													
	OB3-5357F	OB/Lvl 3: Ceramic Tile North RR	0	100	26JUN06 A	20JUL06 A	OB/Lvl 3: Ceramic Tile North RR																													
	OB3-5340	OB/Lvl 3: Install Doors / Hardware	0	100	05JUL06 A	20JUL06 A	OB/Lvl 3: Install Doors / Hardwa																													
	OB3-5385	OB/Lvl 3: Spandrel Insulation & FTF Fire Stop	0	100	06JUL06 A	12JUL06 A	OB/Lvl 3: Spandrel Insulation & F																													
	OB3-5345E	OB/Lvl 3: Elec Trim / Devices	0	100	11JUL06 A	19JUL06 A	OB/Lvl 3: Elec Trim / Devices																													
	OB3-5345M	OB/Lvl 3: Mech Trim / Devices	0	100	11JUL06 A	19JUL06 A	OB/Lvl 3: Mech Trim / Devices																													
	OB3-5345P	OB/Lvl 3: Plmb Trim / Devices	0	100	11JUL06 A	19JUL06 A	OB/Lvl 3: Plmb Trim / Devices																													
	OB3-5351F	OB/Lvl 3: Toilet Partitions & Accessories	0	100	20JUL06 A	26JUL06 A	OB/Lvl 3: Toilet Partitions & Ac																													
	OB3-5335	OB/Lvl 3: Restrooms Vanities & FRP @ JClosets	0	100	26JUL06 A	01AUG06 A	OB/Lvl 3: Restrooms Vanities																													
	OB3-5350F	OB/Lvl 3: VCT & Rubber Base	0	100	02AUG06 A	10AUG06 A	OB/Lvl 3: VCT & Rubber Bas																													
	OB3-2351	OB Lvl 3: Signage	0	100	02AUG06 A	17AUG06 A	OB Lvl 3: Signage																													
	Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006																PCL Construction Services, Inc. Project No. 5200185															
	Finish date		27AUG06																																	
	Run date		04SEP08																																	
	Page number		25A																																	
	Number/Version		As-Built																																	
	Project name		611A																																	
	© Primavera Systems, Inc.																																			

Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004												2005												2006												2007		
						MA	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A			
4th Floor																																												
General Items																																												
OB4-5405	Summary-Lvl 4 Core & Shell Rough-Ins/Int Fin	0 *	100	30JAN06 A	20JUL06 A																																							
OB4-5429	OB/Lvl 4: Early Start Tenant Improvements	0	100	21JUL06 A																																								
OB4-5430	OB/Lvl 4: Late Start Tenant Improvements	0	100		21JUL06 A																																							
Rough-In South																																												
OB4-5407	OB/Lvl 4: Int Layout, Clip/TT South	0	100	30JAN06 A	02FEB06 A																																							
OB4-5409	OB/Lvl 4: Fireproofing South (B-E/3.5-12)	0	100	31JAN06 A	06FEB06 A																																							
OB4-5415F	OB/Lvl 4: Fire Sprinkler Piping South	0	100	24FEB06 A	28FEB06 A																																							
OB4-5420	OB/Lvl 4: Interior Framing South	0	100	08MAR06 A	16MAR06 A																																							
OB4-5415M	OB/Lvl 4: Mech Rough-Ins South	0	100	08MAR06 A	22MAR06 A																																							
OB4-5415E	OB/Lvl 4: Elec Rough-Ins South	0	100	08MAR06 A	29MAR06 A																																							
OB4-5415P	OB/Lvl 4: Plmb Rough-Ins South	0	100	08MAR06 A	29MAR06 A																																							
OB4-5425	OB/Lvl 4: Drywall 1st Side South	0	100	02MAY06 A	04MAY06 A																																							
OB4-5475	OB/Lvl 4: Interior Wall Insulation South	0	100	04MAY06 A	05MAY06 A																																							
OB4-5426	OB/Lvl 4: Drywall 2nd Side South	0	100	05MAY06 A	10MAY06 A																																							
OB4-5427	OB/Lvl 4: Drywall Taping South	0	100	22MAY06 A	26MAY06 A																																							
Rough-In North																																												
OB4-5408	OB/Lvl 4: Int Layout, Clip/TT North	0	100	21FEB06 A	24FEB06 A																																							
OB4-5410	OB/Lvl 4: Fireproofing North (E-J/3.5-6.9)	0	100	24FEB06 A	27FEB06 A																																							
OB4-5416F	OB/Lvl 4: Fire Sprinkler Piping North	0	100	23MAR06 A	31MAR06 A																																							
OB4-5416M	OB/Lvl 4: Mech Rough-Ins North	0	100	29MAR06 A	12APR06 A																																							
OB4-5421	OB/Lvl 4: Interior Framing North	0	100	30MAR06 A	13APR06 A																																							
OB4-5416E	OB/Lvl 4: Elec Rough-Ins North	0	100	30MAR06 A	21APR06 A																																							
OB4-5416P	OB/Lvl 4: Plmb Rough-Ins North	0	100	30MAR06 A	21APR06 A																																							
OB4-5428	OB/Lvl 4: Drywall 1st Side North	0	100	16MAY06 A	18MAY06 A																																							
OB4-5476	OB/Lvl 4: Interior Wall Insulation North	0	100	18MAY06 A	19MAY06 A																																							
OB4-5436	OB/Lvl 4: Drywall 2nd Side North	0	100	24MAY06 A	31MAY06 A																																							
OB4-5437	OB/Lvl 4: Drywall Taping North	0	100	08JUN06 A	14JUN06 A																																							
Finishes South & North																																												
OB4-5456F	OB/Lvl 4:Ceramic Tile South RR	0	100	09JUN06 A	22JUN06 A																																							
OB4-5450P	OB/Lvl 4: Paint	0	100	21JUN06 A	07JUL06 A																																							
OB4-5485	OB/Lvl 4: Spandrel Insulation & FTF Fire Stop	0	100	29JUN06 A	19JUL06 A																																							
OB4-5457F	OB/Lvl 4:Ceramic Tile North RR	0	100	29JUN06 A	21JUL06 A																																							
OB4-5440	OB/Lvl 4: Install Doors / Hardware	0	100	10JUL06 A	19JUL06 A																																							
OB4-5445E	OB/Lvl 4: Elec Trim / Devices	0	100	14JUL06 A	20JUL06 A																																							
OB4-5445M	OB/Lvl 4: Mech Trim / Devices	0	100	14JUL06 A	20JUL06 A																																							
OB4-5445P	OB/Lvl 4: Plmb Trim / Devices	0	100	14JUL06 A	20JUL06 A																																							
OB4-5435	OB/Lvl 4: Restrooms Vanities & FRP @ JClosets	0	100	26JUL06 A	01AUG06 A																																							
OB4-5451F	OB/Lvl 4: Toilet Partitions & Accessories	0	100	26JUL06 A	01AUG06 A																																							
OB4-5450F	OB/Lvl 4: VCT & Rubber Base	0	100	03AUG06 A	15AUG06 A																																							
Data date 22NOV06		Early bar Progress bar Critical bar Summary bar Start milestone point Finish milestone point		Fox Studios Office Building 103 As-Built Schedule November 2006																		PCL Construction Services, Inc. Project No. 5200185																						
Finish date 27AUG06																																												
Run date 04SEP08																																												
Page number 26A																																												
Number/Version As-Built																																												
Project name 611A																																												
© Primavera Systems, Inc.																																												

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004												2005												2006												2007											
							A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A											
	OB4-2451	OB Lvl 4: Signage	0	100	04AUG06 A	17AUG06 A	OB Lvl 4: Signage																																															
	5th Floor																																																					
	General Items																																																					
	OB5-5505	Summary-Lvl 5 Core & Shell Rough-Ins/Int Fin	0 *	100	23FEB06 A	01AUG06 A	Summary-Lvl 5 Core & Shell R																																															
	OB5-5529	OB/Lvl 5: Early Start Tenant Improvements	0	100	21JUL06 A		OB/Lvl 5: Early Start Tenant In																																															
	OB5-5530	OB/Lvl 5: Late Start Tenant Improvements	0	100		21JUL06 A	OB/Lvl 5: Late Start Tenant Im																																															
	Rough-In South																																																					
	OB5-5509P	OB/Lvl 5: Fireproofing South Perimeter Bms Only	0	100	08FEB06 A	10FEB06 A	OB/Lvl 5: Fireproofing South Perimeter Bms Only																																															
	OB5-5507	OB/Lvl5: Int Layout, Clip/TT South	0	100	23FEB06 A	28FEB06 A	OB/Lvl5: Int Layout, Clip/TT South																																															
	OB5-5509	OB/Lvl 5: Fireproofing South (E-J/3.5-6.9)	0	100	01MAR06 A	07MAR06 A	OB/Lvl 5: Fireproofing South (E-J/3.5-6.9)																																															
	OB5-5515F	OB/Lvl 5: Fire Sprinkler Piping South	0	100	08MAR06 A	22MAR06 A	OB/Lvl 5: Fire Sprinkler Piping South																																															
	OB5-5520	OB/Lvl 5: Interior Framing South	0	100	20MAR06 A	29MAR06 A	OB/Lvl 5: Interior Framing South																																															
	OB5-5515M	OB/Lvl 5: Mech Rough-Ins South	0	100	20MAR06 A	31MAR06 A	OB/Lvl 5: Mech Rough-Ins South																																															
	OB5-5515E	OB/Lvl 5: Elec Rough-Ins South	0	100	20MAR06 A	21APR06 A	OB/Lvl 5: Elec Rough-Ins South																																															
	OB5-5515P	OB/Lvl 5: Plmb Rough-Ins South	0	100	20MAR06 A	21APR06 A	OB/Lvl 5: Plmb Rough-Ins South																																															
	OB5-5577	OB/Lvl 5: Roof Deck Insulation South	0	100	06APR06 A	20APR06 A	OB/Lvl 5: Roof Deck Insulation South																																															
	OB5-5525	OB/Lvl 5: Drywall 1st Side South	0	100	05MAY06 A	09MAY06 A	OB/Lvl 5: Drywall 1st Side South																																															
	OB5-5575	OB/Lvl 5: Interior Wall Insulation South	0	100	09MAY06 A	10MAY06 A	OB/Lvl 5: Interior Wall Insulation South																																															
	OB5-5526	OB/Lvl 5: Drywall 2nd Side South	0	100	10MAY06 A	15MAY06 A	OB/Lvl 5: Drywall 2nd Side South																																															
	OB5-5527	OB/Lvl 5: Drywall Taping South	0	100	24MAY06 A	31MAY06 A	OB/Lvl 5: Drywall Taping South																																															
	Rough-In North																																																					
	OB5-5508	OB/Lvl5: Int Layout, Clip/TT North	0	100	24FEB06 A	01MAR06 A	OB/Lvl5: Int Layout, Clip/TT North																																															
	OB5-5510	OB/Lvl 5: Fireproofing North (E-J/3.5-6.9)	0	100	24FEB06 A	28FEB06 A	OB/Lvl 5: Fireproofing North (E-J/3.5-6.9)																																															
	OB5-5516F	OB/Lvl 5: Fire Sprinkler Piping North	0	100	31MAR06 A	20APR06 A	OB/Lvl 5: Fire Sprinkler Piping North																																															
	OB5-5521	OB/Lvl 5: Interior Framing North	0	100	06APR06 A	25APR06 A	OB/Lvl 5: Interior Framing North																																															
	OB5-5516M	OB/Lvl 5: Mech Rough-Ins North	0	100	06APR06 A	02MAY06 A	OB/Lvl 5: Mech Rough-Ins North																																															
	OB5-5516E	OB/Lvl 5: Elec Rough-Ins North	0	100	07APR06 A	03MAY06 A	OB/Lvl 5: Elec Rough-Ins North																																															
	OB5-5516P	OB/Lvl 5: Plmb Rough-Ins North	0	100	07APR06 A	03MAY06 A	OB/Lvl 5: Plmb Rough-Ins North																																															
	OB5-5578	OB/Lvl 5: Roof Deck Insulation North	0	100	21APR06 A	03MAY06 A	OB/Lvl 5: Roof Deck Insulation North																																															
	OB5-5528	OB/Lvl 5: Drywall 1st Side North	0	100	10MAY06 A	12MAY06 A	OB/Lvl 5: Drywall 1st Side North																																															
	OB5-5576	OB/Lvl 5: Interior Wall Insulation North	0	100	12MAY06 A	16MAY06 A	OB/Lvl 5: Interior Wall Insulation North																																															
	OB5-5536	OB/Lvl 5: Drywall 2nd Side North	0	100	23MAY06 A	30MAY06 A	OB/Lvl 5: Drywall 2nd Side North																																															
	OB5-5537	OB/Lvl 5: Drywall Taping North	0	100	13JUN06 A	19JUN06 A	OB/Lvl 5: Drywall Taping North																																															
	Finishes South & North																																																					
	OB5-5556F	OB/Lvl 5: Ceramic Tile South RR	0	100	13JUN06 A	26JUN06 A	OB/Lvl 5: Ceramic Tile South RR																																															
	OB5-5550P	OB/Lvl 5: Paint	0	100	21JUN06 A	13JUL06 A	OB/Lvl 5: Paint																																															
	OB5-5557F	OB/Lvl 5: Ceramic Tile North RR	0	100	06JUL06 A	25JUL06 A	OB/Lvl 5: Ceramic Tile North RR																																															
	OB5-5540	OB/Lvl 5: Install Doors / Hardware	0	100	10JUL06 A	20JUL06 A	OB/Lvl 5: Install Doors / Hardwa																																															
	OB5-5545E	OB/Lvl 5: Elec Trim / Devices	0	100	18JUL06 A	01AUG06 A	OB/Lvl 5: Elec Trim / Devices																																															
	OB5-5545M	OB/Lvl 5: Mech Trim / Devices	0	100	18JUL06 A	01AUG06 A	OB/Lvl 5: Mech Trim / Devices																																															
	OB5-5545P	OB/Lvl 5: Plmb Trim / Devices	0	100	18JUL06 A	01AUG06 A	OB/Lvl 5: Plmb Trim / Devices																																															
	OB5-5585	OB/Lvl 5: Spandrel Insulation & FTF Fire Stop	0	100	24JUL06 A	28JUL06 A																																																

[illegible]

	Act ID	Description	Rem Dur	% Comp	Early Start	Early Finish	2004				2005				2006				2007								
							M	A	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
	6150	Site Retaining Walls	0	100	23FEB06 A	10MAY06 A	Site Retaining Walls																				
	6180S10	Site Utility Plan Check Permit Delay	0	100	01MAR06 A	29MAR06 A	Site Utility Plan Check Permit Delay																				
	6180S	Methan Vent T.O.W South Elevation	0	100	06APR06 A	21APR06 A	Methan Vent T.O.W South Elevation																				
	6160	Final Grade	0	100	12MAY06 A	20JUL06 A	Final Grade																				
	Completion Sitework: Hardscape																										
	6050	Site Curbs and Sidewalks	0	100	31MAY06 A	28JUL06 A	Site Curbs and Sidewalks																				
	6030	Waterproof Plaza Deck @ Concrete	0	100	19JUN06 A	21JUL06 A	Waterproof Plaza Deck @ Concr																				
	6029	Waterproof Plaza Deck @ Landscape	0	100	24JUL06 A	01AUG06 A	Waterproof Plaza Deck @ Lan																				
	6060	Site Paving	0	100	24JUL06 A	09AUG06 A	Site Paving																				
	6040	Plaza Podium Colored Concrete Paving	0	100	25JUL06 A	11AUG06 A	Plaza Podium Colored Concr																				
	6090	Site Furnishing & Railings	0	100	02AUG06 A	17AUG06 A	Site Furnishing & Railings																				
	6130	Guard Booth & Traffic Control	0	100	08AUG06 A	18AUG06 A	Guard Booth & Traffic Contr																				
	6080	Site Lighting	0	100	11AUG06 A	01SEP06 A	Site Lighting																				
	6070	Asphalt Paving	0	100	14AUG06 A	19AUG06 A	Asphalt Paving																				
	6045	FNC Drivelane Colored Concrete Paving	0	100	15AUG06 A	01SEP06 A	FNC Drivelane Colored Co																				
	6170	Elastomeric Coating @ Plaza Parking	0	100	28AUG06 A	01SEP06 A	Elastomeric Coating @ Pla																				
	6100	Site Bollards	0	100	01SEP06 A	06SEP06 A	Site Bollards																				
	6110	Site Striping & Signage	0	100	05SEP06 A	11SEP06 A	Site Striping & Signage																				
	Landscaping																										
	Site Work: Hardscape & Landscape																										
	General Items																										
	6500	Landscape Summary	0 *	100	26JUL06 A	18SEP06 A	Landscape Summary																				
	Completion Sitework: Landscape																										
	6125	Perimeter Fence & Gate @ Avenue of Stars	0	100	30JAN06 A	10FEB06 A	Perimeter Fence & Gate @ Avenue of Stars																				
	6510	Planter Dirt/Fill	0	100	26JUL06 A	08AUG06 A	Planter Dirt/Fill																				
	6120	Perimeter Fence & Gate @ Pico/Corner Park	0	100	01AUG06 A	10AUG06 A	Perimeter Fence & Gate @ P																				
	6520	Irrigation	0	100	04AUG06 A	31AUG06 A	Irrigation																				
	6530	Trees/Shrubs and Grass	0	100	11AUG06 A	18SEP06 A	Trees/Shrubs and Grass																				
	Punch List, Start-Up & Closeout																										
	7005	Summary Closeout	0 *	100	31JUL06 A	26SEP06 A	Summary Closeout																				
	7030	Flush & Fill Chilled Water System	0	100	31JUL06 A	04AUG06 A	Flush & Fill Chilled Water Syst																				
	7036	OB/Core & Shell: Punch List Roof & Penthouses	0	100	10AUG06 A	18SEP06 A	OB/Core & Shell: Punch																				
	7032	OB/Core & Shell: Punch List Level 2	0	100	11AUG06 A	18SEP06 A	OB/Core & Shell: Punch																				
	7035	OB/Core & Shell: Punch List Level 5	0	100	11AUG06 A	19SEP06 A	OB/Core & Shell: Punch																				
	7033	OB/Core & Shell: Punch List Level 3	0	100	14AUG06 A	18SEP06 A	OB/Core & Shell: Punch																				
	7020	BAS Systems Start-Up & Bldg Commissioning	0	100	17AUG06 A	14SEP06 A	BAS Systems Start-Up &																				
7010	PS: Punch & Commission	0	100	17AUG06 A	18SEP06 A	PS: Punch & Commissio																					
7034	OB/Core & Shell: Punch List Level 4	0	100	17AUG06 A	18SEP06 A	OB/Core & Shell: Punch																					
Data date		22NOV06		Fox Studios Office Building 103 As-Built Schedule November 2006												PCL Construction Services, Inc. Project No. 5200185											
Finish date		27AUG06																									
Run date		04SEP08																									
Page number		29A																									
Number/Version		As-Built																									
Project name		611A																									
© Primavera Systems, Inc.																											

TAB 5

INTENTIONAL BLANK PAGE

5. Site Logistics

The Fox Studios 103 Project is located on the corner of Pico and Ave of the Stars, bordered by the main entrance to Fox Studios and an existing office building. There are currently no nearby parking lots, no parking on Ave. of the Stars and very limited parking on Pico. The PCL trailer will be 60' X 30', the Plumber's, Concrete subcontractor's and Electrician's trailers will be 30' X 12'.

Site Plan

Use the full size drawing (C-1.01) to create your site logistics plan. Other drawings may be used if you determine them necessary to fully explain your plan. Your plan can add or omit items from the basic list below, as long as a valid reason is present and that your logic does not violate code requirements or jurisdictional limits. Ensure that the locations of all items listed below are coordinated with future work activities, so they do not impede construction progress. In addition, if your site utilization changes/evolves throughout the project, describe any such changes. Include the following without limiting to:

- Project Office location
- Parking
- Location of subcontractor offices
- Locations for temporary fences
- Location of access roads and gates (union and non-union)
- Project and required signage (location and what signs are needed)
- Location of temp services; Power, Trash, etc
- Temporary Toilet Locations for 200 workers
- Laydown areas
- Location and boom radius of crane(s)
- Personnel/material hoist location (at different times in the project if needed)
- Concrete Pumping locations
- Delivery locations for staging and unloading
- Stair towers, if used.
- Emergency evacuation location
- Any SWPPP (erosion control) necessary
- North Arrow
- Any other items that your team thinks should be on the plan

In addition to a graphical plan provide written narrative to further explain the site utilization plan prepared by your team. When site work is to take place, briefly explain any conflicts that might occur with locations of trailers, etc. and completing all of the landscaping and site work. Provide a brief explanation of how these conflicts will be coordinated and resolved. If there are no foreseen conflicts, briefly explain how the site utilization plan was coordinated with the final site work.

INTENTIONAL BLANK PAGE



THIS DRAWING IS FOR THE SOLE USE
OF ANY PCL OPERATING COMPANY,
OR ANY PCL JOINT VENTURE
COMPANY. IT IS NOT TO BE USED,
ALTERED OR REPRODUCED
WITHOUT THE WRITTEN PERMISSION
OF THE PCL FAMILY OF COMPANIES.

CONSULTANTS:

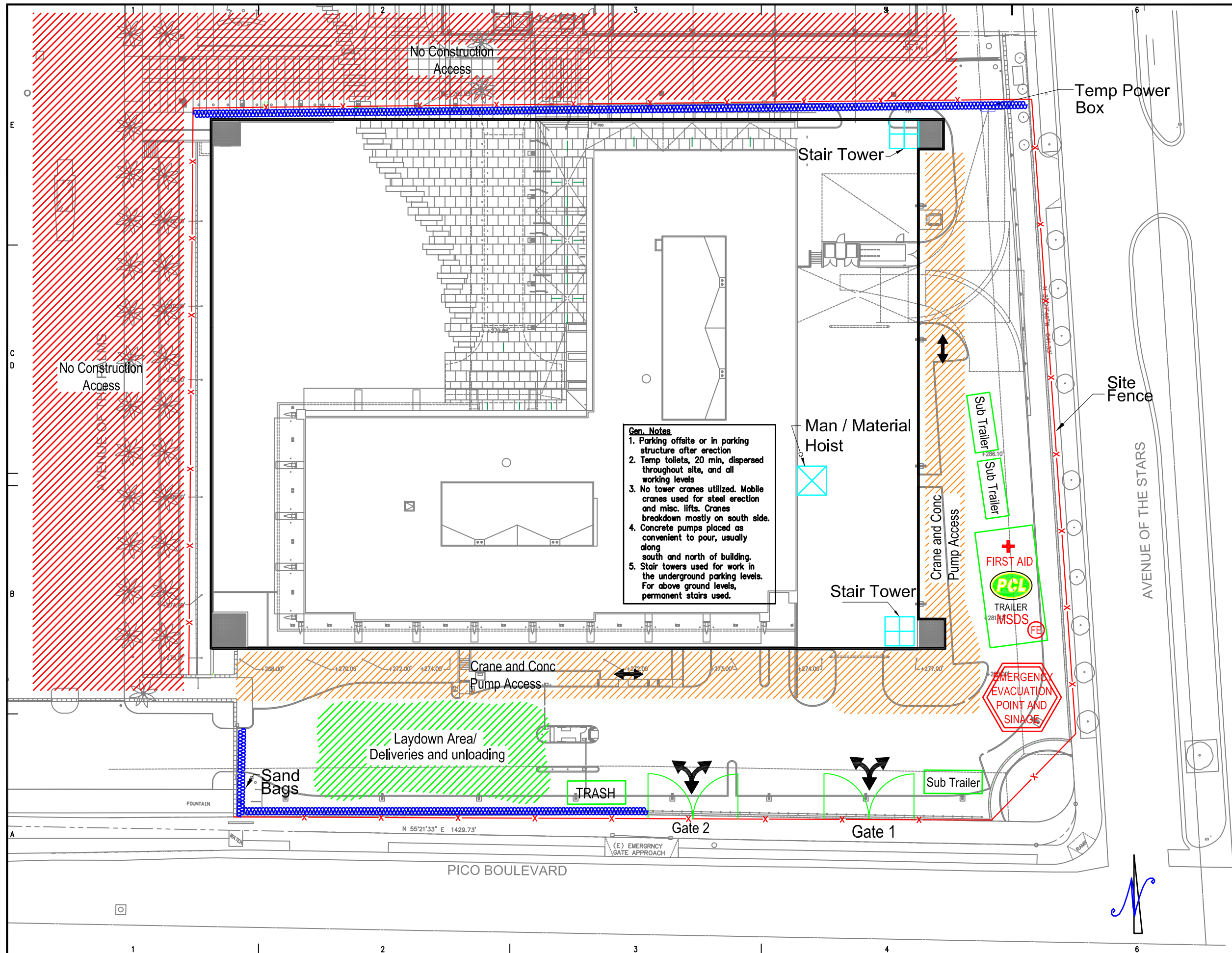
OWNER:

REV	DATE	BY	DESCRIPTION
SCALE:			
DATE:			
DESIGN BY:			
DRAWN BY:			
CHECKED BY:			

FOX 103 Site Logistics

SITE LOGISTICS PLAN

GC-1.3



INTENTIONAL BLANK PAGE

TAB 6

INTENTIONAL BLANK PAGE

6.) Cash Flow Analysis

As part of its financial analysis, the Owner needs to understand its cash flow requirements. As part of your submittal, prepare separate cash flow analyses for the Preconstruction and for the Construction phases of this project.

- Use the excel spreadsheet cash flow program to derive applicable cash flow projections.
- Completion of this exercise will require information from the budget exercises in section 3 and the schedule exercises in section 4.
- Use the Contractual Criteria for durations of each phase.
- Assume 10% retention for the each phase to be paid 60 days after completion.
- Assume billing on the 25th of the month and payments will be on the 25th of the following month.
- Assume a tolerance of Zero.

Deliverables for this exercise include;

- Cash Flow Worksheet
- Summary Cash Flow Graph
- Cash Flow Graph for each Project Phase

INTENTIONAL BLANK PAGE

CASH FLOW WORKSHEET V3.4

[Release Notes](#)

[Download Current Version](#)

[Need Help?](#)

Title 1 **Fox Office Building 103**
 Title 2 **Prepared by ??**
 Title 3 **Cash Flow Report**

Show Details: Graph: ☒ **TRUE** Actuals Data: ☒ **TRUE** Curve Data: ☒ **TRUE**

Number of Phases **2**

Retention % **10.0%** **Notes:**
 The more phases you add, the longer the program takes to produce the chart. For 10 phases, it should take approximately 90 seconds to finish.

Monthly Billing Day **25**
 i.e. 25th of the month **Using 0 in monthly billing day will give you the last day of each month.**

Payment Due (Days) **30**
 Use a new (clean) template for each new project or "what-if" analysis.

Amount of days after the Billing Date. To add actual billings go to relevant phase and key in billings manually. Then click the

Tolerance (20 is recommended) **0**

HB Release (e.g. 45 days) **60**

HB Released by Phase **Yes** (If HB Released by Phase is left blank, default is No)

Phase	1	2	3	4	5	6	7	8	9	10
-------	---	---	---	---	---	---	---	---	---	----

Contract (Phase) Value	\$ 233,566	\$ 47,081,460								
------------------------	------------	---------------	--	--	--	--	--	--	--	--

Start Date (MM/DD/YYYY)	2/12/2009	9/12/2009								
-------------------------	-----------	-----------	--	--	--	--	--	--	--	--

Completion Date	9/12/2009	4/12/2011								
-----------------	-----------	-----------	--	--	--	--	--	--	--	--

Initial Billing per S-Curve	4,168	443,495								
-----------------------------	-------	---------	--	--	--	--	--	--	--	--

Initial Billing Override	0	0								
--------------------------	---	---	--	--	--	--	--	--	--	--

HB Release Date	11/25/2009	6/25/2011								
-----------------	------------	-----------	--	--	--	--	--	--	--	--

(60 days after each phase and adjusted to the next billing day)

Program Modifications

Version V2.01 Release Notes

Version V2.10 Release Notes

Version V2.11 Release Notes

Version V2.12 Release Notes

Version V2.13 Release Notes

Version V3.0 Release Notes

Version V3.1 Release Notes

Version V3.2 Release Notes

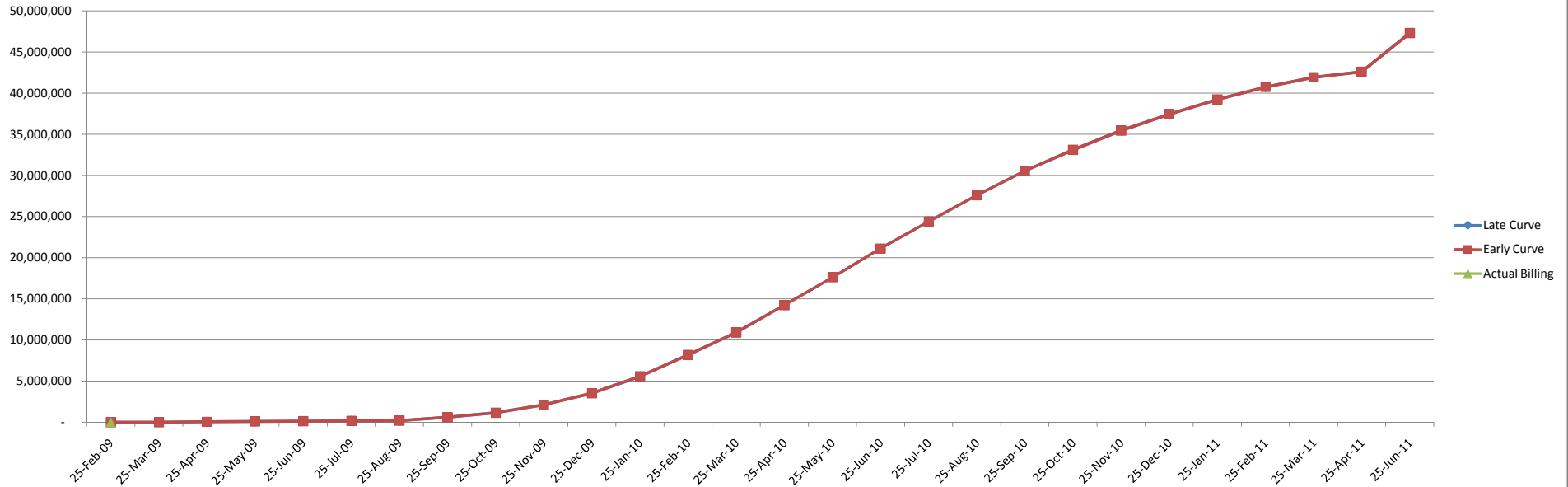
Version V3.3 Release Notes

Version V3.4 Release Notes

INTENTIONAL BLANK PAGE

Fox Office Building 103 - Summary

Prepared by ??
Cash Flow Report



Total Project Period: February 12, 2009 To April 12, 2011

Total Project Value: \$47,315,026

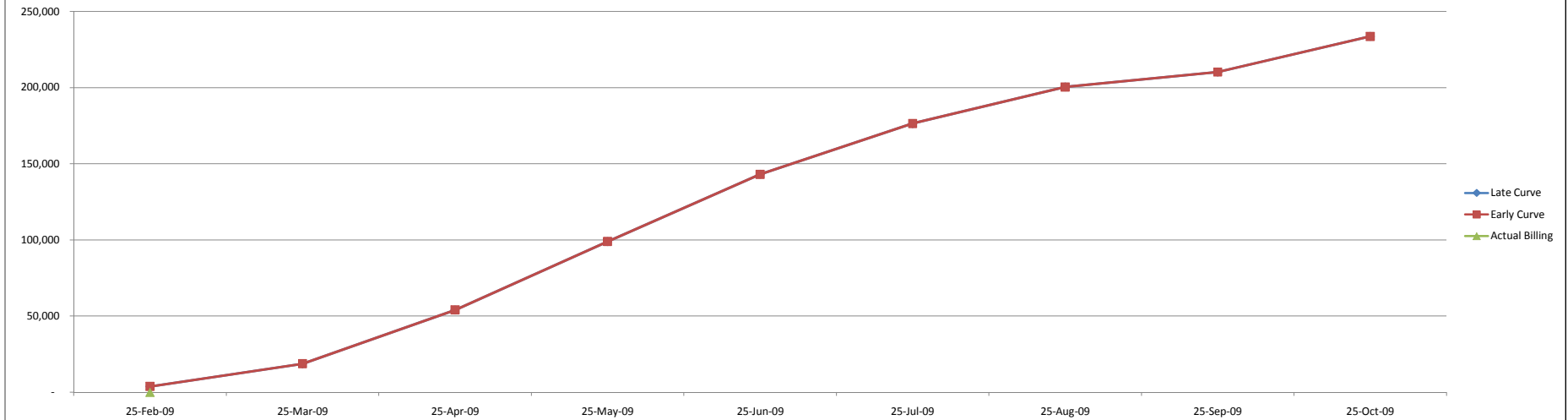
Draw Date	Duration%	This Period			Cumulative			SpreadFactor	Late Curve		Early Curve		Actual Billing		Expected Payment		
		Gross Billing	Retention	Net Billing	Gross Billing	Retention	Net Billing		Monthly	Cumulative	Monthly	Cumulative	Monthly	Cumulative	Date	Monthly	Cumulative
25-Feb-09	1.65	4,168	417	3,751	4,168	417	3,751	-	3,751	3,751	3,751	3,751	-	-	27-Mar-09	-	-
25-Mar-09	5.20	16,523	1,652	14,870	20,691	2,069	18,622	-	14,870	18,622	14,870	18,622	-	-	24-Apr-09	-	-
25-Apr-09	9.13	39,294	3,929	35,365	59,985	5,999	53,987	-	35,365	53,987	35,365	53,987	-	-	25-May-09	-	-
25-May-09	12.93	49,931	4,993	44,938	109,916	10,992	98,925	-	44,938	98,925	44,938	98,925	-	-	24-Jun-09	-	-
25-Jun-09	16.86	48,976	4,898	44,078	158,892	15,889	143,003	-	44,078	143,003	44,078	143,003	-	-	25-Jul-09	-	-
25-Jul-09	20.66	37,065	3,707	33,359	195,957	19,596	176,362	-	33,359	176,362	33,359	176,362	-	-	24-Aug-09	-	-
25-Aug-09	24.59	26,665	2,666	23,998	222,622	22,262	200,360	-	23,998	200,360	23,998	200,360	-	-	24-Sep-09	-	-
25-Sep-09	28.52	454,438	45,444	408,995	677,061	67,706	609,354	-	408,995	609,354	408,995	609,354	-	-	25-Oct-09	-	-
25-Oct-09	32.32	580,147	34,658	545,489	1,257,208	102,364	1,154,844	-	545,489	1,154,844	545,489	1,154,844	-	-	24-Nov-09	-	-
25-Nov-09	36.25	1,061,274	106,127	955,146	2,318,481	208,492	2,109,990	-	955,146	2,109,990	955,146	2,109,990	-	-	25-Dec-09	-	-
25-Dec-09	40.05	1,588,782	158,878	1,429,904	3,907,264	367,370	3,539,894	-	1,429,904	3,539,894	1,429,904	3,539,894	-	-	24-Jan-10	-	-
25-Jan-10	43.98	2,273,756	227,376	2,046,381	6,181,020	594,745	5,586,275	-	2,046,381	5,586,275	2,046,381	5,586,275	-	-	24-Feb-10	-	-
25-Feb-10	47.91	2,882,640	288,264	2,594,376	9,063,661	883,009	8,180,651	-	2,594,376	8,180,651	2,594,376	8,180,651	-	-	27-Mar-10	-	-
25-Mar-10	51.46	3,036,373	303,637	2,732,735	12,100,033	1,186,647	10,913,386	-	2,732,735	10,913,386	2,732,735	10,913,386	-	-	24-Apr-10	-	-
25-Apr-10	55.39	3,695,134	369,513	3,325,621	15,795,167	1,556,160	14,239,007	-	3,325,621	14,239,007	3,325,621	14,239,007	-	-	25-May-10	-	-
25-May-10	59.19	3,749,503	374,950	3,374,552	19,544,670	1,931,110	17,613,559	-	3,374,552	17,613,559	3,374,552	17,613,559	-	-	24-Jun-10	-	-
25-Jun-10	63.12	3,891,718	389,172	3,502,546	23,436,388	2,320,282	21,116,105	-	3,502,546	21,116,105	3,502,546	21,116,105	-	-	25-Jul-10	-	-
25-Jul-10	66.92	3,652,738	365,274	3,287,464	27,089,126	2,685,556	24,403,570	-	3,287,464	24,403,570	3,287,464	24,403,570	-	-	24-Aug-10	-	-
25-Aug-10	70.85	3,555,620	355,562	3,200,058	30,644,746	3,041,118	27,603,628	-	3,200,058	27,603,628	3,200,058	27,603,628	-	-	24-Sep-10	-	-
25-Sep-10	74.78	3,265,552	326,555	2,938,997	33,910,298	3,367,673	30,542,625	-	2,938,997	30,542,625	2,938,997	30,542,625	-	-	25-Oct-10	-	-
25-Oct-10	78.58	2,849,442	284,944	2,564,498	36,759,740	3,652,617	33,107,123	-	2,564,498	33,107,123	2,564,498	33,107,123	-	-	24-Nov-10	-	-
25-Nov-10	82.51	2,612,290	261,229	2,351,061	39,372,030	3,913,846	35,458,184	-	2,351,061	35,458,184	2,351,061	35,458,184	-	-	25-Dec-10	-	-

Total Project Period: February 12, 2009 To April 12, 2011																		Total Project Value: \$47,315,026		
		This Period			Cumulative				Late Curve		Early Curve		Actual Billing		Expected Payment					
Draw Date	Duration%	Gross Billing	Retention	Net Billing	Gross Billing	Retention	Net Billing	SpreadFactor	Monthly	Cumulative	Monthly	Cumulative	Monthly	Cumulative	Date	Monthly	Cummulative			
25-Dec-10	86.31	2,213,201	221,320	1,991,881	41,585,231	4,135,167	37,450,065	-	1,991,881	37,450,065	1,991,881	37,450,065	-	-	24-Jan-11	-	-			
25-Jan-11	90.24	1,980,462	198,046	1,782,416	43,565,693	4,333,213	39,232,480	-	1,782,416	39,232,480	1,782,416	39,232,480	-	-	24-Feb-11	-	-			
25-Feb-11	94.17	1,695,236	169,524	1,525,712	45,260,929	4,502,736	40,758,192	-	1,525,712	40,758,192	1,525,712	40,758,192	-	-	27-Mar-11	-	-			
25-Mar-11	97.72	1,310,980	131,098	1,179,882	46,571,909	4,633,834	41,938,074	-	1,179,882	41,938,074	1,179,882	41,938,074	-	-	24-Apr-11	-	-			
25-Apr-11	100.00	743,117	74,312	668,806	47,315,026	4,708,146	42,606,880	-	668,806	42,606,880	668,806	42,606,880	-	-	25-May-11	-	-			
25-Jun-11	HB Release	-	(4,708,146)	4,708,146	47,315,026	-	47,315,026	-		47,315,026		47,315,026		-	25-Jul-11		-			

Fox Office Building 103 - Phase 1

Prepared by ??

Cash Flow Report



Period: February 12, 2009 To September 12, 2009

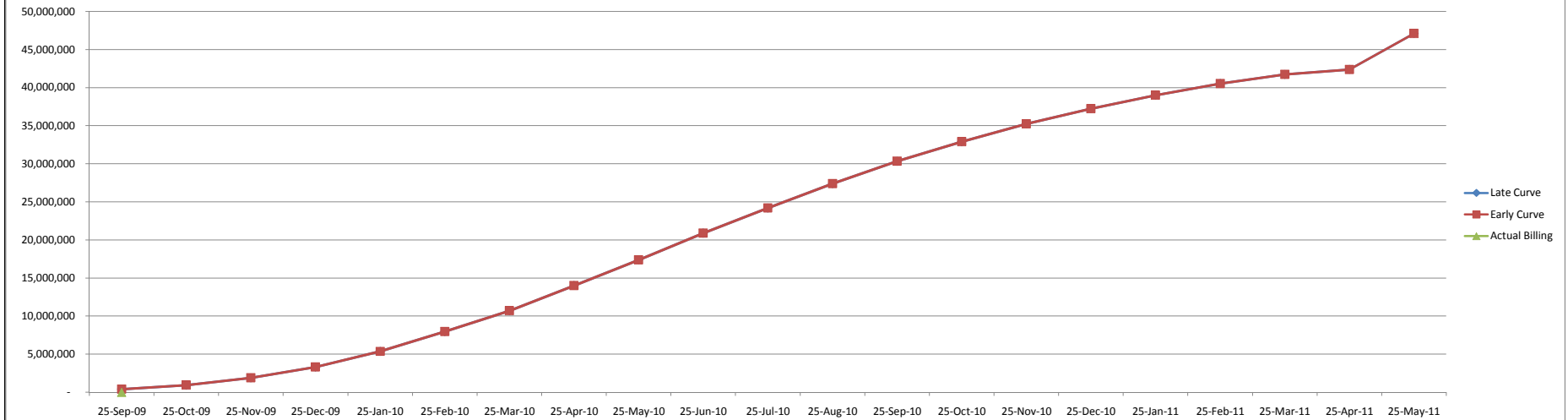
Value: \$233,566

Phase 1		This Period			Cumulative					SpreadFactor	Late Curve		Early Curve		Actual Billing		Expected Payment		
Draw Date	Duration%	Gross Billing	Retention	Net Billing	Calculated Gross	Adjusted Gross	Gross Billing	Retention	Net Billing		Monthly	Cumulative	Monthly	Cumulative	Monthly	Cumulative	Date	Monthly	Cumulative
25-Feb-09	6.13	4,168	417	3,751	4,168		4,168	417	3,751	-	3,751	3,751	3,751	3,751		3,751	27-Mar-09	0	-
25-Mar-09	19.34	16,523	1,652	14,870	20,691		20,691	2,069	18,622	-	14,870	18,622	14,870	18,622		18,622	24-Apr-09	0	-
25-Apr-09	33.96	39,294	3,929	35,365	59,985		59,985	5,999	53,987	-	35,365	53,987	35,365	53,987		53,987	25-May-09	0	-
25-May-09	48.11	49,931	4,993	44,938	109,916		109,916	10,992	98,925	-	44,938	98,925	44,938	98,925		98,925	24-Jun-09	0	-
25-Jun-09	62.74	48,976	4,898	44,078	158,892		158,892	15,889	143,003	-	44,078	143,003	44,078	143,003		143,003	25-Jul-09	0	-
25-Jul-09	76.89	37,065	3,707	33,359	195,957		195,957	19,596	176,362	-	33,359	176,362	33,359	176,362		176,362	24-Aug-09	0	-
25-Aug-09	91.51	26,665	2,666	23,998	222,622		222,622	22,262	200,360	-	23,998	200,360	23,998	200,360		200,360	24-Sep-09	0	-
25-Sep-09	100.00	10,944	1,094	9,849	233,566		233,566	23,357	210,209	-	9,849	210,209	9,849	210,209		210,209	25-Oct-09	0	-
25-Oct-09	HB Release	-	(23,357)	23,357	233,566		233,566	-	233,566	-		233,566		233,566		233,566	24-Nov-09	0	-

Fox Office Building 103 - Phase 2

Prepared by ??

Cash Flow Report



Period: September 12, 2009 To April 12, 2011

Value: \$47,081,460

Phase 2

Draw Date	Duration%	This Period			Cumulative					SpreadFactor	Late Curve		Early Curve		Actual Billing		Expected Payment	
		Gross Billing	Retention	Net Billing	Calculated Gross	Adjusted Gross	Gross Billing	Retention	Net Billing		Monthly	Cumulative	Monthly	Cumulative	Monthly	Cumulative	Date	Monthly
25-Sep-09	2.25	443,495	44,349	399,145	443,495		443,495	44,349	399,145	-	399,145	399,145	399,145	399,145	-	25-Oct-09	0	-
25-Oct-09	7.45	580,147	58,015	522,132	1,023,642		1,023,642	102,364	921,278	-	522,132	921,278	522,132	921,278	-	24-Nov-09	0	-
25-Nov-09	12.82	1,061,274	106,127	955,146	2,084,915		2,084,915	208,492	1,876,424	-	955,146	1,876,424	955,146	1,876,424	-	25-Dec-09	0	-
25-Dec-09	18.02	1,588,782	158,878	1,429,904	3,673,698		3,673,698	367,370	3,306,328	-	1,429,904	3,306,328	1,429,904	3,306,328	-	24-Jan-10	0	-
25-Jan-10	23.40	2,273,756	227,376	2,046,381	5,947,454		5,947,454	594,745	5,352,709	-	2,046,381	5,352,709	2,046,381	5,352,709	-	24-Feb-10	0	-
25-Feb-10	28.77	2,882,640	288,264	2,594,376	8,830,095		8,830,095	883,009	7,947,085	-	2,594,376	7,947,085	2,594,376	7,947,085	-	27-Mar-10	0	-
25-Mar-10	33.62	3,036,373	303,637	2,732,735	11,866,467		11,866,467	1,186,647	10,679,820	-	2,732,735	10,679,820	2,732,735	10,679,820	-	24-Apr-10	0	-
25-Apr-10	38.99	3,695,134	369,513	3,325,621	15,561,601		15,561,601	1,556,160	14,005,441	-	3,325,621	14,005,441	3,325,621	14,005,441	-	25-May-10	0	-
25-May-10	44.19	3,749,503	374,950	3,374,552	19,311,104		19,311,104	1,931,110	17,379,993	-	3,374,552	17,379,993	3,374,552	17,379,993	-	24-Jun-10	0	-
25-Jun-10	49.57	3,891,718	389,172	3,502,546	23,202,822		23,202,822	2,320,282	20,882,539	-	3,502,546	20,882,539	3,502,546	20,882,539	-	25-Jul-10	0	-
25-Jul-10	54.77	3,652,738	365,274	3,287,464	26,855,560		26,855,560	2,685,556	24,170,004	-	3,287,464	24,170,004	3,287,464	24,170,004	-	24-Aug-10	0	-
25-Aug-10	60.14	3,555,620	355,562	3,200,058	30,411,180		30,411,180	3,041,118	27,370,062	-	3,200,058	27,370,062	3,200,058	27,370,062	-	24-Sep-10	0	-
25-Sep-10	65.51	3,265,552	326,555	2,938,997	33,676,732		33,676,732	3,367,673	30,309,059	-	2,938,997	30,309,059	2,938,997	30,309,059	-	25-Oct-10	0	-
25-Oct-10	70.71	2,849,442	284,944	2,564,498	36,526,174		36,526,174	3,652,617	32,873,557	-	2,564,498	32,873,557	2,564,498	32,873,557	-	24-Nov-10	0	-
25-Nov-10	76.08	2,612,290	261,229	2,351,061	39,138,464		39,138,464	3,913,846	35,224,618	-	2,351,061	35,224,618	2,351,061	35,224,618	-	25-Dec-10	0	-
25-Dec-10	81.28	2,213,201	221,320	1,991,881	41,351,665		41,351,665	4,135,167	37,216,499	-	1,991,881	37,216,499	1,991,881	37,216,499	-	24-Jan-11	0	-
25-Jan-11	86.66	1,980,462	198,046	1,782,416	43,332,127		43,332,127	4,333,213	38,998,914	-	1,782,416	38,998,914	1,782,416	38,998,914	-	24-Feb-11	0	-
25-Feb-11	92.03	1,695,236	169,524	1,525,712	45,027,363		45,027,363	4,502,736	40,524,626	-	1,525,712	40,524,626	1,525,712	40,524,626	-	27-Mar-11	0	-
25-Mar-11	96.88	1,310,980	131,098	1,179,882	46,338,343		46,338,343	4,633,834	41,704,508	-	1,179,882	41,704,508	1,179,882	41,704,508	-	24-Apr-11	0	-
25-Apr-11	100.00	743,117	74,312	668,806	47,081,460		47,081,460	4,708,146	42,373,314	-	668,806	42,373,314	668,806	42,373,314	-	25-May-11	0	-
25-May-11	HB Release	-	(4,708,146)	4,708,146	47,081,460		47,081,460	-	47,081,460	-	47,081,460	47,081,460	47,081,460	47,081,460	-	24-Jun-11	0	-

TAB 7

INTENTIONAL BLANK PAGE

7. Mechanical Problem for ASC Competition

The new Fox Office Building was intended to be served by the campus chilled water plant. The existing central plant currently serves about 50% of the campus buildings and is running at full capacity. An expansion of the existing central plant is in design. This plant expansion would not only serve the new office building, but other campus buildings that are not currently connected to the plant. Construction completion was planned to coincide with the completion of the new office building.

Due to the current economic downturn, the Fox management has is considering cancelling the \$35 million central plant expansion project. This creates a major problem of how to provide chilled water for the air conditioning of the new office building.

At the P4 level of the building there is currently a storage area that just happens to be large enough to house the chillers and their associated pumps and the roof has an area that can accommodate the cooling towers. A route will need to be established for the condenser water piping from the P4 level mechanical central plant to the roof.

As the general contractor, the owner (Fox) has requested that you provide a rough order of magnitude (ROM) budget to add a chilled water plant to your building. Do not incorporate this exercise into your answers for any other section of the Preconstruction problem. This is just one of several potential solution being considered by the Owner.

In order to establish your ROM budget here are the parameters:

- Total capacity of the chilled water plant needs to be calculated. The coil data for the built-up air handling units and the fan coil units have the total cooling capacities specified on the mechanical schedule. To these loads add 10 tons per office level for miscellaneous tenant cooling loads.

MBH = 1000 BTU/Hr

1 ton = 12,000 BTU

rule-of-thumb check approximately 400 cfm / ton

- There will be 2 chillers, each sized at 60% of the system total load. Note that chillers are up-sized so that should a chiller be down for service, the capacity of one chiller could maintain air conditioning during normal outdoor conditions. The budgetary installed cost of a chiller is \$280 per ton.
- Each chiller will have a chilled water pump and a condenser water pump. Capacities of the pumps are determined by the following equation:

$$\text{BTU} = \text{GPM} \times 500 \times \text{differential temperature}$$

chilled water system 16°F temperature differential (44°F > 60°F)

condenser water system 10°F temperature differential (95°F > 85°F)

The budgetary installed cost of a pump is \$9.00 per gpm.

- Cooling towers have a budgetary installed cost of \$126 per ton.

- Budgetary piping costs for the chilled water plant are \$326 per ton. This is based upon a close-coupled plant; meaning that the cooling towers are located adjacent to the chillers. Since the cooling towers are located on the roof, condenser water piping costs (supply and return) from the P4 level central plant to the roof will need to be added.

6" dia pipe	220>700 gpm	\$82 per LF
8" dia pipe	700>1,200 gpm	\$108 per LF
10" dia pipe	1,200>2,000 gpm	\$146 per LF

In addition the chilled water piping will have to be extended from the P1 level to the P4 level central plant.

- The other sub trades have provided the following budgets for the plant addition:

Electrical	\$220,000
Architectural / Structural	\$85,000
Temperature Controls / BAS	\$125,000
Crane & Rigging	\$35,000
Fire Protection	\$15,000

- The scheduled completion of the project will have to be extended by 4 months due to the addition of the chilled water plant (design and permitting). General Condition's costs are at \$110,000 per month.
- Fee on top of all costs for this potential has been negotiated with the owner at 5%.
- You will probably want to look at sheets M-.02, M-1.04, A2.10, A-2.11, A-3.01

Deliverables;

- Calculations for cooling loads, equipment selection, pipe sizing/quantities
- ROM budget estimate for this potential change
- Sketch of proposed roof top equipment and piping
- Sketch of proposed P4 chiller plant equipment and piping risers
- Sketch of proposed roof top equipment in building elevation



SUBJECT:	DATE:	BY:	PAGE:
SOLUTION - MECH PROBLEM for ASC COMPETITION			1 of 2

COOLING LOAD

AIR HANDLING UNITS 6,336,000 BTU = 520 TONS
 FAN COIL UNITS 331,500 BTU = 28 TONS
 MISC. TENANT COOLING LOADS 5 FLOOR @ 10T/FLOOR = 50 TONS

TOTAL LOAD 598 TONS

EQUIPMENT SELECTION

- CHILLERS - EACH @ 60% of LOAD $\therefore$ 2 CHILLERS @ 360 TONS/EA
- PUMP-CHW
 $360 \text{ TONS} \times 12,000 \text{ BTU/TON} = 4,320,000 \text{ BTU}$
 $\text{GPM} = 4,320,000 \text{ BTU} / 500 / 16^\circ\text{F} = 540 \text{ GPM/PUMP}$
- PUMP-CDW
 $\text{GPM} = 4,320,000 \text{ BTU} / 500 / 10^\circ\text{F} = 864 \text{ GPM/PUMP}$
- COOLING TOWER - DESIGNED TO MATCH CHILLERS @ 360 TONS/EA

PIPE SIZING

- CHILLED WATER 1,080 GPM TOTAL $\therefore$ 8" Ø PIPE
 RISERS LEVEL P-1 TO P-4 (SUPPLY AND RETURN) 60 LF
- CONDENSER WATER 1,728 GPM TOTAL $\therefore$ 10" Ø PIPE
 RISERS LEVEL P-4 TO ROOF (SUPPLY AND RETURN) 195 LF
 HORIZ ROOF PIPING (SUPPLY AND RETURN) 220 LF
- CHILLED WATER (CREDIT) P-1 LEVEL 220 LF



SUBJECT: SOLUTION - MEGA PROBLEM FOR ASL COMPETITION	DATE:	BY:	PAGE: 2 of 2
---	-------	-----	-----------------

ESTIMATE

2 EACH	360 TON CHILLERS @ \$280/T	\$201,600
2 EACH	360 TON COOLING TOWERS @ \$126/T	90,720
2 EACH	540 GPM CHW PUMPS @ \$9/GPM	9,720
2 EACH	864 GPM CDW PUMPS @ \$9/GPM	15,552
60 LF	8" Ø CHW PIPING @ \$108/LF	6,480
220 LF	10" Ø CDW PIPING @ \$146/LF	32,120
720 TONS	PLANT PIPING @ \$326/TON	\$259,200
< 220 LF >	8" Ø CHW PIPING @ \$108/LF	< \$23,760 >

SUBCONTRACTS

ELECTRICAL	220,000
ARCHITECTURAL/STRUCTURAL	85,000
TEMPERATURE CONTROLS/BAS	125,000
CRANE + RIGGING	35,000
FIRE PROTECTION	15,000
INSULATION - PIPING	30,000

COST SUB-TOTAL \$1,101,632

GENERAL CONDITIONS 4 MONTHS @ \$110,000/MONTH 440,000
FEE @ 5% OF COST 55,082

TOTAL GMP

\$1,596,714

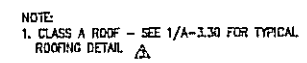
INTENTIONAL BLANK PAGE



CHECKED BY	DATE	APRIL 18, 2005
SCALE 1/8" = 1'-0"	JOB NUMBER	1473-000
APPROVED/ALSO DIRECT		

REF NUMBER	CAD ID
------------	--------

A-2.11



INTENTIONAL BLANK PAGE

CITY OF LOS ANGELES
DEPARTMENT OF BUILDING AND SAFETY
DISABILITY ACCESS SECTION

 This set of plans and specifications was submitted for public review and public comment.

The stamping of this set of plans and specifications is approval of local laws and ordinances related to building.

 Consistent with these provisions and local laws and ordinances related to accessibility for persons with disabilities, the applicant and owner/contractor shall not be held to the satisfaction of any provisions of federal, state, and local laws and ordinances related to accessibility for public accommodations and services.

DATE: _____ TOTAL OF _____ SHEETS



To Prof. Allen.



AREA ONE
NEW OFFICE BUILDING
FOX ENTERTAINMENT GROUP

2001 WEST WOOD BLVD, LOS ANGELES, CA 90025

CONSTRUCTION PHASE			PRE-CONSTRUCTION PHASE	
REV.	BULLETIN	DATE	DATE	ISSUED FOR
△	ADDENDUM 1	3/24/94	5/27/94	3/30/94/95 DESIGN
△	STEEL FACELINE	3/27/95	5/27/94	DESIGN DEVELOPMENT
△	CMF PL SUMMITAL	4/26/95	5/27/94	ISSUING PERMIT
△	BUILDING PERMIT	7/26/95	7/26/94	FOUNDATION CHIT RUN LTR
			7/26/95	CHIT RUN LTR & CIVIL
			9/15/95	FOUNDATION PERMIT

CHIEF OF	DATE	APRIL 12, 2005
----------	------	----------------

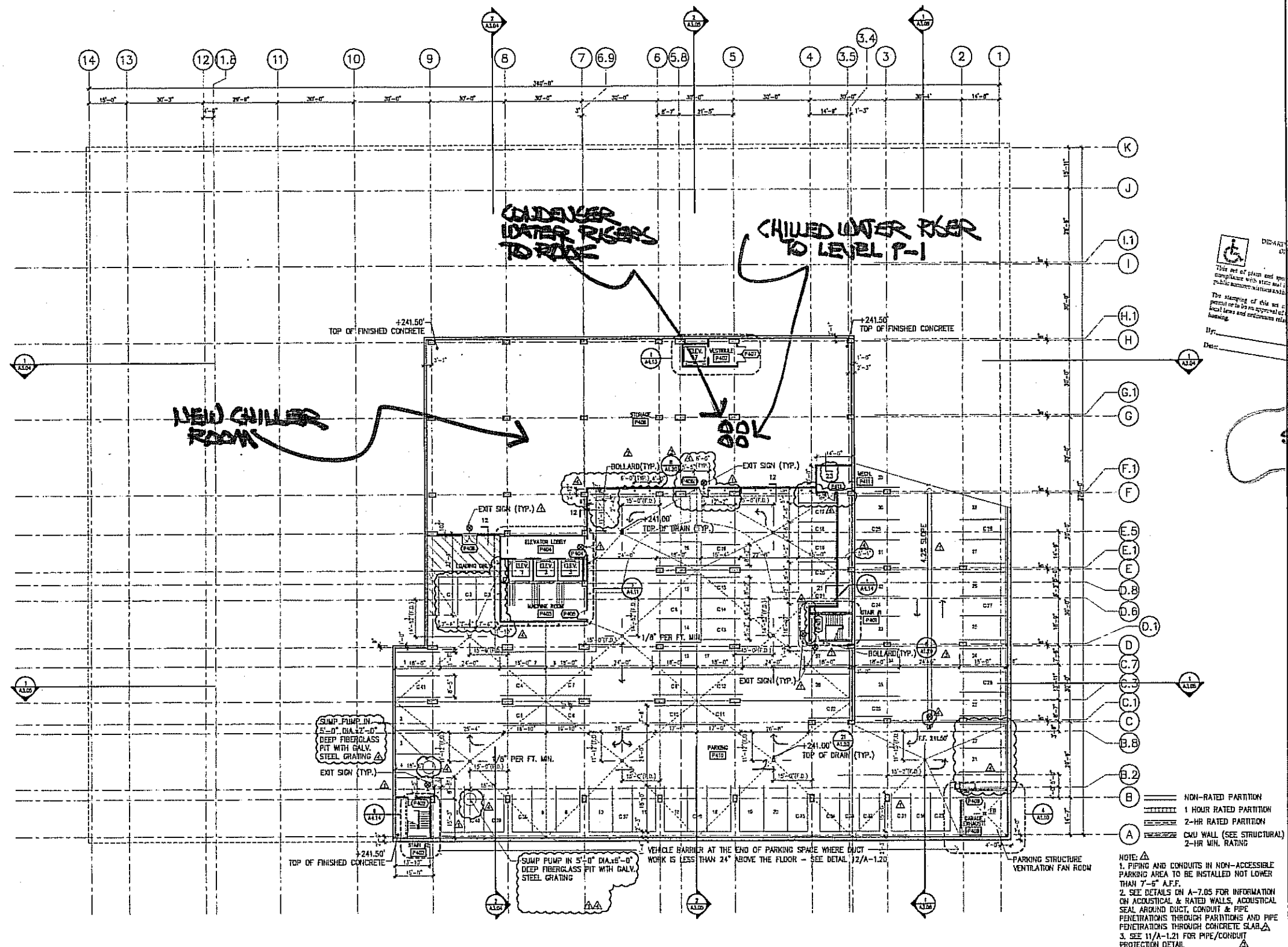
SCALE 1/8" = 1'-0" JOB NUMBER 1412-000
APPROVED/ARCHITECT

WORK TITLE

P-4 LEVEL
FLOOR PLAN

SHEET NUMBER	CAP. IN.
--------------	----------

A-2.01



PARKING LAYOUT GENERAL NOTES
(UNLESS NOTED OTHERWISE)

- ① ALL COMPACT PARKING SPACES (C) ARE 7'-10" WIDE
- ② ALL PARKING SPACES WITHIN A COLUMN BAY ARE CENTERED WITHIN THAT BAY
- ③ ALL STANDARD PARKING SPACES ARE 9'-4" WIDE
- ④ ALL MOTORCYCLE PARKING SPACES ARE 4'-0" WIDE
- ⑤ THE CLEAR SPACE BETWEEN A PARKING SPACE AND A WALL OR COLUMN IS 10" MIN.
- ⑥ EACH PARKING SPACE IS MARKED BY A SINGLE LINE, SEE 1&2/A-1.20 FOR ACTUAL, TYPICAL STRIPING

AREA SUMMARY

LOCATION	GROSS AREA
P-1	91,883 S.F.
P-2	100,227 S.F.
P-3	100,010 S.F.
P-4*	31,755 S.F.
TOTAL	323,875 S.F.

*STORAGE GROSS AREA-11,319 S.F.

PARKING SUMMARY

CARS	LOCATION					
	P-1	P-2	P-3	P-4	DECK	FIRE LANE
STANDARD	124	159	160	37	35	37A
COMPACT	46	108A	116	41	8	-
ACCESSIBLE	17*	-	-	-	2	-
TOTAL - 890 SPACES PROVIDED	187	267	276	78	45	37

*2.1% OF 890 SPACES

MOTORCYCLE - TOTAL 20 SPACES AT P-1

INTENTIONAL BLANK PAGE

INTENTIONAL BLANK PAGE

1835 WILSHIRE BOULEVARD, SUITE 1800, LOS ANGELES, CALIFORNIA 90061-3491
TEL 323-550-0100
FAX 323-550-0101
1800 VON KARSTEN AVENUE, SUITE 300, RIVERSIDE, CALIFORNIA 92507
TEL 951-514-4100
455 NORTH THIRD STREET, SUITE 300, PHOENIX, ARIZONA 85004-2940
TEL 602-258-1000

CITY OF LOS ANGELES
DEPARTMENT OF BUILDINGS AND SAFETY
FIRE SAFETY REVIEW STATION

This set of plans and specifications has been reviewed and is approved for compliance with state and local laws and ordinances related to accessibility to the public accommodations.

The stamping of this set of plans and specifications shall not be held to permit or be an approval of the violation of any provisions of federal, state, and local laws and ordinances related to accessibility to public accommodations and housing.

SOLUTION



**AREA ONE
NEW OFFICE BUILDING
FOX ENTERTAINMENT GROUP**

1801 WEST PICO BLVD., LOS ANGELES, CA 90061

CONSTRUCTION PHASE		RE-CONSTRUCTION PHASE	
REV.	DESCRIPTION	DATE	ISSUED FOR
1	ADDITIONAL 1	3/24/05	3/24/05
2	STEEL PACKAGE	3/24/05	3/24/05
3	CHP 02 SUBMITTAL	4/26/05	4/26/05
4	BUILDING PERMIT	7/27/05	7/27/05

CHECKED BY: DATE: APRIL 16, 2005

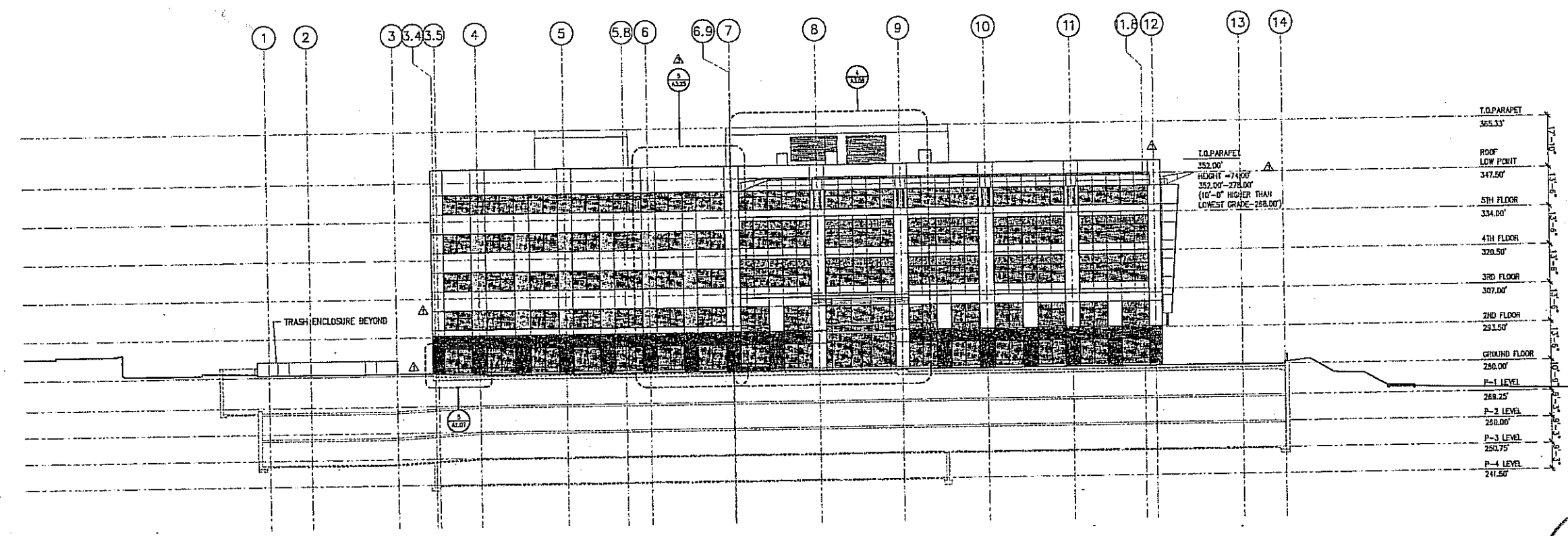
SCALE: 1/8" = 1'-0" JOB NUMBER: LFD-008

APPROVED/ARCHITECT

SHEET TITLE: NORTH & EAST EXTERIOR ELEVATIONS

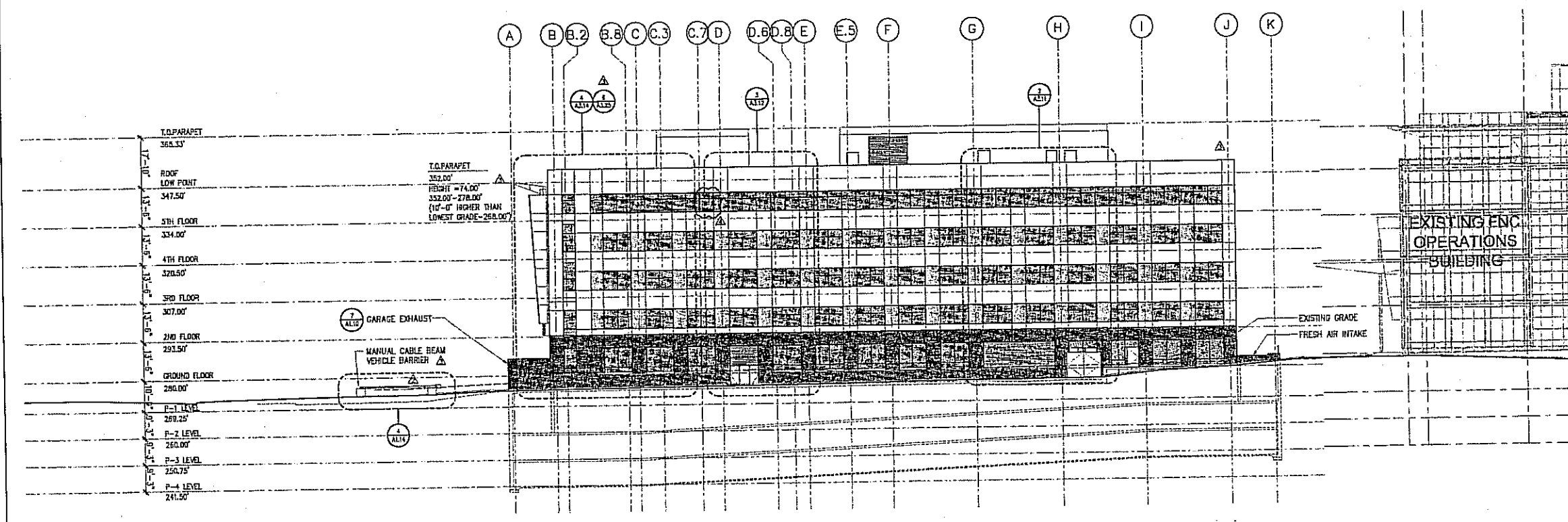
SHEET NUMBER: CAD 111

A-3.01



NORTH EXTERIOR ELEVATION

SCALE: 1/16" = 1'-0"



EAST EXTERIOR ELEVATION (AVENUE OF THE STARS)

SCALE: 1/16" = 1'-0"

INTENTIONAL BLANK PAGE

TAB 8

INTENTIONAL BLANK PAGE

8. ASC 2009 PCL BIM Problem Statement

The new Fox Office Building is just south of an existing office building (FNC Operations Building) with 3 stories of underground parking, see sheet A-1.02A. There is a bundle of fiber optic cables running underground between the two buildings, see sheet C-1.02. These fiber optic cables transmit the entirety of Fox's programming to the outside world. The cost of damaging these cables is 5 Million Dollars a minute of interrupted service. All necessary precautions need to be taken to avoid damaging these cables when drilling shoring tie-backs for the new building.

The shoring engineer designed the tiebacks for the north underground wall to enter the ground per the SH- series drawings, but he did not have all of the as-built information of the existing conditions.

We have established a 7'-0" "safety zone" from all sides of the 11"x11" conduit bank that the tieback can not violate. See C-1.20. Determine if the tiebacks at soldier pile #36 and #1 (4 total, 2 at each soldier pile) violate the safety zone and or conflict with any other existing conditions. (You may assume sections 1 and 4 on C-1.02 are cut at the tiebacks at soldier piles #36 and #1)

If the tiebacks conflict with the safety zone or any other existing conditions determine the most efficient tie-back angle to resolve the conflict. Tieback length increases 2'-0" for every 5° see Tieback Angle Variance Chart. Maintain 5'-0" clear between Tiebacks. The longer the tieback the more it cost to install.

The solution for this problem may be determined and presented with 3D software, 2D software or by hand sketches and manual calculations.

Electronic .dwg files have been provided for your solution development utilizing software. Your team may choose to develop a manual solution.

Deliverables:

- Narrative indicating revisions, if any, to the 4 tiebacks.
- Sketches/cross sections to visually demonstrate location of tiebacks in relation to the existing conditions.
- Optional-Prints of any 3D images to visually demonstrate problem solutions.

ASC 2009 PCL BIM Problem Solution

The most efficient angle for the tiebacks are as follows:

#36 Top Tieback = 32° - 35°

#36 Bottom Tieback = 28° - 30°

#1 Top Tieback = 24° - 25°

#1 Bottom = Unchanged (20° - 25°)

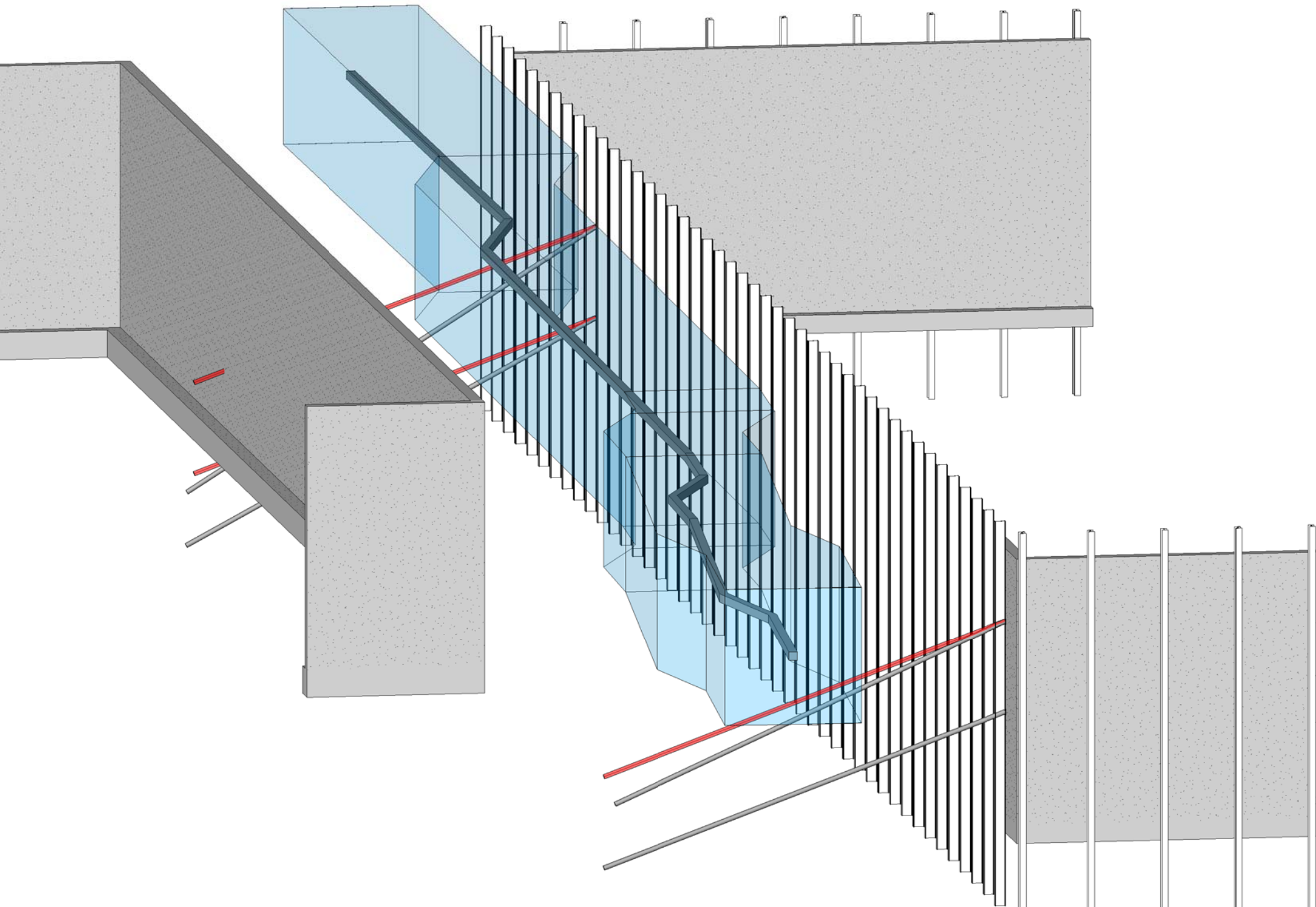
Note: Steeper angles are acceptable as long as but will result in additional cost

Bonus:

3D derived Deliverable

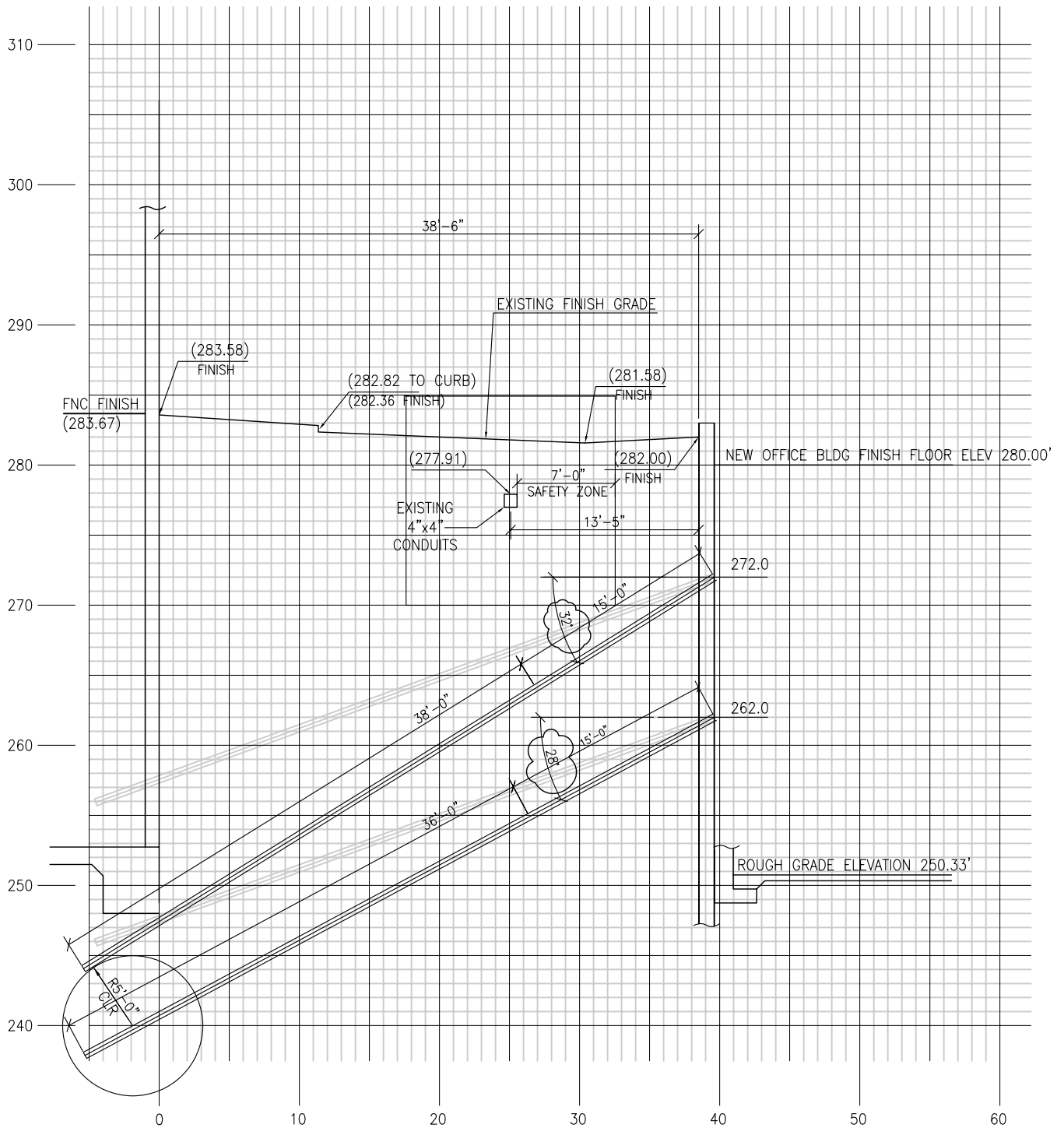
Cad derived Deliverable

Mention of possible conflict between soldier pile 32 and manhole.



Isometric Looking South East

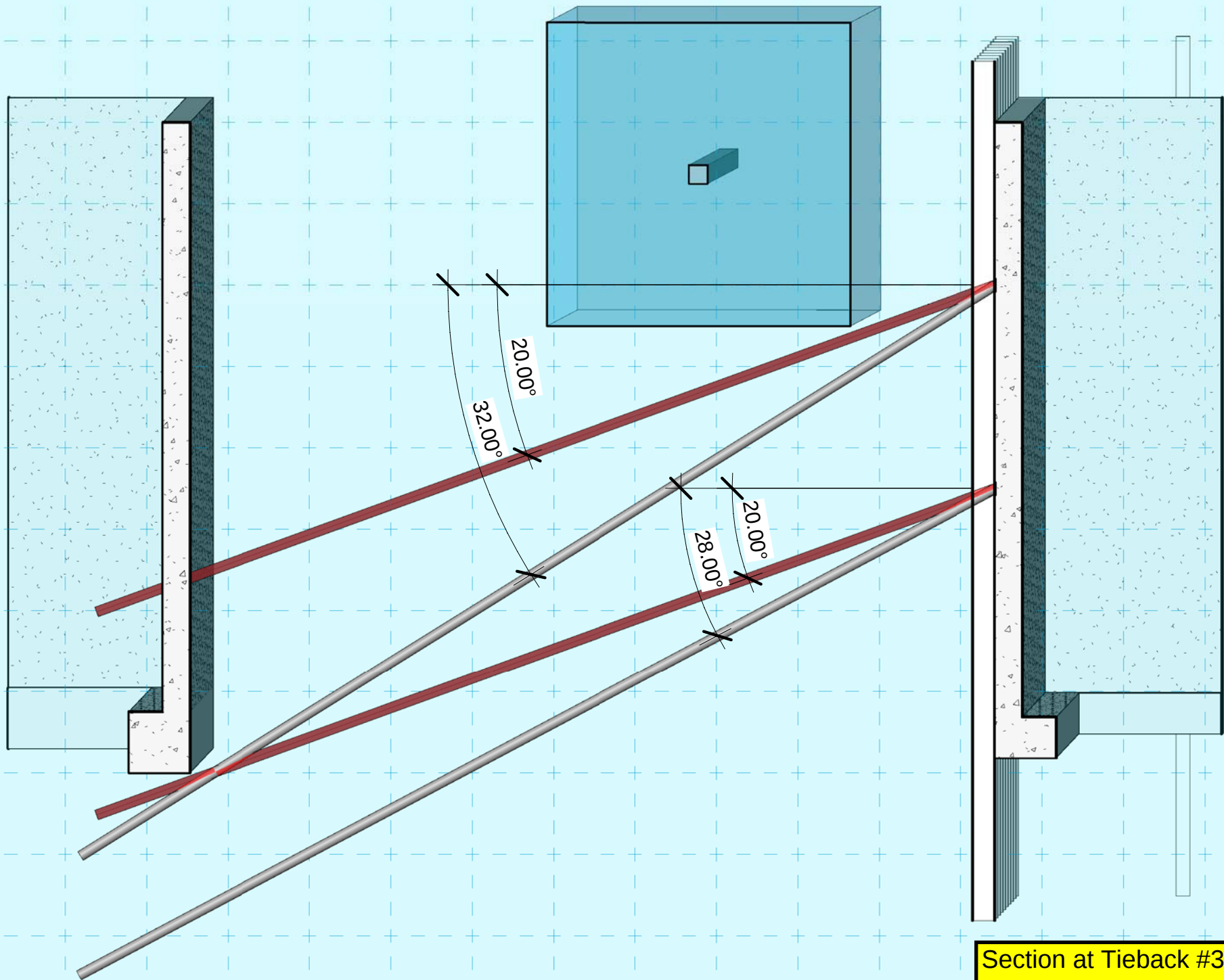
INTENTIONAL BLANK PAGE



SOLUTION AT SOLDIER BM 36

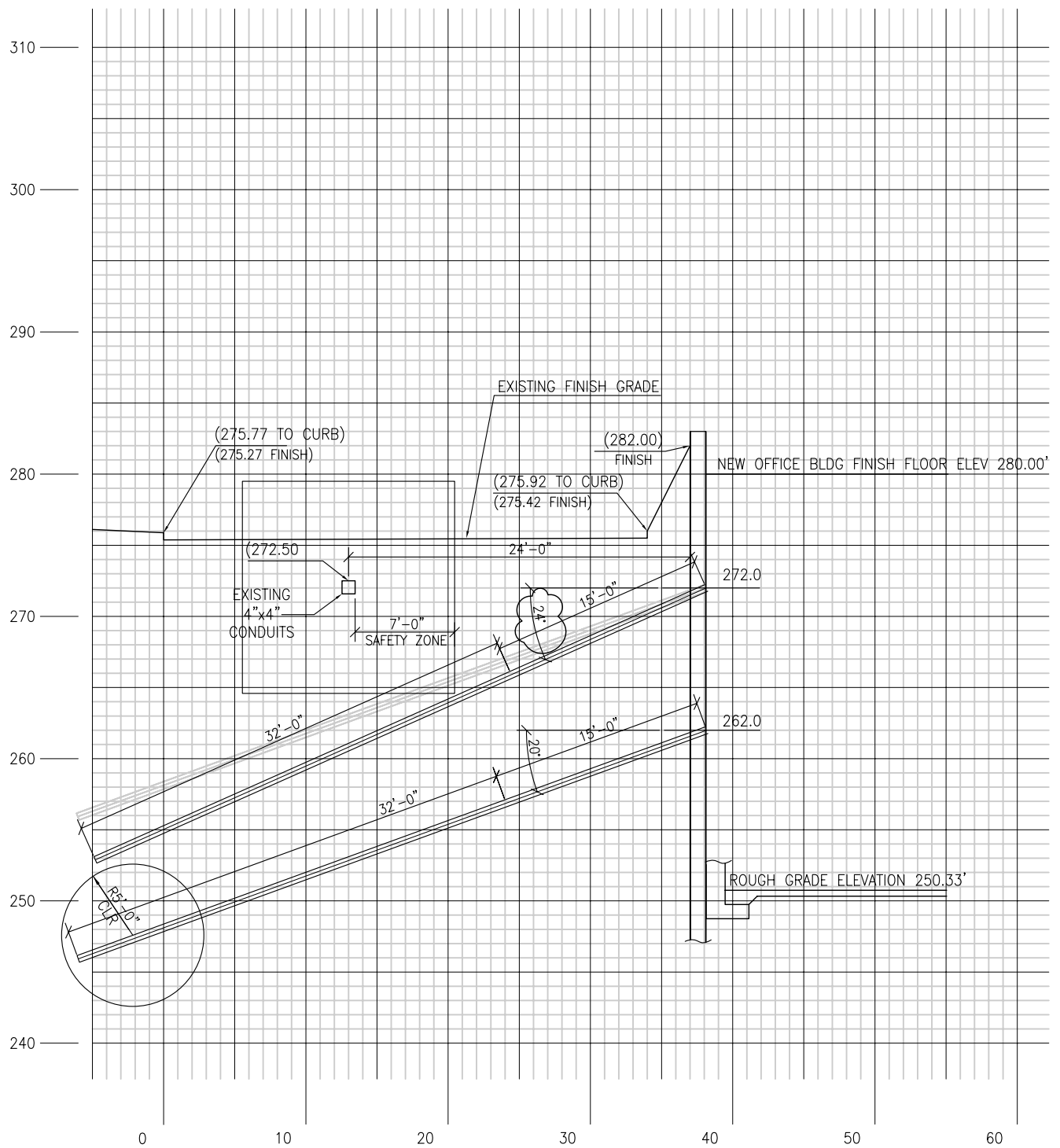
SK-1

INTENTIONAL BLANK PAGE



Section at Tieback #36

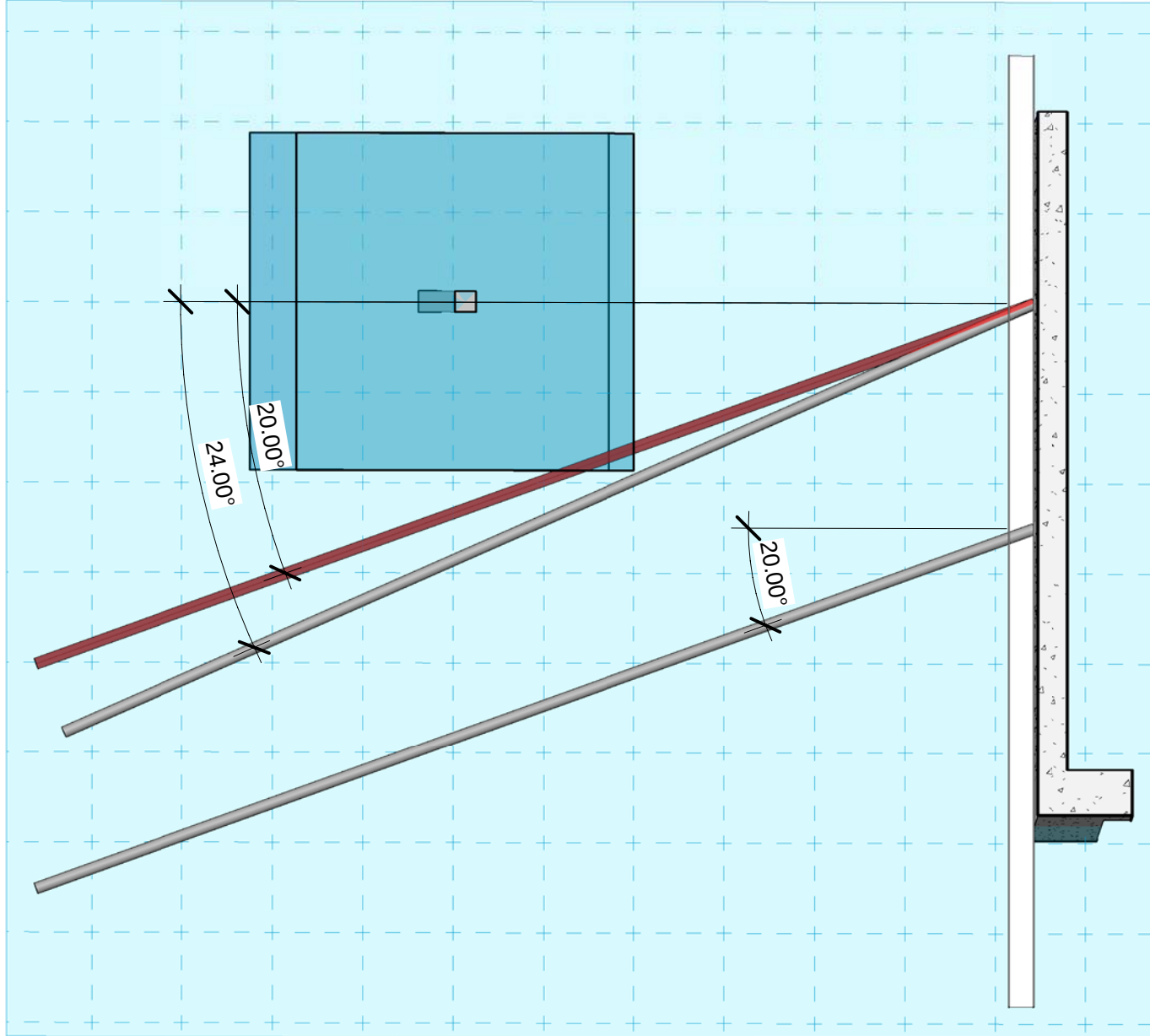
INTENTIONAL BLANK PAGE



SOLUTION AT SOLDIER BM 1

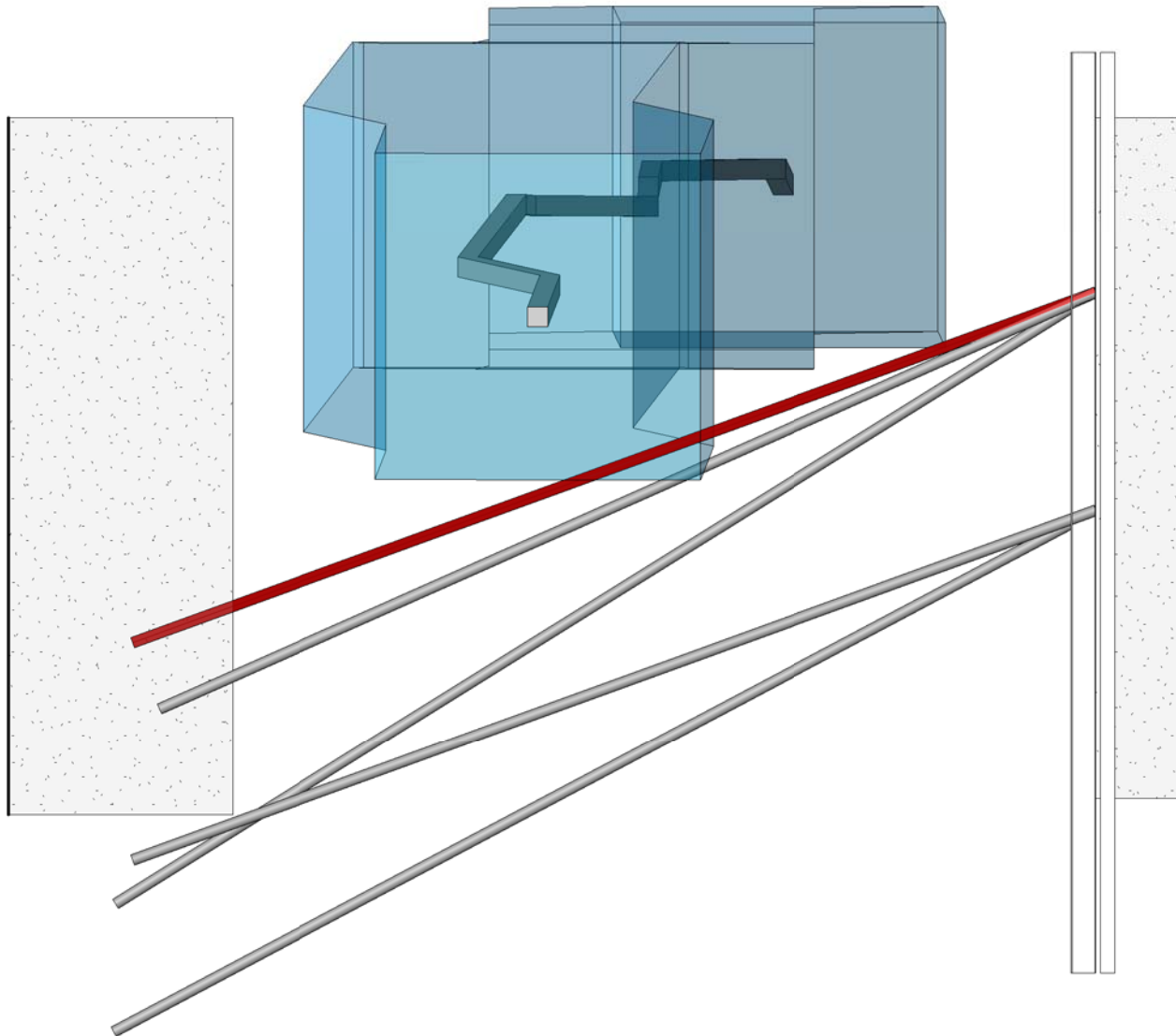
SK-2

INTENTIONAL BLANK PAGE



Section at Tieback #1

INTENTIONAL BLANK PAGE



Misc Section Looking West

INTENTIONAL BLANK PAGE

TAB 9

INTENTIONAL BLANK PAGE

9. LEED™ Analysis

The developer has questioned the team about possibly marketing a LEED™ for Core and Shell project.

Certifying a LEED™ project requires the combined effort of the entire project team. The owners, architect, consultants, and the construction team must all contribute in order to successfully certify a LEED™ building. After initial meetings conducted between the owner and the design team, 22 points have already been determined to be achievable. It is time for the construction team to provide their input on the amount of additional LEED™ points that they consider feasibly attainable.

Make a recommendation stating the number of LEED™ points attainable as follows:

- 1) Determine which additional points can be achieved at no additional cost to the owner to reach LEED Certified. Fill out a scorecard for LEED Certified and provide a narrative on the reasoning behind the selection of the points your team used to achieve LEED Certified.
- 2) Determine which additional points can be achieved at the lowest cost to the owner to reach LEED Silver. Fill out a scorecard for LEED Silver and provide a narrative on the reasoning behind the selection of the points your team used to achieve LEED Silver and an estimate of the additional costs.
- 3) Determine which additional points can be achieved and the cost to the owner to reach LEED Gold. Fill out a scorecard for LEED Gold and provide a narrative on the reasoning behind the selection of the points your team used to achieve LEED Gold and an estimate of the additional costs.

The following is a list of points that have been predetermined by the owner and design team. This information is also reflected in the LEED™ CS score card provided. Your Team only needs to evaluate the credits in the “?” column of the scorecard provided. Do Not change any previously predetermined credits by the owner and A/E Team.

Sustainable Sites

Credit 1 – Site Selection – 1pt

Credit 2 - Development Density and Community Connectivity – Unattainable

Credit 3 – Brownfield Redevelopment – Unattainable

Credit 4.1 – Alternative Transportation, Public Transportation – 1pt

Credit 4.4 – Alternative Transportation, Parking Capacity – Unattainable

Credit 5.1 – Site Development, Protect or Restore Habitat - Unattainable

Credit 5.2 – Site Development, Maximize Open Space – Unattainable

Credit 8 – Light Pollution Reduction – 1 pt

Credit 9 – Tenant Design & Construction Guidelines – 1pt

Water Efficiency

Credit 1.1 Water Efficient Landscaping, Reduce by 50% – Unattainable

Credit 1.2 Water Efficient Landscaping, No Potable Use or No Irrigation – Unattainable

Credit 3.2 Water Use Reduction, 30% Reduction - Unattainable

**Associated Schools of Construction Competition
National Preconstruction Services Problem
February 11-14, 2009**

Energy and Atmosphere

Credit 1.5 – Optimize Energy Performance – 24.5% New Buildings – 5pts
Credit 2 – On Site Renewable Energy – Unattainable
Credit 3 – Enhanced Commissioning – 1pt
Credit 4 – Enhanced Refrigerant Management – Unattainable
Credit 5.2 - Measurement and Verification: Tenant Sub-Metering – 1pt
Credit 6 – Green Power – 1 pt

Materials and Resources

Credit 1.1 Building Reuse, Maintain 25% of Existing Walls, Floors & Roof – 1 pt
Credit 1.2 Building Reuse, Maintain 50% of Existing Walls, Floors & Roof – Unattainable
Credit 1.3 – Building Reuse, Maintain 75% of Interior Non-Structural Elements - Unattainable
Credit 3 - Materials Reuse, 1% - 1 pt
Credit 4.1 – Recycled Content, 10% (Post Consumer + ½ Pre-Consumer) – 1 pt
Credit 4.2 – Recycled Content, 20% (Post Consumer + ½ Pre-Consumer) – 1 pt
Credit 5.1 – Regional Materials, 10% Extracted, Processed and Manufactured – 1pt.
Credit 5.2 – Regional Materials, 20% Extracted, Processed and Manufactured – Unattainable
Credit 6 – Certified Wood – Unattainable

Indoor Environmental Quality

Credit 1 – Outdoor Air delivery Monitoring – 1 pt
Credit 2 - Increased Ventilation – Unattainable
Credit 4.1 – Low- Emitting Materials, Adhesives & Sealants – 1 pt
Credit 4.2 – Low- Emitting Materials, Paints and Coatings – 1 pt
Credit 4.3 – Low-Emitting Materials, Carpet Systems – Unattainable
Credit 4.4 – Low Emitting Materials, Composite Wood & Agrifiber Products – Unattainable
Credit 5 – Indoor Chemical & Pollutant Source Control – 1 pt
Credit 6 – Controllability of Systems, Thermal Comfort – 1 pt
Credit 7 – Thermal Comfort, Design – 1 pt
Credit 8.1 – Daylight & Views, Daylight 75% of Spaces – Unattainable
Credit 8.2 – Daylight & Views, Daylight 90% of Spaces – Unattainable

Innovation & Design Process

Credit 1.1, 1.2, 1.3, 1.4 – Innovation in Design - Unattainable

Deliverable:

1. Completed LEED™ Scorecard and Narrative for each of 3 levels of LEED (Certified, Silver & Gold)

LEED Analysis Solution

Prepared By: Daniel Parras – PCL

SS Credit 4.2 Alternative Transportation: *Bicycle Storage and Changing Rooms* – 1pt

\$5,000 (No showers)

Obtain gross sq ft per employee from appendix 1 – 250 sq ft/employee

Total office building square footage – 199,369 sq ft

FTE – 798 occupants

Required Bicycle racks – 24 spaces

Showers Required – 4 Showers

This LEED point is feasible to obtain since bicycle racks are already required adjacent to the building's entrance. Moreover, there is a planned fitness center in the ground floor and even though there is no explicit information showing showers, it is reasonable to assume showers and changing rooms will be included in the Fitness Center.

SS Credit 4.3 Alternative Transportation, *Low Emitting & Fuel Efficient Vehicles* – 1pt

No Cost

Total Vehicle Parking Capacity – 890 Spaces

Required FEV Parking Spaces - 50

50 spaces designated for fuel efficient vehicles can be provided at no cost to meet this requirement.

SS Credit 6.1 Stormwater Design: *Quantity Control* – 1pt

\$80,000 (2 dry-wells)

To meet this credit, green roofs, pervious parkways or other permeable surfaces could be placed in lieu of the design surfaces. This could not be done at a minimal cost.

In addition, bio swales or dry-wells could also be installed on site to meet the requirements of this credit. Similarly though this alternative would come as an additional cost to the owner.

SS Credit 6.2 Stormwater Design: *Quality Control* – 1 pt

\$80,000 (quantity control cost includes quality control)

To meet this credit the 80% of the quantity of TSS (total suspended solids) in discharge streams must be removed. Similar to Credit 6.1, green roofs, pervious parkways or other permeable surfaces could be placed in lieu of the design surfaces to meet this credit.

However there would be an additional cost to the owner to implement.

In addition, bio swales or dry-wells could also be installed on site to meet the requirements of this credit. Similarly though this alternative would come at significant additional cost to the owner.

**Associated Schools of Construction Competition
National Preconstruction Services Problem
February 11-14, 2009**

SS Credit 7.1: Heat Island Effect: *Non-Roof* – 1pt

\$300,000 (high SRI elastomeric coating)

To meet this credit the existing asphaltic surfaces could be coated to raise the pavement's SRI to an acceptable level. This could be done at a significant additional cost to the owner.

SS Credit 7.2: Heat Island Effect: *Roof* – 1pt

\$40,000 (high SRI elastomeric coating)

Since the roof of the Fox Studios office building is a low slope roof. To meet the requirements of this credit, the roof has to be coated with a material that has an SRI greater than or equal to 78. White roof coatings or other coatings of high reflectivity are recommended.

WE Credit 2: Innovative Wastewater Technologies - Unattainable

This credit cannot be obtained without significant additional costs to the project. This credit involves reducing the use of potable water for sewer conveyance by 50% by using alternative sources of non-potable water. Recycled rainwater, treated waste water, or municipally treated waste water could all be sources to consider when achieving this credit. Not recommended.

WE Credit 3.1: Water Use Reduction: *20% Reduction* – 1pt

\$5000

This credit can be achieved by changing all flow fixtures to high efficiency fixtures. Lavatories faucets, water closets, urinals, showers and kitchen sinks can all be composed of high efficiency fixtures to achieve this credit.

EA Credit 5.1 Measurement and Verification: *Base Building* – 1pt

No Cost

To meet the requirements of this credit, metering of the buildings energy performance will be done 1x every year to check the systems yearly performance against their designed performance. The information will be made readily available to the owner in order to make this process simple and non tedious.

MR Credit 2.1 Construction Waste Management: Divert 50% From Disposal – 1pt

No Cost

To achieve this credit present a waste management plan that will highlight the key strategies to divert the targeted amount of construction waste. This is normally easy to do at no additional costs using a reputable waste management vendor.

MR Credit 2.2 Construction Waste Management: Divert 75% From Disposal – 1pt

\$10,000

To achieve this credit present a waste management plan that will highlight the key strategies to divert the targeted amount of construction waste. The level of waste reduction may involve diversion at an additional costs.

**Associated Schools of Construction Competition
National Preconstruction Services Problem
February 11-14, 2009**

EQ Credit 3: *Construction IAQ Management Plan: During Construction* – 1pt

No Cost, to meet the requirements of this credit, present an Indoor Air Quality Management Plan during Construction. Refer to SMACNA IAQ guidelines for buildings under construction.

ID Credit 2 – LEED Accredited Professional – 1 pt

No Cost, reputable construction contractors should have LEED AP's in their staff to associate to the project and meet the requirements of this credit. This may also be obtained from someone on the owner of A/E staff.

Certified

22 of predetermined points

+ SS Credit 4.3 Alternative Transportation, *Low Emitting & Fuel Efficient Vehicles* – 1pt

No Cost

+ EA Credit 5.1 Measurement and Verification: *Base Building* – 1pt

No Cost

+ MR Credit 2.1 Construction Waste Management: Divert 50% From Disposal – 1pt

No Cost

+ EQ Credit 3: *Construction IAQ Management Plan: During Construction* – 1pt

No Cost

+ ID Credit 2 – LEED Accredited Professional – 1 pt

No Cost

=27 points, Certified No cost

Silver

27 points of certified level points, no cost

+ SS Credit 4.2 Alternative Transportation: *Bicycle Storage and Changing Rooms* – 1pt

\$5,000 (No showers)

+ WE Credit 3.1: Water Use Reduction: *20% Reduction* – 1pt

\$5000

=29 points, \$10,000 additional cost

Gold

29 of silver level points, \$10,000 cost

+ SS Credit 6.1 Stormwater Design: *Quantity Control* – 1pt

\$80,000 (2 dry-wells)

+ SS Credit 6.2 Stormwater Design: *Quality Control* – 1 pt

No Cost if 6.1 is bought

+ SS Credit 7.1: Heat Island Effect: *Non-Roof* – 1pt

\$300,000 (high SRI elastomeric coating)

+ SS Credit 7.2: Heat Island Effect: *Roof* – 1pt

\$40,000 (high SRI elastomeric coating)

+ MR Credit 2.1-2.2 Construction Waste Management: Divert 75% From Disposal – 1pt

\$10,000

=34 points, \$430,000 additional cost + \$10,000 for Silver, Total Cost of \$440,000

INTENTIONAL BLANK PAGE



LEED for Core and Shell v2.0 Registered Project Checklist

Solution
No Cost, Achieve Certification

Project Name: Fox Office Building #103

Project Address: 10201 W. Pico Blvd, Los Angeles, CA 90035

Yes	?	No		
27	0	28	Project Totals (Pre-Certification Estimates)	
CERTIFIED			69 Points	
			Certified: 23-27 points Silver: 28-33 points Gold: 34-44 points Platinum: 45-61 points	

Yes	?	No		
5		10	Sustainable Sites	
			15 Points	

Yes			Prereq 1	Construction Activity Pollution Prevention	Required
1			Credit 1	Site Selection	1
		1	Credit 2	Development Density & Community Connectivity	1
		1	Credit 3	Brownfield Redevelopment	1
1			Credit 4.1	Alternative Transportation, Public Transportation	1
		1	Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1
1			Credit 4.3	Alternative Transportation, Low-Emitting & Fuel Efficient Vehicles	1
		1	Credit 4.4	Alternative Transportation, Parking Capacity	1
		1	Credit 5.1	Site Development, Protect or Restore Habitat	1
		1	Credit 5.2	Site Development, Maximize Open Space	1
		1	Credit 6.1	Stormwater Design, Quantity Control	1
		1	Credit 6.2	Stormwater Design, Quality Control	1
		1	Credit 7.1	Heat Island Effect, Non-Roof	1
		1	Credit 7.2	Heat Island Effect, Roof	1
1			Credit 8	Light Pollution Reduction	1
1			Credit 9	Tenant Design & Construction Guidelines	1

Yes	?	No		
		5	Water Efficiency	
			5 Points	

		1	Credit 1.1	Water Efficient Landscaping, Reduce by 50%	1
		1	Credit 1.2	Water Efficient Landscaping, No Potable Use or No Irrigation	1
		1	Credit 2	Innovative Wastewater Technologies	1
		1	Credit 3.1	Water Use Reduction, 20% Reduction	1
		1	Credit 3.2	Water Use Reduction, 30% Reduction	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes ? No

9		1	Energy & Atmosphere	14 Points
---	--	---	---------------------	-----------

Yes	Prereq 1	Fundamental Commissioning of the Building Energy Systems	Required
Yes	Prereq 2	Minimum Energy Performance	Required
Yes	Prereq 3	Fundamental Refrigerant Management	Required

***Note for EAc1:** All LEED for Core and Shell projects registered after June 26, 2007 are required to achieve at least two (2) points.

5			Credit 1	Optimize Energy Performance	1 to 8
---	--	--	----------	------------------------------------	--------

Credit 1.1	10.5% New Buildings / 3.5% Existing Building Renovations	1
Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
--> Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8

		1	Credit 2	On-Site Renewable Energy	1
1			Credit 3	Enhanced Commissioning	1
		1	Credit 4	Enhanced Refrigerant Management	1
1			Credit 5.1	Measurement & Verification - Base Building	1
1			Credit 5.2	Measurement & Verification - Tenant Sub-metering	1
1			Credit 6	Green Power	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes ? No

6		5	Materials & Resources	11 Points
---	--	---	-----------------------	-----------

Yes			Prereq 1	Storage & Collection of Recyclables	Required
1			Credit 1.1	Building Reuse, Maintain 25% of Existing Walls, Floors & Roof	1
		1	Credit 1.2	Building Reuse, Maintain 50% of Existing Walls, Floors & Roof	1
		1	Credit 1.3	Building Reuse, Maintain 75% of Interior Non-Structural Elements	1
1			Credit 2.1	Construction Waste Management, Divert 50% from Disposal	1
		1	Credit 2.2	Construction Waste Management, Divert 75% from Disposal	1
1			Credit 3	Materials Reuse, 1%	1
1			Credit 4.1	Recycled Content, 10% (post-consumer + 1/2 pre-consumer)	1
1			Credit 4.2	Recycled Content, 20% (post-consumer + 1/2 pre-consumer)	1
1			Credit 5.1	Regional Materials, 10% Extracted, Processed & Manufactured	1
		1	Credit 5.2	Regional Materials, 20% Extracted, Processed & Manufactured	1
		1	Credit 6	Certified Wood	1

Yes ? No

6	0	3	Indoor Environmental Quality	11 Points
---	---	---	------------------------------	-----------

Yes			Prereq 1	Minimum IAQ Performance	Required
Yes			Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
1			Credit 1	Outdoor Air Delivery Monitoring	1
		1	Credit 2	Increased Ventilation	1
1			Credit 3	Construction IAQ Management Plan, During Construction	1
Y			Credit 4.1	Low-Emitting Materials, Adhesives & Sealants	1
Y			Credit 4.2	Low-Emitting Materials, Paints & Coatings	1
		N	Credit 4.3	Low-Emitting Materials, Carpet Systems	1
		N	Credit 4.4	Low-Emitting Materials, Composite Wood & Agrifiber Products	1
1			Credit 5	Indoor Chemical & Pollutant Source Control	1
1			Credit 6	Controllability of Systems, Thermal Comfort	1
1			Credit 7	Thermal Comfort, Design	1
		1	Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1
		1	Credit 8.2	Daylight & Views, Views for 90% of Spaces	1

***Note for EQc4.1-4.4:** Project teams will receive 1 point for achievement of 2 credits, 2 points for achievement of 3 credits, or 3 points for achievement of 4 credits among EQc4.1, EQc4.2, EQc4.3 and EQc4.4.



LEED for Core and Shell v2.0

Registered Project Checklist

Yes	?	No		
1		4	Innovation & Design Process	
		1	Credit 1.1	Innovation in Design: Provide Specific Title
		1	Credit 1.2	Innovation in Design: Provide Specific Title
		1	Credit 1.3	Innovation in Design: Provide Specific Title
		1	Credit 1.4	Innovation in Design: Provide Specific Title
1			Credit 2	LEED® Accredited Professional



LEED for Core and Shell v2.0

Registered Project Checklist

Solution
10,000 Cost, Achieve Silver

Project Name: Fox Office Building #103

Project Address: 10201 W. Pico Blvd, Los Angeles, CA 90035

Yes	?	No		
29	0	26	Project Totals (Pre-Certification Estimates)	
SILVER			Certified: 23-27 points Silver: 28-33 points Gold: 34-44 points Platinum: 45-61 points	

Yes	?	No			
6		9	Sustainable Sites		
			15 Points		
Yes			Prereq 1	Construction Activity Pollution Prevention	Required
1			Credit 1	Site Selection	1
		1	Credit 2	Development Density & Community Connectivity	1
		1	Credit 3	Brownfield Redevelopment	1
1			Credit 4.1	Alternative Transportation, Public Transportation	1
1			Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1
1			Credit 4.3	Alternative Transportation, Low-Emitting & Fuel Efficient Vehicles	1
		1	Credit 4.4	Alternative Transportation, Parking Capacity	1
		1	Credit 5.1	Site Development, Protect or Restore Habitat	1
		1	Credit 5.2	Site Development, Maximize Open Space	1
		1	Credit 6.1	Stormwater Design, Quantity Control	1
		1	Credit 6.2	Stormwater Design, Quality Control	1
		1	Credit 7.1	Heat Island Effect, Non-Roof	1
		1	Credit 7.2	Heat Island Effect, Roof	1
1			Credit 8	Light Pollution Reduction	1
1			Credit 9	Tenant Design & Construction Guidelines	1

Yes	?	No			
1		4	Water Efficiency		5 Points
		1	Credit 1.1	Water Efficient Landscaping, Reduce by 50%	1
		1	Credit 1.2	Water Efficient Landscaping, No Potable Use or No Irrigation	1
		1	Credit 2	Innovative Wastewater Technologies	1
1			Credit 3.1	Water Use Reduction, 20% Reduction	1
		1	Credit 3.2	Water Use Reduction, 30% Reduction	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes	?	No		
9		1	Energy & Atmosphere	14 Points

Yes	Prereq 1	Fundamental Commissioning of the Building Energy Systems	Required
Yes	Prereq 2	Minimum Energy Performance	Required
Yes	Prereq 3	Fundamental Refrigerant Management	Required

***Note for EAc1:** All LEED for Core and Shell projects registered after June 26, 2007 are required to achieve at least two (2) points.

5			Credit 1	Optimize Energy Performance	1 to 8
			Credit 1.1	10.5% New Buildings / 3.5% Existing Building Renovations	1
			Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
			Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
			Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
			--> Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
			Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
			Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
			Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8
		1	Credit 2	On-Site Renewable Energy	1
1			Credit 3	Enhanced Commissioning	1
		1	Credit 4	Enhanced Refrigerant Management	1
1			Credit 5.1	Measurement & Verification - Base Building	1
1			Credit 5.2	Measurement & Verification - Tenant Sub-metering	1
1			Credit 6	Green Power	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes ? No

6		5	Materials & Resources	11 Points
---	--	---	-----------------------	-----------

Yes			Prereq 1	Storage & Collection of Recyclables	Required
1			Credit 1.1	Building Reuse , Maintain 25% of Existing Walls, Floors & Roof	1
		1	Credit 1.2	Building Reuse , Maintain 50% of Existing Walls, Floors & Roof	1
		1	Credit 1.3	Building Reuse , Maintain 75% of Interior Non-Structural Elements	1
1			Credit 2.1	Construction Waste Management , Divert 50% from Disposal	1
		1	Credit 2.2	Construction Waste Management , Divert 75% from Disposal	1
1			Credit 3	Materials Reuse , 1%	1
1			Credit 4.1	Recycled Content , 10% (post-consumer + 1/2 pre-consumer)	1
1			Credit 4.2	Recycled Content , 20% (post-consumer + 1/2 pre-consumer)	1
1			Credit 5.1	Regional Materials , 10% Extracted, Processed & Manufactured	1
		1	Credit 5.2	Regional Materials , 20% Extracted, Processed & Manufactured	1
		1	Credit 6	Certified Wood	1

Yes ? No

6	0	3	Indoor Environmental Quality	11 Points
---	---	---	------------------------------	-----------

Yes			Prereq 1	Minimum IAQ Performance	Required
Yes			Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
1			Credit 1	Outdoor Air Delivery Monitoring	1
		1	Credit 2	Increased Ventilation	1
1			Credit 3	Construction IAQ Management Plan , During Construction	1
Y			Credit 4.1	Low-Emitting Materials , Adhesives & Sealants	1
Y			Credit 4.2	Low-Emitting Materials , Paints & Coatings	1
		N	Credit 4.3	Low-Emitting Materials , Carpet Systems	1
		N	Credit 4.4	Low-Emitting Materials , Composite Wood & Agrifiber Products	1
1			Credit 5	Indoor Chemical & Pollutant Source Control	1
1			Credit 6	Controllability of Systems , Thermal Comfort	1
1			Credit 7	Thermal Comfort , Design	1
		1	Credit 8.1	Daylight & Views , Daylight 75% of Spaces	1
		1	Credit 8.2	Daylight & Views , Views for 90% of Spaces	1

***Note for EQc4.1-4.4:** Project teams will receive 1 point for achievement of 2 credits, 2 points for achievement of 3 credits, or 3 points for achievement of 4 credits among EQc4.1, EQc4.2, EQc4.3 and EQc4.4.



LEED for Core and Shell v2.0

Registered Project Checklist

Yes	?	No		
1		4	Innovation & Design Process	
			5 Points	
		1	Credit 1.1	Innovation in Design: Provide Specific Title
		1	Credit 1.2	Innovation in Design: Provide Specific Title
		1	Credit 1.3	Innovation in Design: Provide Specific Title
		1	Credit 1.4	Innovation in Design: Provide Specific Title
1			Credit 2	LEED® Accredited Professional



LEED for Core and Shell v2.0 Registered Project Checklist

Solution
440,000 Cost, Achieve Gold

Project Name: Fox Office Building #103

Project Address: 10201 W. Pico Bld, Los Angeles, CA 90035

Yes	?	No	Project Totals (Pre-Certification Estimates)			
34	0	21	69 Points			
GOLD			Certified: 23-27 points	Silver: 28-33 points	Gold: 34-44 points	Platinum: 45-61 points

Yes	?	No	Sustainable Sites		15 Points
10		5			
Yes			Prereq 1	Construction Activity Pollution Prevention	Required
1			Credit 1	Site Selection	1
		1	Credit 2	Development Density & Community Connectivity	1
		1	Credit 3	Brownfield Redevelopment	1
1			Credit 4.1	Alternative Transportation, Public Transportation	1
1			Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1
1			Credit 4.3	Alternative Transportation, Low-Emitting & Fuel Efficient Vehicles	1
		1	Credit 4.4	Alternative Transportation, Parking Capacity	1
		1	Credit 5.1	Site Development, Protect or Restore Habitat	1
		1	Credit 5.2	Site Development, Maximize Open Space	1
1			Credit 6.1	Stormwater Design, Quantity Control	1
1			Credit 6.2	Stormwater Design, Quality Control	1
1			Credit 7.1	Heat Island Effect, Non-Roof	1
1			Credit 7.2	Heat Island Effect, Roof	1
1			Credit 8	Light Pollution Reduction	1
1			Credit 9	Tenant Design & Construction Guidelines	1

Yes	?	No	Water Efficiency		5 Points
1		4			
		1	Credit 1.1	Water Efficient Landscaping, Reduce by 50%	1
		1	Credit 1.2	Water Efficient Landscaping, No Potable Use or No Irrigation	1
		1	Credit 2	Innovative Wastewater Technologies	1
1			Credit 3.1	Water Use Reduction, 20% Reduction	1
		1	Credit 3.2	Water Use Reduction, 30% Reduction	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes ? No

9		1	Energy & Atmosphere	14 Points
---	--	---	---------------------	-----------

Yes	Prereq 1	Fundamental Commissioning of the Building Energy Systems	Required
Yes	Prereq 2	Minimum Energy Performance	Required
Yes	Prereq 3	Fundamental Refrigerant Management	Required

***Note for EAc1:** All LEED for Core and Shell projects registered after June 26, 2007 are required to achieve at least two (2) points.

5			Credit 1	Optimize Energy Performance	1 to 8
			Credit 1.1	10.5% New Buildings / 3.5% Existing Building Renovations	1
			Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
			Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
			Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
			--> Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
			Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
			Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
			Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8
		1	Credit 2	On-Site Renewable Energy	1
1			Credit 3	Enhanced Commissioning	1
		1	Credit 4	Enhanced Refrigerant Management	1
1			Credit 5.1	Measurement & Verification - Base Building	1
1			Credit 5.2	Measurement & Verification - Tenant Sub-metering	1
1			Credit 6	Green Power	1



LEED for Core and Shell v2.0

Registered Project Checklist

Yes ? No

7		4	Materials & Resources	11 Points
---	--	---	-----------------------	-----------

Yes			Prereq 1	Storage & Collection of Recyclables	Required
1			Credit 1.1	Building Reuse , Maintain 25% of Existing Walls, Floors & Roof	1
		1	Credit 1.2	Building Reuse , Maintain 50% of Existing Walls, Floors & Roof	1
		1	Credit 1.3	Building Reuse , Maintain 75% of Interior Non-Structural Elements	1
1			Credit 2.1	Construction Waste Management , Divert 50% from Disposal	1
1			Credit 2.2	Construction Waste Management , Divert 75% from Disposal	1
1			Credit 3	Materials Reuse , 1%	1
1			Credit 4.1	Recycled Content , 10% (post-consumer + 1/2 pre-consumer)	1
1			Credit 4.2	Recycled Content , 20% (post-consumer + 1/2 pre-consumer)	1
1			Credit 5.1	Regional Materials , 10% Extracted, Processed & Manufactured	1
		1	Credit 5.2	Regional Materials , 20% Extracted, Processed & Manufactured	1
		1	Credit 6	Certified Wood	1

Yes ? No

6	0	3	Indoor Environmental Quality	11 Points
---	---	---	------------------------------	-----------

Yes			Prereq 1	Minimum IAQ Performance	Required
Yes			Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
1			Credit 1	Outdoor Air Delivery Monitoring	1
		1	Credit 2	Increased Ventilation	1
1			Credit 3	Construction IAQ Management Plan , During Construction	1
Y			Credit 4.1	Low-Emitting Materials , Adhesives & Sealants	1
Y			Credit 4.2	Low-Emitting Materials , Paints & Coatings	1
		N	Credit 4.3	Low-Emitting Materials , Carpet Systems	1
		N	Credit 4.4	Low-Emitting Materials , Composite Wood & Agrifiber Products	1
1			Credit 5	Indoor Chemical & Pollutant Source Control	1
1			Credit 6	Controllability of Systems , Thermal Comfort	1
1			Credit 7	Thermal Comfort , Design	1
		1	Credit 8.1	Daylight & Views , Daylight 75% of Spaces	1
		1	Credit 8.2	Daylight & Views , Views for 90% of Spaces	1

***Note for EQc4.1-4.4:** Project teams will receive 1 point for achievement of 2 credits, 2 points for achievement of 3 credits, or 3 points for achievement of 4 credits among EQc4.1, EQc4.2, EQc4.3 and EQc4.4.



LEED for Core and Shell v2.0

Registered Project Checklist

Yes	?	No		
1		4	Innovation & Design Process	
		1	Credit 1.1	Innovation in Design: Provide Specific Title
		1	Credit 1.2	Innovation in Design: Provide Specific Title
		1	Credit 1.3	Innovation in Design: Provide Specific Title
		1	Credit 1.4	Innovation in Design: Provide Specific Title
1			Credit 2	LEED® Accredited Professional

TAB 10

INTENTIONAL BLANK PAGE

10.) Bonus – “Red Light Procedure”

A very unique aspect of this project is that it is being built on a working TV & Movie production lot. While most TV and Movie filming is done inside of sound controlled buildings, the Fox lot has an outdoor filming area, which replicates a New York City street, hence the name NY Street. Film for TV and Movies is extremely sensitive to sound and vibration and must be carefully controlled, especially when filming occurs in an outdoor environment. An actual tripod with a flashing red strobe light is used to signal when the cameras are rolling, hence the name “Red Light” and that all noise and vibration which may impact the filming must be ceased immediately.

Some other interesting information is that a normal 8 hour filming day, which begins at 10:00 AM, breaks for lunch from 2:00 PM to 3:00 PM and is finished by 7:00 PM. During the 8 hour day, much of the time, 90%, is spent setting up a scene and rehearsing. Only about 10% of the time, are the cameras and sound equipment actually recording. Although the overall 8 hour +1 hour for lunch day is known, the actual time when the filming and sound recording occurs, happens when everything is ready and rehearsal is done, so it is not possible to know in advance when the actual “Red Light” will be turned on.

For the purpose of this problem, please assume that shooting on NY Street will occur a maximum of 2 days, Monday through Friday, per week, the TV & Movie Industry is on hiatus all of the Month of December and from June through August each year.

For this problem please develop a one page procedure of how your project team will successfully manage “Red Lights” Include contact information, how communications will flow and how you will track “Red Light” impacts against the Contract Allowance of 10 days. Describe in a narrative of steps your team will take to minimize the cost & schedule impacts from “Red Lights” and ensure the allowance is not exceeded during the course of the project. Provide an analysis, based upon your team’s procedure and efforts to minimize the cost & schedule impacts, of the anticipated cost and schedule impact to the project due to “Red Lights”.

Deliverable:

1. *“Red Light” Management Plan, Narrative and Projected Cost & Schedule Impact to the project*

Potential Solution:

1. Analysis of actual overlap between construction work hours 7am to 3:30pm and Red Light Filming of 10am to 7:00pm with lunch from 2-3pm, so the overlap is only a maximum of 4.5 hours per day, 2 days per week, 8 months per year. So total exposure is 18 month schedule (8/09 to 2/11) – 5 months Hiatus = 13 months x 4.3 wks/mo x 2 days/wk x 4.5 hrs/day=503 hours of red light exposure vs. the contract allowance of 10 days or 80 hours.
2. Analysis of potential actual filming (red light) exposure and the 10 day of 80 hour contract allowance. Actually filming is only 10% of the 503 hour exposure, 50 Hours, this is well below the 80 hour allowance in the Contract.
3. Narrative on how do you manage the total overlap between construction and filming of 503 hours, vs. the actually filming exposure of 50 hours. This is subjective, but our solution was to have a PCL representative present during the 503 hours of overlap exposure between construction and filming. This PCL Rep would be in radio contact with both the filming crew and the PCL job site. Everyone on the jobsite would know that we were on Red light alert that day and were instructed to stop work when the signal came from PCL. The PCL rep would receive a heads up from the filming crew 5 minutes prior to filming start and this PCL Rep would radio the job site and in less than 5 minutes all work was stopped prior to start of filming. When filming was done, about 10 minutes later, the PCL rep would radio back to the job site and the word would be given to restart work. So during each filming segment during the overlapped day, the job would shut down for 15 to 20 minutes. The 4.5 hour overlap = 270 minutes x 10% filming = 27 minutes approx 3-10 minute filming sessions during each over lap day. So on each day of filming the job was shut down for about 15 minutes, 3 times. So actual shut down during the course of the job was 45 minutes per filming day x 112 filming days over the course of the job = 5040 minutes = 84 hours, just slightly over our 80 hour contractual allowance.
4. Cost/Schedule Analysis: PCL Rep 503 hrs x \$60/hr = \$30,180. PCL coordination/monitoring from the job site 84 hours x \$85/hr = 7,140. Total cost is about 37K (40K), no schedule impact since the allowance of 80 hours which was included in the contract costs & schedule, was only exceeded by 4 hours.

INTENTIONAL BLANK PAGE